

**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C)  
**Subject:** RE: Settlement for the Arizona Cases  
**Date:** Friday, December 02, 2016 12:33:44 PM

---

Exactly ☺

(b)(6);(b)(7)(C)

Business Operations

OFAM / BPAM PMO

(b)(6);(b)(7)(C) (o)

(b)(6);(b)(7)(C) (m)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Friday, December 02, 2016 11:33 AM  
**To:** (b)(6);(b)(7)(C) <(b)(6);(b)(7)(C)>  
**Subject:** RE: Settlement for the Arizona Cases

(b) (5)

(b)(6);(b)(7)(C) CBM, PMP  
Director-Real Estate, Environmental and Leasing Services (REEL)  
Border Patrol Air & Marine Program Management Office (BPAM PMO)  
DHS-CBP-ES-FM&E  
(b)(6);(b)(7)(C) (cell)



---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Friday, December 2, 2016 11:59 AM  
**To:** (b)(6);(b)(7)(C) <(b)(6);(b)(7)(C)>  
**Subject:** RE: Settlement for the Arizona Cases

Thats kind of what I figured. (b) (5)

Also – food for thought....

(b) (5)

(b) (5)

(b)(6);(b)(7)(C)

Business Operations

OFAM / BPAM PMO

(b)(6);(b)(7)(C) (o)

(b)(6);(b)(7)(C) (m)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, December 02, 2016 10:57 AM

**To:** (b)(6);(b)(7)(C) <(b)(6);(b)(7)(C)>

**Subject:** FW: Settlement for the Arizona Cases

See....we are on the same page... (b) (5)

(b)(6);(b)(7)(C) CBM, PMP

Director-Real Estate, Environmental and Leasing Services (REEL)

Border Patrol Air & Marine Program Management Office (BPAM PMO)

DHS-CBP-ES-FM&E

(b)(6);(b)(7)(C) (cell)



---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, December 2, 2016 11:49 AM

**To:** (b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C)

**Subject:** RE: Settlement for the Arizona Cases

Thanks (b)(6);(b)(7)(C).

(b)(6);(b)(7)(C)

Senior Attorney

Office of Assistant Chief Counsel, Indianapolis

Customs and Border Protection

ph. (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, December 02, 2016 11:48 AM

**To:** (b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) <(b)(6);(b)(7)(C)> (b)(6);(b)(7)(C)

<(b)(6);(b)(7)(C)> (b)(6);(b)(7)(C) <(b)(6);(b)(7)(C)>

**Subject:** RE: Settlement for the Arizona Cases

(b)(6);(b)(7)(C)

(b) (5), (b) (7)(E)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Real Estate Lead and Program Manager

Real Estate and Environmental Services Division

Border Patrol Facilities and Tactical Infrastructure Program Management Office (BPFTI)

Facilities Management and Engineering (FM&E)

BB: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy."

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, December 02, 2016 11:35 AM

**To:** (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

**Subject:** RE: Settlement for the Arizona Cases

**(b)(6)(b)(7)(C)**

(and others)

**(b) (5), (b)(6);(b)(7)(C)**





(b) (5)

Thanks-

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Senior Attorney

Office of Assistant Chief Counsel, Indianapolis

Customs and Border Protection

ph. (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

***This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel-Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.***

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, December 02, 2016 10:06 AM

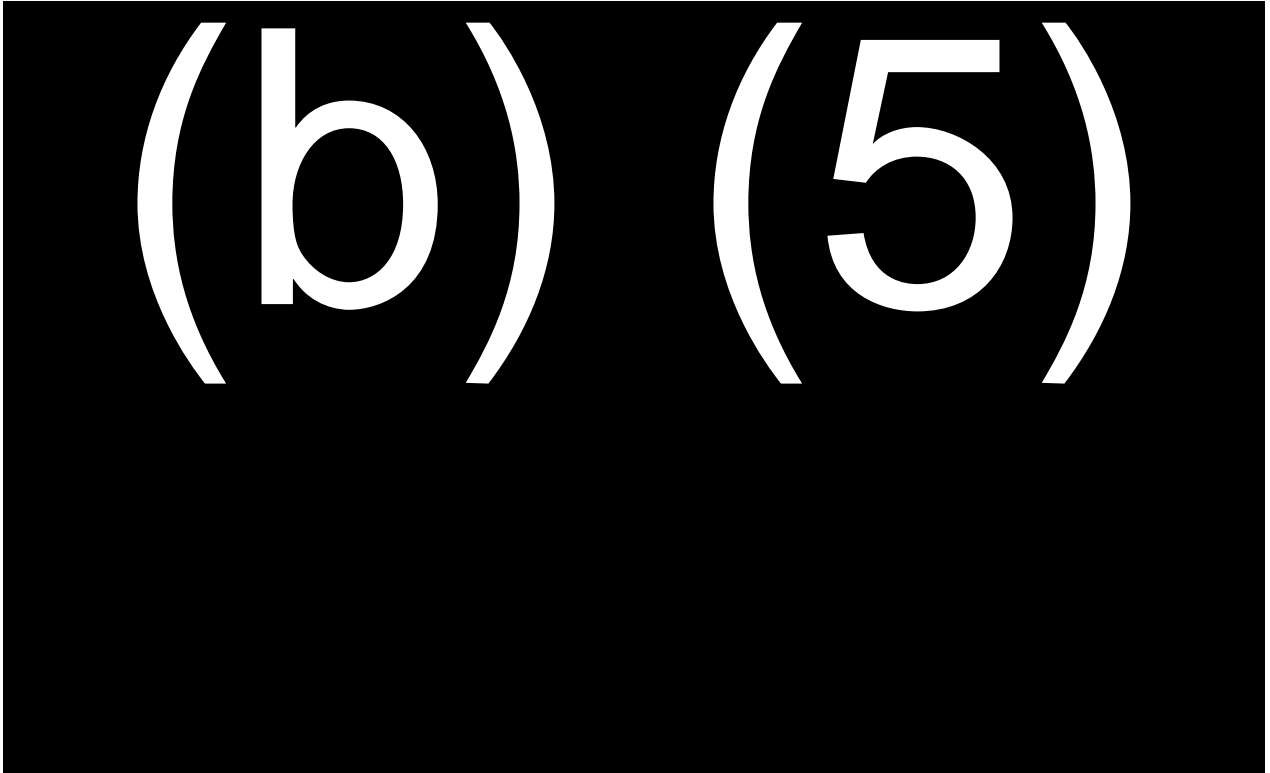
**To:** (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

**Subject:** Settlement for the Arizona Cases

(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Real Estate Lead and Program Manager

Real Estate and Environmental Services Division

Border Patrol Facilities and Tactical Infrastructure Program Management Office (BPFTI)

Facilities Management and Engineering (FM&E)

BB: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy."

**From:** (b)(6);(b)(7)(C) (CTR)  
**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016  
**Date:** Friday, June 02, 2017 4:30:00 PM

---

Great! Thank you!

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Friday, June 02, 2017 4:24 PM  
**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
>  
**Subject:** RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

Hi (b)(6);(b)(7)(C) – I am reviewing a couple of the responses and preparing responses for questions 25a and 25b. I should have those over shortly.

---

**From:** (b)(6);(b)(7)(C) (CTR)  
**Sent:** Friday, June 02, 2017 1:23 PM  
**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
>  
**Cc:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C),

(b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
>

**Subject:** FW: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

Hi All,

Does this need to be reviewed by (b)(6);(b)(7)(C) before submitting? Or good to go?  
Let me know!

Thank you,

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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---

**From:** (b)(6);(b)(7)(C) (OCC)

**Sent:** Friday, June 02, 2017 3:18 PM

**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

>

**Cc:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C)

> (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C)

>

**Subject:** RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

All-

(b) (5)

Thanks.

(b)(6);(b)(7)(C)

Senior Attorney

Office of Assistant Chief Counsel, Indianapolis

## Customs and Border Protection

ph. (317) 614-4411

(b)(6);(b)(7)(C)

***This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel-Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.***

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, June 02, 2017 11:19 AM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >

Cc: [REDACTED] (b)(6);(b)(7)(C) > [REDACTED] (b)(6);(b)(7)(C)  
[REDACTED] > [REDACTED] (b)(6);(b)(7)(C)

[REDACTED] > (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

[REDACTED] > (b)(6);(b)(7)(C)

[REDACTED] (b)(6);(b)(7)(C) [REDACTED]

**Subject:** RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

**Importance:** High

Hi all – Happy Friday! Attached are draft responses, you'll note that I pulled previous responses to similar/identical inquiries for questions regarding just compensation. I also included a note on prioritizing local roads to ensure USBP's response is consistent.

OCC

(b) (5)

(b) (5)

(b)(6);(b)(7) – (b)(6);(b)(7) (EEMD) and I spoke yesterday and he mentioned they are coordinating responses below.  
Do you want us to follow-up with him?

(b) (5)

(b)(6);(b)(7)(C) – We'll get a copy in front of (b)(6);(b)(7)(C) to review.

Our responses are due by COB today.

Thanks,

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) (CTR)

**Sent:** Friday, June 02, 2017 8:59 AM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C) >

**Subject:** RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

Hi All,

Just a friendly reminder that this task is due at COB today ☺ Let me know if you have any questions.

Thank you!

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Thursday, June 01, 2017 4:33 PM  
**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >  
**Subject:** RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

10-4 – Just want to note for Question 21A – we might want to make sure USBP is aware of the below statement that we drafted for the maintaining local roads issue. (b) (5), (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

(b) (5)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Thursday, June 01, 2017 4:20 PM  
**To:** (b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>  
**Subject:** RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

10-4, thank you!

(b)(6);(b)(7)(C)  
Branch Chief (A), Communications and Workforce Strategy  
Border Patrol & Air and Marine (BPAM)  
Program Management Office  
Facilities Management & Engineering  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Thursday, June 01, 2017 4:18 PM

**To:** (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
(CTR)

**Subject:** FW: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

(b)(6);(b)(7)(C) - per our conversation, here are the corrected assignments. Can you please pass the ones that are not ours back to tasking? (b)(6);(b)(7)(C) - see below - some are still ours. (b)(6);(b)(7)(C) - Can you hold the pen and consolidate our answers?

(b) (5), (b)(6);(b)(7)(C)





(b) (5), (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Thursday, June 01, 2017 3:49 PM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >

**Subject:** RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

(b)(6);(b)(7)(C), just gave you a call back.

I believe we have input on the following: 15b, 21a, 21b, 21c, 23a, 23b, 23c, 25a, 25b, 28

OFAM did not assign by PMO, just sent out all marked for OFAM review.

(b)(6);(b)(7)(C)

Branch Chief (A), Communications and Workforce Strategy  
Border Patrol & Air and Marine (BPAM)  
Program Management Office  
Facilities Management & Engineering  
Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Thursday, June 01, 2017 3:39 PM

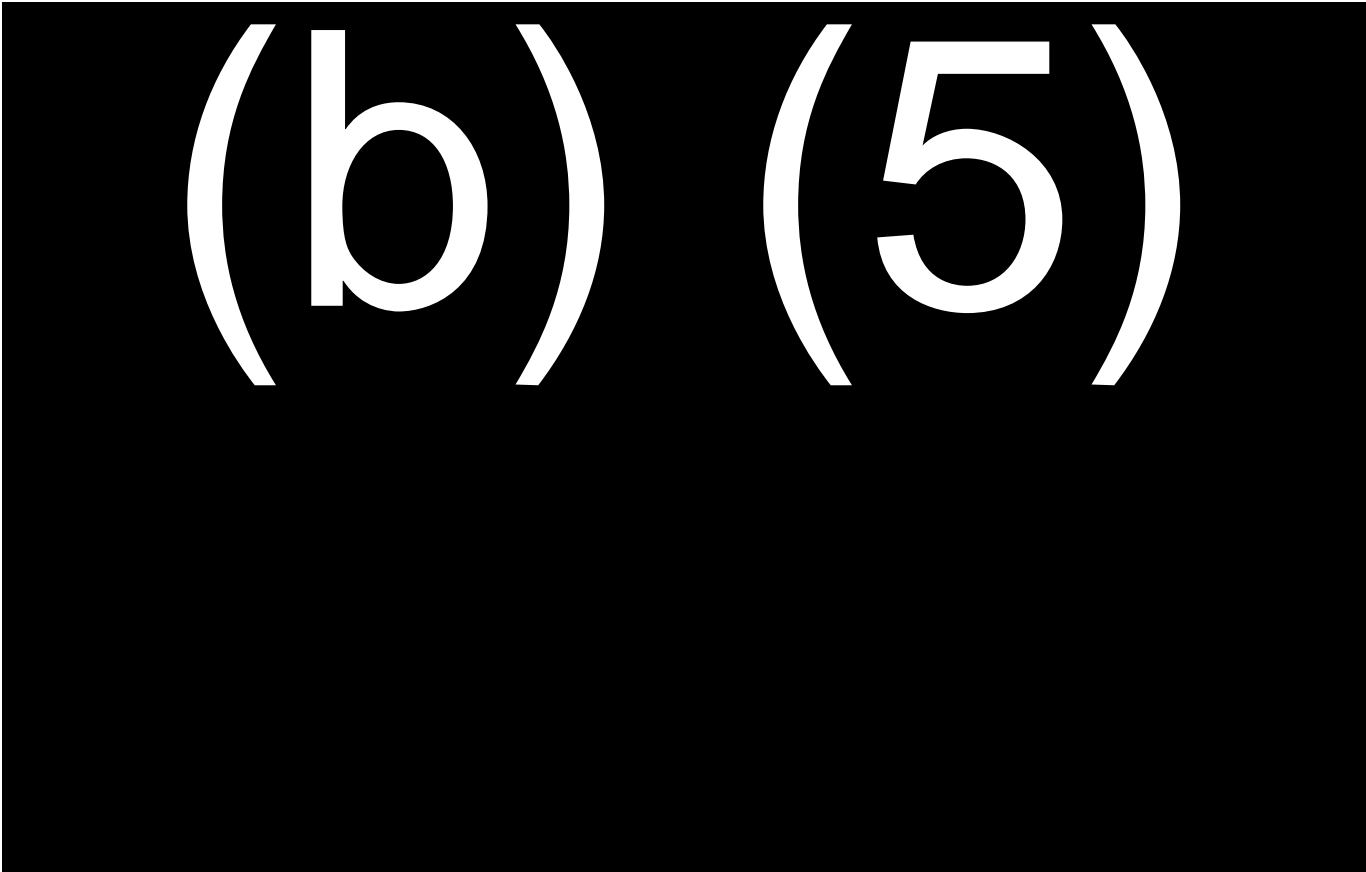
**To:** (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)

**Subject:** RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

(b)(6);(b)(7)(C) - Can you give me a call when you get a sec? I don't think some of these should be ours.

Example:



(b) (5)

And some others also...

(b)(6);(b)(7)(C)

Director, Business Operations Division

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) (CTR)

**Sent:** Thursday, June 01, 2017 3:18 PM

**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >  
**Subject:** FW: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016  
**Importance:** High

Hi All,

We received some updated guidance on this task:

Per ES guidance, USBP has been added to 4a; OPR has been added to 4c and 5b; OFO has been added to 5c and 5e; OFO has lead on 16a and 16b.

Let me know if you have any questions!

Thanks,

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division  
Strategic Analysis, Inc.  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management & Engineering  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

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---

**From:** (b)(6);(b)(7)(C) (CTR)  
**Sent:** Thursday, June 01, 2017 3:16 PM  
**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >  
**Subject:** NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016  
**Importance:** High

Hi (b)(6);(b)(7)(C),

OES has requested that we respond to the attached QFRs. Please see below and attached. When

you have a moment, please work with (b)(6);(b)(7)(C), (b)(6);(b)(7)(C), and (b)(6);(b)(7)(C) to develop a response.

This task is due NLT 5:00 PM TOMORROW 6/2/17.

Feel free to reach out with any questions!

TASK GUIDANCE:

Please review and respond to the attached QFRs as relevant to your PMO. OFAM has been assigned the following QFRs for completion:

OFAM: 15a, 15b, 21a, 21b, 21c, 23a, 23b, 23c, 25a, 25b, input on 28

FOF also proposed to address 5d.

For environmental questions 25a and 25b BPAM to take lead with EEMD input.

-----

Good morning, (b)(6);(b)(7)(C).

OFAM needs to be included on Question 5d. We can help with Questions 18, if OFO wants our help. We also recommend that Question 5 be directed to OFO, not just BP.

My POC determined that the rest of the questions were assigned correctly.

v/r,

(b)(6);(b)(7)(C)

*Contractor – Voigt Peters Dumouchelle  
Field Operations Facilities Program Management Office  
Office of Facilities and Asset Management  
U.S. Customs & Border Protection*

Phone: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

*FOF PMO's mission is to provide trusted facility services and portfolio management solutions for the distinctive needs of the Office of Field Operations.*

FME/BPAM + FOF + EEM,

Please see new QFR's below due back to ES on Monday, June 5<sup>th</sup>.

Please review and let me know if any re-assignments are necessary before noon today for reply to ES.

Thank you!

(b)(6);(b)(7)(C)

Senior Task Manager

Agile Group  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

**From:** Enterprise Services Exec Sec  
**Sent:** Thursday, June 01, 2017 9:52 AM  
**To:** HRM TASKINGS (b) (7)(E); OIT TASKINGS (b) (7)(E); OFAM-TASKINGS (b) (7)(E); ACQUISITIONEXECSEC (b) (7)(E); OF TASKINGS (b) (7)(E)  
**Cc:** Enterprise Services Exec Sec (b) (7)(E)  
**Subject:** FW: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

Good morning HRM, OIT, OFAM, OA, and OF,

Please see the assignments for questions below and provide a drafted response by no later than Monday June 3 at 3 PM in order to provide for EAC clearance.

Please let us know ASAP if these assignments are incorrect. Reassignment closes at NOON TODAY.

Questions are as follows:

HRM: Q 4a, 13a, 13c, 26a, input on 28

OF: 5a, Input on 28.

OF/HRM: 5b

OF/OA: 5d

OFAM: 15a, 15b, 21a, 21b, 21c, 23a, 23b, 23c, 25a, 25b, input on 28

OIT: 16a, 16b  
OA: input on 28,

Thank you,

(b)(6);(b)(7)(C)

Enterprise Services ExecSec  
Senior Management Council ExecSec  
U.S. Customs and Border Protection

From: (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]  
Sent: Wednesday, May 31, 2017 6:10 PM  
To: OPRTASKING-CBP (b)(7)(E) >; Enterprise Services Exec Sec  
(b)(7)(E); INA TASKING (b)(7)(E) >; AMO TASKING  
(b)(7)(E) >; OCC CORRESPONDENCE BOX (b)(7)(E)  
CBP-INTERGOVERNMENTAL-PUBLIC-LIAISON (b)(7)(E)  
OI CORRESPONDENCE GML (b)(7)(E); (b)(6);(b)(7)(C)  
>; OFO BUDGET FORMULATION (b)(7)(E) >  
Cc: CBP Reports-QFRs (b)(7)(E); (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

**Subject:** CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

Please provide your responses **NLT 3pm Tuesday, June 6<sup>th</sup>** to CBP Reports QFRs. Folder **2017-QFR-00016** has been assigned to you for action by (b)(6);(b)(7)(C).

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)  
**Subject:** RE: Due Monday 10 am: House & Senate Appropriations Get Backs  
**Date:** Monday, June 05, 2017 9:32:44 AM  
**Attachments:** [image001.png](#)

---

Hahaha! Pun was not intended or even realized!

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Monday, June 05, 2017 9:24 AM  
**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >  
**Subject:** RE: Due Monday 10 am: House & Senate Appropriations Get Backs

'on the fence' - haha! Good one (b)(5) ;-)

Looking now.

(b)(6);(b)(7)(C)  
Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Monday, June 05, 2017 9:23 AM  
**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >  
**Subject:** RE: Due Monday 10 am: House & Senate Appropriations Get Backs  
**Importance:** High

Good morning – Please find a draft response below. (b) (5)

(b) (5), (b)(6);(b)(7)(C)

**Draft Response:**

(b) (5)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, June 05, 2017 8:06 AM

**To:** (b)(6);(b)(7)(C) <(b)(6);(b)(7)(C)>

**Cc:** (b)(6);(b)(7)(C) <(b)(6);(b)(7)(C)>

**Subject:** FW: Due Monday 10 am: House & Senate Appropriations Get Backs

(b)(6);(b)(7)(C) – resending per your request

(b)(6);(b)(7)(C) – bringing back to the top of your inbox

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, June 02, 2017 10:50:44 AM

**To:** (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C)

**Subject:** Due Monday 10 am: House & Senate Appropriations Get Backs

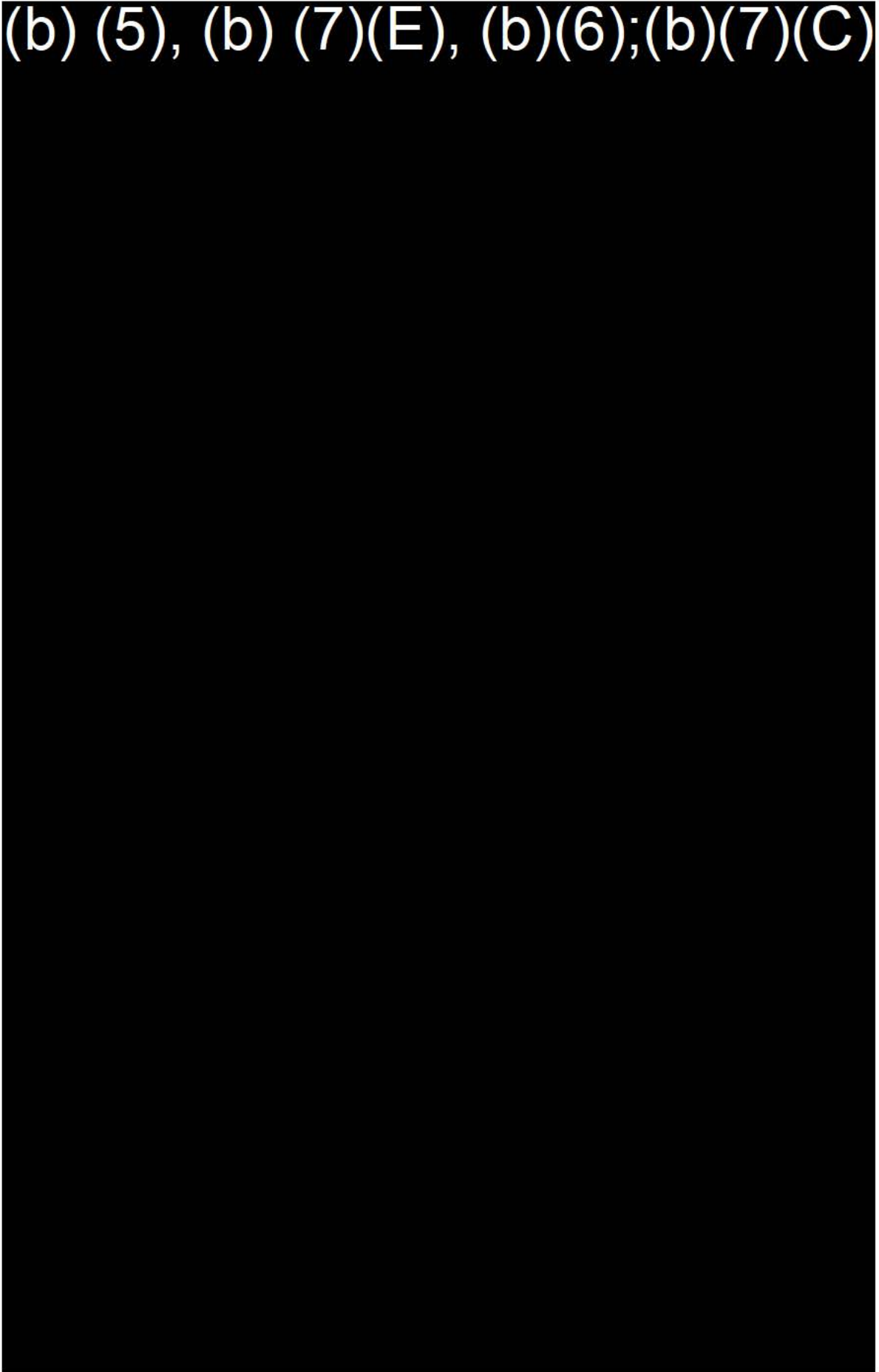
Hi team – More getbacks. Due back 10 am on Monday – we will do our best here, but I already gave them a heads up that this is aggressive to say the least. See below – my comments are in yellow.

Please send your input back to (b)(6);(b)(7)(C) by **10 am Monday**.

(b) (5), (b)(6);(b)(7)(C)



(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)



(b) (5), (b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)

Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, June 02, 2017 1:22 PM

**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

<(b)(6);(b)(7)(C)>  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >  
**Subject:** RE: House & Senate Appropriations Get Backs

Good afternoon,

Apologies for the delayed response. We did get an official tasker for this, and it has been entered into our system. BPAM has actually been flagged for multiple responses (see below). I will be sure that the response (b)(6);(b)(7)(C) provided for #7 is included in the final submission. I included the relevant email traffic from our tasker this morning, below.

Please let us know if you have any further questions.

Very best,

(b)(6);(b)(7)(C)  
Kearns & West  
Executive Support - Facilities Management & Engineering (FM&E)  
DHS | CBP | Office of Facilities and Asset Management (OFAM)  
Cell: (b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)  
**Sent:** Friday, June 2, 2017 11:01 AM  
**To:** OFAM-TASKINGS (b)(7)(E) >  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>; FMEEXECSUPPORT (b)(7)(E) >;  
FOFPMOTASKS (b)(7)(E) >; (b)(6);(b)(7)(C)  
>; OFAM Business Operations Executive Support  
(b)(7)(E) >; (b)(6);(b)(7)(C) >  
**Subject:** FW: House & Senate Appropriations Get Backs

Please assign to FM&E/BPAM (#1, #3, #4, #5, #6, #7), FM&E/FOF (#8) and BizOps (#2). The deadline to accommodate internal OFAM review is COB on June 5.

Thanks,

(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)  
**Sent:** Thursday, June 01, 2017 7:24 PM  
**To:** (b)(6);(b)(7)(C) >; OFAM-TASKINGS  
(b)(7)(E) >  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

< (b)(6);(b)(7)(C) ; Enterprise Services Exec Sec  
(b) (7)(E) ; (b)(6);(b)(7)(C)  
>; OTDTASKING (b) (7)(E) >; BPTasking  
(b) (7)(E) >; OFOTASKINGS (b) (7)(E)  
**Subject:** RE: House & Senate Appropriations Get Backs

Apologies - Adding supporting offices for these tasks.

**From:** (b)(6);(b)(7)(C)  
**Sent:** Thursday, June 1, 2017 7:22 PM  
**To:** (b)(6);(b)(7)(C) >; OFAM-TASKINGS  
(b) (7)(E) >  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
; Enterprise Services Exec Sec  
(b) (7)(E) ; (b)(6);(b)(7)(C)  
>  
**Subject:** RE: House & Senate Appropriations Get Backs

OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.

(b) (5), (b) (7)(E)

**From:** (b)(6);(b)(7)(C)  
**Sent:** Thursday, June 1, 2017 5:08 PM  
**To:** OFAM-TASKINGS (b) (7)(E)  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

< (b)(6);(b)(7)(C) ; Enterprise Services Exec Sec  
(b) (7)(E) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >

**Subject:** House & Senate Appropriations Get Backs

Good Afternoon,

CBP recently held FY 2018 Budget Briefings with House and Senate Appropriations staff, which resulted in a number of get backs. Below please find the get backs assigned to your program office as lead. Supporting offices are cc'ed on this email and should contribute to content development/clearance before sent to OCA. All clearances require approval at AC level or above.

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)



(b) (5)

Thank you!

(b)(6);(b)(7)(C)

Congressional Affairs, CBP

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, June 2, 2017 12:05 PM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

**Subject:** FW: House & Senate Appropriations Get Backs

Did you get this task?

Our answer is as follow:

(b) (5)

Thanks,

(b)(6);(b)(7)(C) P.E.

PMO Deputy Director

Border Patrol & Air Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering (FM&E)

Office of Enterprise Services

U.S. Customs and Border Protection

24000 Avila Road  
Suite 5200  
Laguna Niguel, CA

(b)(6);(b)(7)(C) Office  
(b)(6);(b)(7)(C) Cell

(b)(6);(b)(7)(C)

(This message is for the designated recipient only and may contain privileged, proprietary, or otherwise private information. If you have received it in error, please notify the sender immediately and delete the original. Any other use of the email by you is prohibited.)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Friday, June 2, 2017 11:23 AM  
**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>  
**Subject:** RE: House & Senate Appropriations Get Backs

From Office of the Chief.

(b) (5)

Thanks.

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Friday, June 02, 2017 3:10:47 PM  
**To:** (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)  
**Subject:** FW: House & Senate Appropriations Get Backs

Good morning,



Since (b)(6);(b)(7)(C) is out today, (b) (5)  
Thank you

(b)(6);

(b)(6);(b)(7)(C)

Operations Officer

Adjutant to Executive Director C. Scott Hoover

Mission Readiness Operations Directorate

U.S. Border Patrol

c. (b)(6);(b)(7)(C)

o. (b)(6);(b)(7)(C)

---

**From:** BPTasking

**Sent:** Friday, June 02, 2017 6:43 AM

**To:** (b)(6);(b)(7)(C) >; HUDSON, RICHARD M

(b) (6) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>

**Subject:** FW: House & Senate Appropriations Get Backs

MROD –

One more highlighted below:

- (b) (5)

(b)(6);

(b)(6);(b)(7)(C).

Assistant Chief

Office of the Chief

U.S. Border Patrol Headquarters

Washington, DC 20229

Desk: (b)(6);(b)(7)(C)

Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Thursday, June 1, 2017 7:22 PM

**To:** (b)(6);(b)(7)(C) >; OFAM-TASKINGS

(b) (7)(E)

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>; Enterprise Services Exec Sec

(b) (7)(E) ; (b)(6);(b)(7)(C)

< [REDACTED] (b)(6);(b)(7)(C)

**Subject:** RE: House & Senate Appropriations Get Backs

OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.

(b) (5)



(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b)(6);(b)(7)(C) (CTR) On Behalf Of BPAM PMO TASKS

**Sent:** Tuesday, August 01, 2017 10:57 AM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

**Subject:** RE: [QUICK TURNAROUND] C1BB: FY17 and FY18 Border Wall Integrated Master Schedule (IMS) DUE: 8/1 @ 5PM

Hi (b)(6);(b)(7)(C),

We just received updated guidance to please coordinate with OA on this task. See attached/below.

**From:** (b)(6);(b)(7)(C) On Behalf Of OFAM-TASKINGS

**Sent:** Tuesday, August 01, 2017 10:54 AM

**To:** BPAM PMO TASKS <(b)(7)(E)> FMEEXECSUPPORT  
<(b)(7)(E)>

**Cc:** OFAM-TASKINGS <(b)(7)(E)> (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >

**Subject:** FW: [QUICK TURNAROUND] C1BB: FY17 and FY18 Border Wall Integrated Master Schedule (IMS)

Hello,

FYI: Please see email below and coordinate with OA.

Best regards,

(b)(6);(b)(7)(C)

Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection



(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C) On Behalf Of ACQUISITIONEXECSEC

**Sent:** Tuesday, August 1, 2017 10:47 AM

**To:** OFAM-TASKINGS <(b) (7)(E)>

**Cc:** Enterprise Services Exec Sec <(b) (7)(E)>

ACQUISITIONEXECSEC <(b) (7)(E)>

**Subject:** RE: [QUICK TURNAROUND] C1BB: FY17 and FY18 Border Wall Integrated Master Schedule (IMS)

Good morning OFAM,

Since two members of our office will be participating in the meeting, please send us the final briefing memo once consolidated so that we may procure AC Borkowski's clearance. We have tasked our SMEs for input and will send our response as soon as possible.

Regards,

(b)(6);(b)(7)(C)

Office of

U.S. Customs and Border Protection

Phone: (b)(6);(b)(7)(C)

---

Thanks,

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, August 01, 2017 10:48 AM

**To:** BPAM PMO TASKS <(b) (7)(E)> (b)(6);(b)(7)(C)

< (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >

**Subject:** RE: [QUICK TURNAROUND] C1BB: FY17 and FY18 Border Wall Integrated Master Schedule (IMS) DUE: 8/1 @ 5PM

I got this one – stay tuned.

(b)(6);(b)(7)(C)

Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) (CTR) On Behalf Of BPAM PMO TASKS

**Sent:** Tuesday, August 01, 2017 10:34 AM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

**Subject:** FW: [QUICK TURNAROUND] C1BB: FY17 and FY18 Border Wall Integrated Master Schedule (IMS) DUE: 8/1 @ 5PM

Hi (b)(6);(b)(7)(C), (b)(6);(b)(7)(C) & (b)(6);(b)(7)(C),

We just received the below task requesting that BPAM provide a briefing memorandum for the C1BB: FY17 and FY18 Border Wall IMS. I wasn't sure if there was anyone else handling IMS I should send this out to, if so just let me know!

OFAM is requesting this **back by COB today 8/1/17.**

Thanks,

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division  
Strategic Analysis, Inc.  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Facilities Management & Engineering  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

---

**From:** (b)(6);(b)(7)(C) On Behalf Of OFAM-TASKINGS

**Sent:** Tuesday, August 01, 2017 10:28 AM

**To:** BPAM PMO TASKS <(b) (7)(E)> FMEEXECSUPPORT  
<(b) (7)(E)>  
**Cc:** (b)(6);(b)(7)(C)>; (b)(6);(b)(7)(C)>  
>; (b)(6);(b)(7)(C)>  
**Subject:** FW: [QUICK TURNAROUND] C1BB: FY17 and FY18 Border Wall Integrated Master Schedule (IMS)

Good morning FME/ BPAM,

ES has requested us to provide a briefing memorandum by **COB Today**. Please see below for more details.

We will be tasking this out shortly.

Best regards,

(b)(6);(b)(7)(C)

Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

(b)(6);(b)(7)(C)

**From:** Enterprise Services Exec Sec

**Sent:** Tuesday, August 1, 2017 10:16 AM

**To:** OFAM-TASKINGS <(b) (7)(E)>

**Cc:** ACQUISITIONEXECSEC <(b) (7)(E)> Enterprise Services Exec Sec

<(b) (7)(E)>

**Subject:** FW: [QUICK TURNAROUND] C1BB: FY17 and FY18 Border Wall Integrated Master Schedule (IMS)

Good morning OFAM,

Please see the below request for a briefing memorandum from C1 BB and provide a response by COB today to Enterprise Services ExecSec in order for us to procure EAC clearance on this request.

OA, Please assist and coordinate where necessary.

Thank you,

(b)(6);(b)(7)(C)

Enterprise Services ExecSec





**From:** (b)(6);(b)(7)(C) On Behalf Of OC BRIEFING STAFF

**Sent:** Tuesday, August 1, 2017 9:10 AM

**To:** Enterprise Services Exec Sec <(b)(7)(E)>

**Cc:** OC BRIEFING STAFF <(b)(7)(E)> (b)(6);(b)(7)(C)>  
>; (b)(6);(b)(7)(C)>  
> (b)(6);(b)(7)(C)>

**Subject:** [QUICK TURNAROUND] C1BB: FY17 and FY18 Border Wall Integrated Master Schedule (IMS)

### COMMISSIONER'S OFFICE BRIEFING BOOK TASKING

<b>Tasker Name:</b>	FY17 and FY18 Border Wall Integrated Master Schedule (IMS)
<b>Lead Office(s):</b>	ES
<b>Lead Office POC:</b>	<i>Please advise</i>
<b>OC POC:</b>	(b)(6);(b)(7)(C)
<b>Products (1):</b>	Briefing Memo using attached template
<b>Logistics/Notes:</b>	<b>When: Friday, August 4, 2017 at 9:30 – 10:00 AM</b> <b>Where: Commissioner's Small Conference Room</b> <b>Attendees:</b> C1 EAC Kolbe AC Borkowski AC Calvo (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  <i>*If briefing materials exceed 20 pages, please be prepared to provide 5 briefing books for the Front Office once materials have been cleared through OC Briefing.</i>
<b>Due to OC Briefing Staff:</b>	<b>NLT 10 AM TOMORROW, Wednesday, August 2, 2017</b>

**Required Coordinators - Please provide input to the lead office as soon as possible.** Please do not modify subject lines as we use them for tracking purposes.

**Requests for additional Information**—for additional information concerning this meeting, please contact the lead office POC, the advisor and then OCBS.

Tasker information, contact lists, and templates can be found online at  
(b)(7)(E)

(b)(6);(b)(7)(C)  
Office of the Executive Secretariat




U.S. Customs and Border Protection

Office: (b)(6);(b)(7)(C)

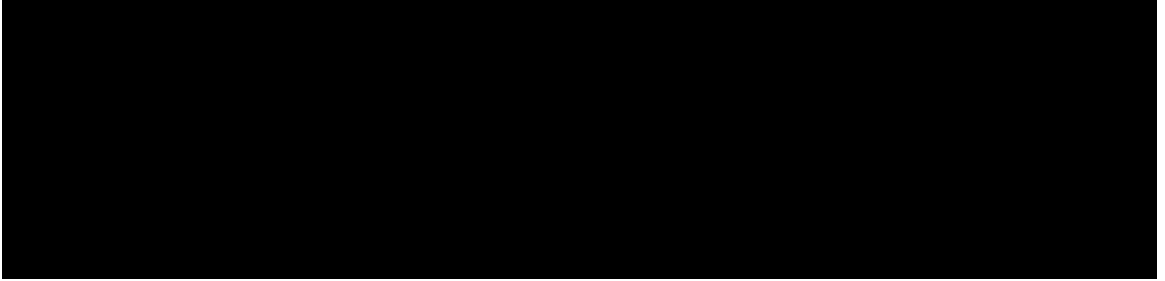
Cell: (b)(6);(b)(7)(C)

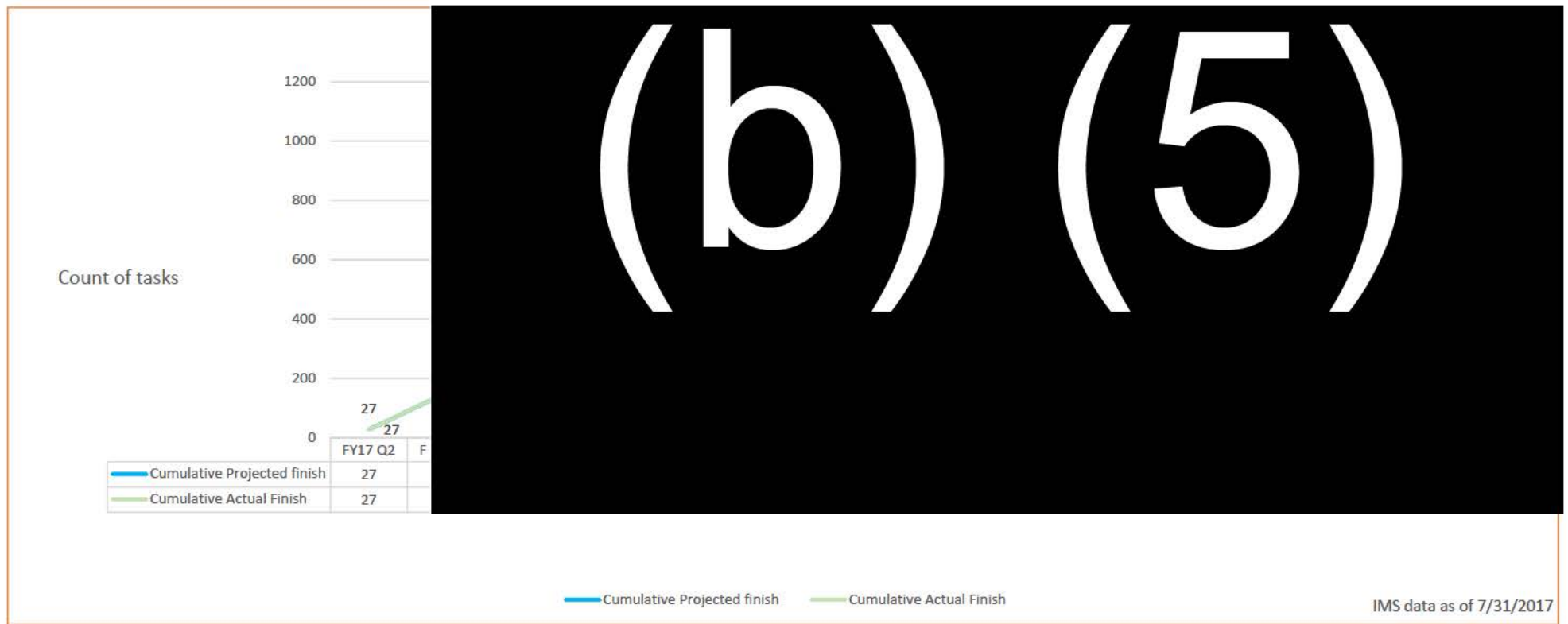
Border Wall System DRAFT IMS - Assumptions

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)





- Once IMS is baselined, a Baseline Finish “S Curve” will also be added to the chart to measure progress against the plan
- Actuals have not been entered for FY17 Q4 since the current quarter is still in progress

(b) (7)(E), (b) (5)

~~FOR OFFICIAL USE ONLY~~

**FY17 and FY18 Border Wall Integrated Master Schedule (IMS)**

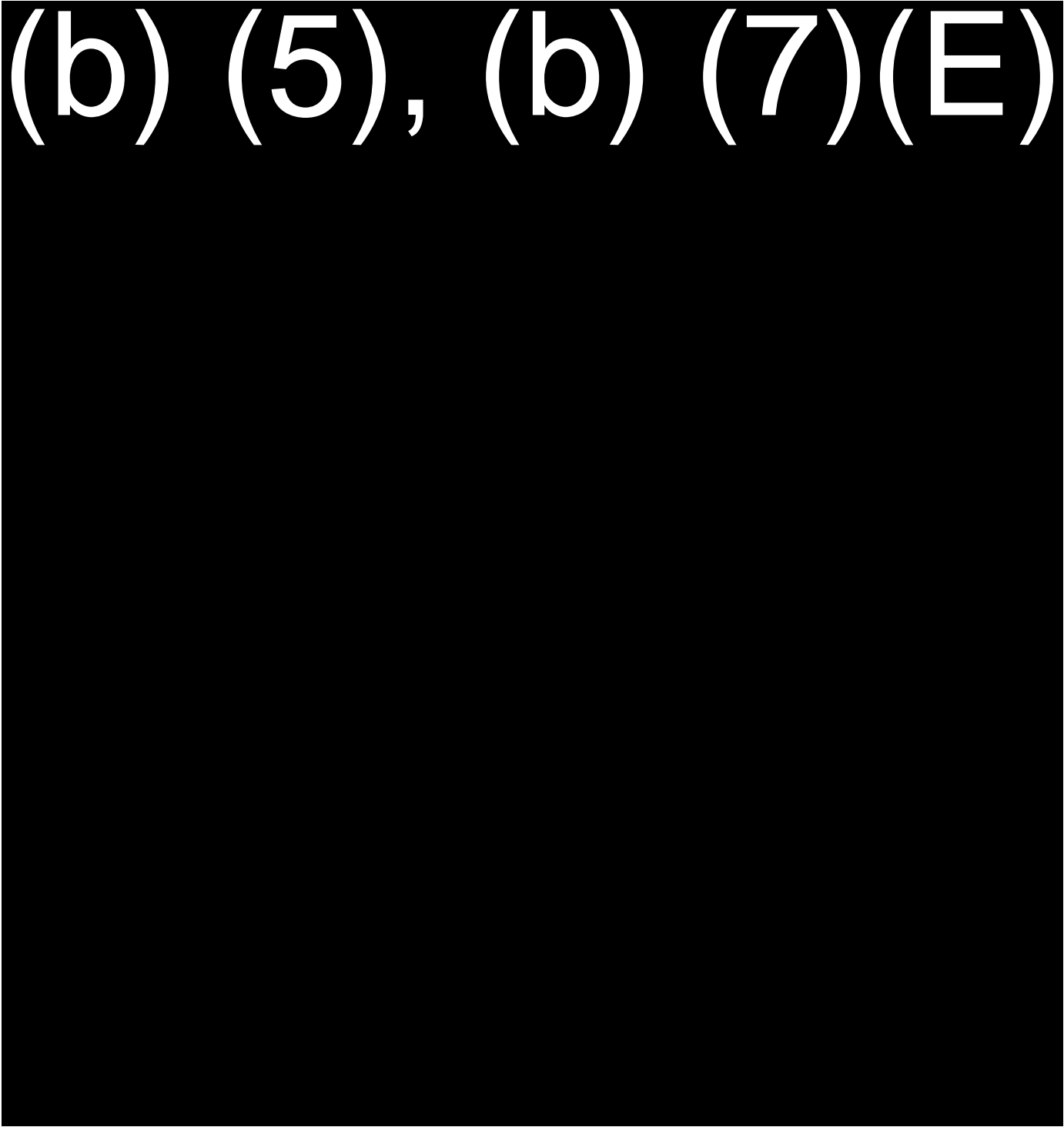
**REVIEW**

**August 7, 2017**

**10:00AM-10:30AM**


**Commissioner's Small Conference Room**

**(b) (5), (b) (7)(E)**



~~FOR OFFICIAL USE ONLY~~

(b) (5), (b) (7)(E)



(b) (5), (b)(6);(b)(7)(C)





**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C)  
**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS  
**Date:** Tuesday, April 11, 2017 10:41:54 AM

---

FYSA

(b)(6);(b)(7)(C)

Business Operations

OFAM / BPAM PMO

(b)(6);(b)(7)(C) (o)

(b)(6);(b)(7)(C) (m)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 9:38 AM

**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) >

(b)(6);(b)(7)(C) > (b) (6)

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

These numbers have been verified as accurate.

Also, please see (b)(6);(b)(7)(C) comment below.

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 10:36 AM

**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) >

(b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) – when reporting out please don't go down to the hundredth. I'd actually prefer rounding up to whole numbers is possible as well.

(b)(6);(b)(7)(C)

Business Operations

OFAM / BPAM PMO

(b)(6);(b)(7)(C) (o)

(b)(6);(b)(7)(C) (m)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 8:25 AM

**To:** (b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C) >;

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>

**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

**Importance:** High

Hi (b)(6);(b)(7)(C) -

Please see below. (b) (5), (b) (7)(E)

Please let us know your thoughts.

Thanks,

(b)(6);(b)(7)(C)

(b) (5), (b) (7)(E)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 7:24 AM

**To:** (b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >

**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) - As discussed, here are my initial edits. Can you please verify my comments and address what is in yellow.

(b)(6);(b)(7)(C)

Director, Business Operations Division (Acting)  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 7:00 AM

**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) > OFAM-TASKINGS

< (b)(7)(E) FMEEEXCSUPPORT < (b)(7)(E) (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

(b)(6);(b)(7)(C) >

**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C),

Please see the attached with comments/questions for resolution. I've asked (b)(6);(b)(7)(C) for a deadline—will let you know as soon as she replies.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C).

**Sent:** Monday, April 10, 2017 5:23 PM

**To:** (b)(6);(b)(7)(C) > OFAM-TASKINGS < (b)(7)(E)

(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) / OFAM,

We had a couple of questions come back on the get backs. I've marked them as comments for you to help us work through. I'm happy to discuss via phone tomorrow if that's easier. I'm around all day.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, April 3, 2017 1:19 PM

**To:** (b)(6);(b)(7)(C)

**Cc:** OCA TASKING <(b)(7)(E)> OFAM-TASKINGS <(b)(7)(E)>  
(b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Good afternoon, (b)(6);(b)(7)(C). OFAM's updated response is attached. Please let us know if you have questions or need additional information.

Thank you,

(b)(6);(b)(7)(C)

Branch Chief, Strategic Communications  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection

(b)(6);(b)(7)(C) (mobile)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, April 3, 2017 11:49 AM

**To:** OFAM-TASKINGS <(b)(7)(E)>

**Cc:** OCA TASKING <(b)(7)(E)> (b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Understood, and thanks for the update. We are standing by.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C). On Behalf Of OFAM-TASKINGS

**Sent:** Monday, April 3, 2017 11:46 AM

**To:** (b)(6);(b)(7)(C) >

**Cc:** OCA TASKING <(b)(7)(E)> (b)(6);(b)(7)(C) >;  
OFAM-TASKINGS <(b)(7)(E)>

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C),

My apologies, but I have just been informed that our internal office who supplied the response is adding further updates. We will send you the revised final response shortly.

Sincerely,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Agile Group  
Business Operations Executive Support  
Office of Facilities and Asset Management (OFAM)  
DHS | CBP | Enterprise Services  
Cell: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C). On Behalf Of OFAM-TASKINGS

**Sent:** Monday, April 3, 2017 11:43 AM

**To:** (b)(6);(b)(7)(C) >

**Cc:** OCA TASKING <(b) (7)(E)> OFAM-TASKINGS <(b) (7)(E)>  
(b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C),

Attached is OFAM's response to the Congressional Getbacks 27 Mar tasker. Please let us know if anything further is needed.

Sincerely,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Agile Group  
Business Operations Executive Support  
Office of Facilities and Asset Management (OFAM)  
DHS | CBP | Enterprise Services  
Cell: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, March 28, 2017 6:11 PM

**To:** OFAM-TASKINGS <(b) (7)(E)> BPTasking <(b) (7)(E)>

ACQUISITIONEXECSEC <(b) (7)(E)>

**Cc:** (b)(6);(b)(7)(C) >; (b) (6), (b) (7)(C)

<(b) (6), (b) (7)(C)> OCA TASKING <(b) (7)(E)> (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C) >; Enterprise

Services Exec Sec <(b) (7)(E)> (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C) >

**Subject:** Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

OFAM and USBP (and OA included for situational awareness),

Below are the get backs from Monday's Wall briefing to the Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS). Please let me know if you have any

questions or concerns.

Get Backs noted during meeting:

(b) (5)

Additional Get Backs Emailed from staffers after briefing:

(b) (5), (b) (7)(E)

Request responses by **noon Monday, 3 April**. If you need more time to gather information, please let me know.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

*Office of Congressional Affairs*

*U.S. Customs and Border Protection*

(b)(6);(b)(7)(C) / (b)(6);(b)(7)(C)



**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** FW: RGV Proposed Barrier RE tracts  
**Date:** Tuesday, August 22, 2017 3:24:40 PM

---

(b)(6);(b)(7)(C)

Chief, Portfolio Management and Analysis (PMA) Branch  
Border Patrol & Air and Marine Program Management Office  
Mobile: (b)(6);(b)(7)(C)  
Office: (b)(6);(b)(7)(C)

PMA Sharepoint Site: (b) (7)(E)  
(b) (7)(E)

---

**From:** (b) (6) [mailto:(b) (6)]  
**Sent:** Tuesday, August 15, 2017 9:50 AM  
**To:** (b) (6) >; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >  
**Cc:** (b) (6)  
**Subject:** RGV Proposed Barrier RE tracts

Hi Team,

(b) (5), (b) (6)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

I'm including this note FYSA so you can manage the risk of any decisions regarding land acquisition made for the current data.

Thanks,

(b) (6)

(b) (6), Associate | GIT Specialist | Michael Baker International  
100 Airside Drive, Airside Business Park | Moon Township, PA 15108 | [O] (b) (6)  
(b) (6) | [www.mbakertntl.com](http://www.mbakertntl.com)



**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C)  
**Subject:** FW: Wall Capitalization Meeting Notes  
**Date:** Wednesday, April 19, 2017 12:47:04 PM

---

Notes from yesterday....

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**From:** (b)(6);(b)(7)(C)  
**Sent:** Tuesday, April 18, 2017 4:16:32 PM  
**To:** (b)(6);(b)(7)(C)  
**Subject:** Wall Capitalization Meeting Notes

Inclusive costs across all projects (overhead breakdown)? Where to break inclusive costs? By sector?  
List each project as a capital projects without funding in TRIRIGA. POCs on individual projects.  
Project/P2 Acceptance: 1 for 1 ; can't accept partial segments of a project?  
Monthly report from COR in table format- summary level. P2/authorized amt/obligation summary view by project.  
Can land acquisition be a separate P2 project? Don't separate out until it has been acquired and then TECO- within 14 days. TECO against individual cap projects w/o funding with reference to overall PO. Separate report with overhead.

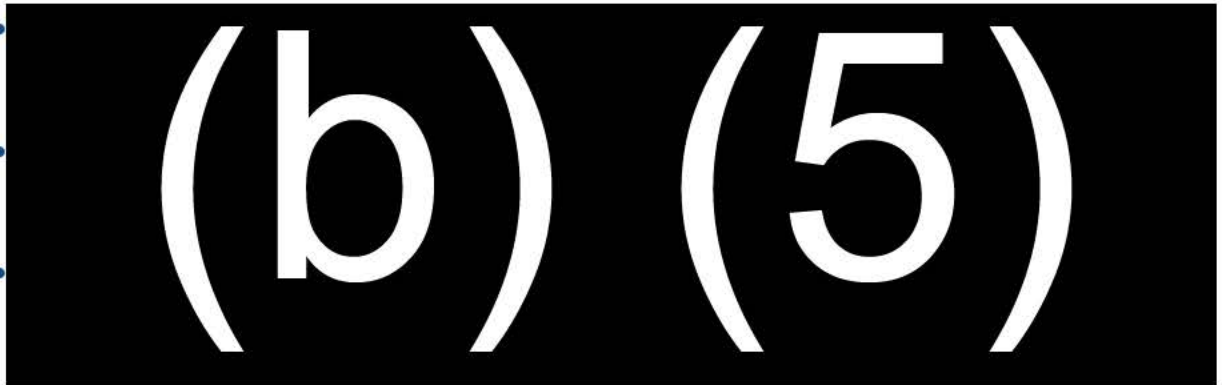


**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** RE: Ending Crisis QFRs - for OFAM/BPAM Response  
**Date:** Monday, February 27, 2017 1:46:11 PM  
**Attachments:** [Ending Crisis QFRs.docx - BPAM Input - 022717 - OCC & USBP Input.docx](#)  
**Importance:** High

---

Hi (b)(6);(b)(7)(C) -

Please find our submission to the QFRs attached with input from OCC and USBP. Please find a few notes below to submit to OFAM & FM&E for consideration.



Thanks,

(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)  
**Sent:** Monday, February 27, 2017 12:00 PM  
**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
>  
**Cc:** (b)(6);(b)(7)(C) >  
**Subject:** RE: Ending Crisis QFRs - for OFAM/BPAM Response

Hi All – just wanted to check back in on this. Are we still tracking for Noon(ish)?

(b)(6);(b)(7)(C)

Tasking Coordinator, Business Operations Division  
Border Patrol & Air and Marine (BPAM)  
Program Management Office  
Facilities Management & Engineering  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Monday, February 27, 2017 7:12 AM  
**To:** (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** FW: Ending Crisis QFRs - for OFAM/BPAM Response

Hi (b)(6);(b)(7)(C) – You didn't start these did you? Should be an easy pull, just want to make sure aren't duplicating efforts.

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**From:** (b)(6);(b)(7)(C)  
**Sent:** Thursday, February 23, 2017 9:49 AM  
**To:** (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C)  
**Subject:** FW: Ending Crisis QFRs - for OFAM/BPAM Response

Hi (b)(6);(b)(7)(C),

I'm not sure if you had seen this one yet or not, but given the time frame, wanted to pass along to get the ball rolling (in case it hasn't). This one is due back by Noon on Monday.

Thanks and please let me know if you have any questions!

(b)(6);(b)(7)(C)  
Tasking Coordinator, Business Operations Division  
Border Patrol & Air and Marine (BPAM)  
Program Management Office  
Facilities Management & Engineering  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Wednesday, February 22, 2017 10:34 PM  
**To:** (b)(6);(b)(7)(C)  
**Subject:** FW: Ending Crisis QFRs - for OFAM/BPAM Response

Per our discussion tonight, I am assigning to you (I'm sorry!)

(b)(6);(b)(7)(C)  
Tasking Coordinator, Business Operations Division  
Border Patrol & Air and Marine (BPAM)  
Program Management Office  
Facilities Management & Engineering  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Wednesday, February 22, 2017 4:27 PM  
**To:** (b)(6);(b)(7)(C)  
**Subject:** FW: Ending Crisis QFRs - for OFAM/BPAM Response

Hi Ma'am – who would you like to work this. Also, can we have a conversation soon re: wall stuff? I

(b) (5) ☺

(b)(6);(b)(7)(C)  
Tasking Coordinator, Business Operations Division  
Border Patrol & Air and Marine (BPAM)  
Program Management Office  
Facilities Management & Engineering  
Mobile: (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Wednesday, February 22, 2017 4:17 PM  
**To:** OFAM-TASKINGS; FMEECSUPPORT  
**Cc:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** Ending Crisis QFRs - for OFAM/BPAM Response

(b)(6);(b)(7)(C) and (b)(6);(b)(7)(C)

Questions 1a-1e in the attached QFR document have been assigned to OFAM. Our AC-approved responses are due to OES at 4:00 on Monday, Feb 27. Please assign to FM&E/BPAM for response by noon to allow for AC Calvo and (b)(6);(b)(7)(C) reviews. Per direction from (b)(6);(b)(7)(C) I don't believe he is involved in the clearance of Wall-related items.

FM&E/BPAM – please advise ASAP if these need to be re-routed or will require Office of Finance/Budget input.

Thanks,

(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)  
**Sent:** Wednesday, February 22, 2017 2:54 PM  
**To:** HRM TASKINGS <(b) (7)(E)> OFAM Exec Support  
<(b) (7)(E)>  
**Cc:** CBP Reports-QFRs <(b) (7)(E)> (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) ;(b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C)

< (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

**Subject:** CBP Tracking 2.0 assignment - Folder 2017-QFR-00002

To: OFAM, USBP, HRM

Re: QFRs - Ending the Crisis: America's Borders and the Path to Security, folder 2017-QFR-00002

You have been assigned a QFR from S1's February 7<sup>th</sup> testimony before the House Committee on Homeland Security titled: "Ending the Crisis: America's Borders and the Path to Security."

If you feel this question has been mis-assigned, please let us know **NLT 10am tomorrow** or you will be responsible for ensuring the response is completed. In your Journal Entry, note the specific QFR and to whom it should be reassigned.

Please provide your responses **NLT 4pm Monday, February 27<sup>th</sup>**.

Folder **2017-QFR-00002** has been assigned to you for action by (b) (6), (b) (7)(C)

(b) (7)(E)

(b) (5)

(b) (5)

(b) (5)



**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C)  
**Subject:** RE: Legal Issues  
**Date:** Friday, February 03, 2017 1:08:21 PM

---

Ok ☺

(b)(6);(b)(7)(C) – can you please help us set this up and add the current PMP to the invite?

(b)(6);(b)(7)(C)

Business Operations

OFAM / BPAM PMO

(b)(6);(b)(7)(C) (o)

(b)(6);(b)(7)(C) (m)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 03, 2017 12:07 PM

**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

**Subject:** RE: Legal Issues

Yes.

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**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 03, 2017 1:01 PM

**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

>

**Subject:** RE: Legal Issues

On the PMP – do we want to set up a meeting to discuss?

(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) anyone else?)

(b)(6);(b)(7)(C)

Business Operations

OFAM / BPAM PMO

(b)(6);(b)(7)(C) (o)

(b)(6);(b)(7)(C) (m)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]

**Sent:** Friday, February 03, 2017 10:32 AM

**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) .



(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >  
**Subject:** RE: Legal Issues

I can take the first pass at the design and construction risks this weekend-I assume this effort is at the programmatic level-correct?.

Also, are we planning to develop PRDs for each project (not segment)? I recommend we do so as they are all (especially new fence) going to be very challenging to execute for potentially lots of different reasons and having a sound approach, schedule, budget and risk mitigation plan is critical.

Finally-what about the draft Programmatic PMP? Do we want to finish? It's probably a 80-90% document now and would a good place to document our program level baseline scope, schedule and costs as well as the initial risk registrar discussed above. It also defines roles and responsibilities and we could attach the new design standards to it (our complete game plan per se). Completing it might be a good agenda item for the next workshop with the Corps.

---

**From:** (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]  
**Sent:** Friday, February 3, 2017 11:21 AM  
**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >  
**Subject:** [EXTERNAL] RE: Legal Issues

Can we add all of our collective sanity to the risk log?

No (b)(6);(b)(7)(C) – not yet. I suggest that we canvass the IPT leads to collect risks as well. Staffing needs to be one of them....

(b)(6);(b)(7)(C)  
Branch Chief, Communications and Workforce Strategy  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]  
**Sent:** Friday, February 03, 2017 11:15 AM  
**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** RE: Legal Issues

Oh boy...a risk log...that could be a substantive document!

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**From:** (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]  
**Sent:** Friday, February 3, 2017 11:14 AM  
**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >  
**Subject:** [EXTERNAL] RE: Legal Issues

Thanks (b)(6);(b)(7)(C) – we can add this to a risk log.

(b)(6);(b)(7)(C) – has anyone pulled anything together yet? If no, I'll do that today/this weekend.

Thanks!

(b)(6);(b)(7)(C)

Business Operations

OFAM / BPAM PMO

(b)(6);(b)(7)(C) (o)

(b)(6);(b)(7)(C) (m)

(b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]

Sent: Friday, February 03, 2017 9:05 AM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

Subject: FW: Legal Issues

FYSA

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From: (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]

Sent: Friday, February 3, 2017 9:33 AM

To: (b)(6);(b)(7)(C) >

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

Subject: [EXTERNAL] RE: Legal Issues

(b)(6);(b)(7)(C) as requested, below are bullets regarding RE Issues, followed by a more detailed explanation (i.e. Background Information) on each issue:

#### **BULLETS:**

##### **RGV:**

1. **TITLE ISSUES:** Inadequately maintained public land records compelled condemnation actions for all acquisitions in order to clear title/ownership, with only a handful of exceptions. We remain in court with over 90 owners for cases filed in 2008, still working to resolve these complex title issues.
2. **TREATY WITH MEXICO:** The 1970 Boundary Treaty between the U.S. and Mexico governing construction in the floodplain caused unavoidable significant delays to determining an amenable alignment, and thus delays to completing required condemnation actions.
3. **RELOCATIONS:** For as-yet unconstructed Segments (b)(7)(E), we currently estimate there will be approximately (b)(6) residential and commercial relocations; primarily to the northward shift of the IBWC-approved alignment instituted to avoid violation of the 1970 Boundary Treaty with Mexico.
4. **SEVERING PROPERTY:** Due to the fact that fence in RGV must be constructed north of

floodplain, thousands of acres of privately owned land was left between the fence and river.

(b) (5)

5.

(b) (7) (E)

6. **INVERSE CONDEMNATION SUIT – (b) (7)(E) LEVEE WALL:** Real estate was not acquired to construct PF225 segments (b) (7)(E), which is a flood control levee wall with steel bollards atop of it that was essentially cut into the existing levee in (b) (7)(E) County. There is now an ongoing lawsuit by a handful of owners who are suing the government claiming what is called “inverse condemnation” - insisting that the land should be acquired and property value damages be compensated.

**WEST OF RGV:**

1. **TOHONO O’ODHAM NATION (TON):** (b) (5), (b) (7)(E)

**BACKGROUND INFORMATION:**

**RGV:**

7. **TITLE ISSUES:** Any land acquired by the U.S. Government must meet the standards outlined Counties in the Uniform Appraisal Standards for Federal Land Acquisition, also known as the Yellow Book. These standards are promulgated and enforced by the Department of Justice (DOJ). With only a few exceptions, all properties that were required to support PF225 fence construction in RGV failed to meet those standards, and required condemnation litigation to resolve ownership. The primary cause of this issue is the substandard quality of the property records at the County level – RGV includes (b) (7)(E) County (segments (b) (7)(E), (b) (7)(E) County (b) (7)(E) and (b) (7)(E) County (b) (7)(E)). We remain in litigation with over 90 owners from cases that were originally filed in 2008, primarily due to the complexities of resolving land ownership of the property the government condemned.
- a. **NOTE:** Beyond RGV, this title issue will arise in other Texas counties for any future fence constructed, particularly in the Del Rio and Laredo areas.
8. **TREATY WITH MEXICO:** The 1970 Boundary Treaty between the U.S. and Mexico governs that any new construction within the flood plain along the international border by either nation’s government must be approved by the other nation. The purpose for such an agreement to address the impact of the flooding of the river, a disproportionate amount of water could be diverted to the other side. In the case of planned segments (b) (7)(E), there is no flood control levee, therefore all of the original alignment was in the FEMA 100-year floodplain. U.S. International Boundary and Water Commission (IBWC) did not approve

construction until February 2012, when a redesign effort finally reached an alignment that sufficiently reached a near-zero flood diversion effect. Essentially, the alignment was shifted to the north, made more parallel to the river, and (b) (7)(E) were incorporated. Therefore, most of the land originally condemned for construction does not fall within the newly approved alignment. All of the original condemnation cases along (b) (7)(E) were placed on hold when this issue arose, and the cases were only recently revived and are being litigated to their conclusion. Condemnation of the property located along the new alignment will require new title research and new condemnation filings.

9. **RELOCATIONS:** For Segments (b) (7)(E) we currently estimate there will be approximately (b) (7) residential and commercial relocations; primarily to the northward shift of the IBWC-approved alignment instituted to avoid violation of the 1970 Boundary Treaty with Mexico.
10. **SEVERING PROPERTY:** Due to the fact that fence in RGV must be constructed north of floodplain, thousands of acres of privately owned land was left between the fence and river.

(b) (5)

11.

(b) (7)(E)

12. **INVERSE CONDEMNATION SUIT – (b) (7)(E) LEVEE WALL:** PF225 segments (b) (7)(E) were not a free-standing fence as in the rest of the border. They were built as a flood control levee wall that was essentially cut into the existing levee in (b) (7)(E) County. In order to have the barrier meet Border Patrol's (b) (7)(E) requirement, the height was extended in most areas of the wall with steel bollards installed into the top of the wall. Because the primary purpose of the wall was flood protection, real estate was not acquired for construction – the IBWC's levee easement allowed for construction, maintenance and operation of flood control infrastructure. However, there is now an ongoing lawsuit by a handful of owners who are challenging that determination, insisting that the land should have been acquired outright, and that they are also entitled to compensation for depreciated value to their riverside remainder property.

**WEST OF RGV:** Beyond some challenging individual landowners, PF225 & VF300 did not encounter widespread real estate issues west of RGV. This is because the fence was generally constructed in the 60' Roosevelt Reservation, an area reserved by a 1907 Executive Order for the use of the federal government. This reservation of rights did not apply to Texas, because it is a river border, and because most of the property in Texas was already privately owned, versus in the western states where most of the land along the border still had not generally been patented for private use.

2. **TOHONO O'ODHAM NATION (TON):** (b) (5), (b) (7)(E)



(b) (5)

[Redacted]

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 03, 2017 7:53 AM

**To:** (b)(6);(b)(7)(C) >

**Subject:** FW: Legal Issues

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, February 03, 2017 6:19 AM

**To:** (b)(6);(b)(7)(C) >

**Subject:** Legal Issues

(b)(6);(b)(7)(C)

For clarification, Deputy Provost is requesting the following for her S1 brief on Monday (due this morning):

Legal Issues

What are the pitfalls of the last fence installation (Secure Fence Act)?

She is requesting some high level bullets.

Thank you for your help,

(b) (6), (b) (7)(C)

**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** RE: Legal Issues  
**Date:** Friday, February 03, 2017 11:21:25 AM

---

Right – I was just thinking about pulling together a repository that we could log stuff into.

(b)(6);(b)(7)(C)

Business Operations

OFAM / BPAM PMO

(b)(6);(b)(7)(C) (o)

(b)(6);(b)(7)(C) (m)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 03, 2017 10:21 AM

**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >

**Subject:** RE: Legal Issues

Can we add all of our collective sanity to the risk log?

No (b)(6);(b)(7)(C) – not yet. I suggest that we canvass the IPT leads to collect risks as well. Staffing needs to be one of them....

(b)(6);(b)(7)(C)

Branch Chief, Communications and Workforce Strategy  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]  
**Sent:** Friday, February 03, 2017 11:15 AM  
**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** RE: Legal Issues

Oh boy...a risk log...that could be a substantive document!

---

**From:** (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]  
**Sent:** Friday, February 3, 2017 11:14 AM  
**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >  
**Subject:** [EXTERNAL] RE: Legal Issues

Thanks (b)(6);(b)(7)(C) – we can add this to a risk log.

(b)(6);(b)(7)(C) – has anyone pulled anything together yet? If no, I'll do that today/this weekend.

Thanks!

(b)(6);(b)(7)(C)

Business Operations

OFAM / BPAM PMO

(b)(6);(b)(7)(C) (o)

(b)(6);(b)(7)(C) (m)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]  
**Sent:** Friday, February 03, 2017 9:05 AM  
**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >  
**Subject:** FW: Legal Issues

FYSA

---

**From:** (b)(6);(b)(7)(C) ]  
**Sent:** Friday, February 3, 2017 9:33 AM  
**To:** (b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >  
**Subject:** [EXTERNAL] RE: Legal Issues

(b)(6);(b)(7)(C) as requested, below are bullets regarding RE Issues, followed by a more detailed explanation (i.e. Background Information) on each issue:

#### **BULLETS:**

##### **RGV:**

1. **TITLE ISSUES:** Inadequately maintained public land records compelled condemnation actions for all acquisitions in order to clear title/ownership, with only a handful of exceptions. We remain in court with over 90 owners for cases filed in 2008, still working to resolve these complex title issues.
2. **TREATY WITH MEXICO:** The 1970 Boundary Treaty between the U.S. and Mexico governing construction in the floodplain caused unavoidable significant delays to determining an amenable alignment, and thus delays to completing required condemnation actions.
3. **RELOCATIONS:** For as-yet unconstructed Segments (b)(7)(E) we currently estimate there will be approximately (b)(5) residential and commercial relocations; primarily to the northward shift of the IBWC-approved alignment instituted to avoid violation of the 1970 Boundary Treaty with Mexico.
4. **SEVERING PROPERTY:** Due to the fact that fence in RGV must be constructed north of



floodplain, thousands of acres of privately owned land was left between the fence and river.

(b) (5)

5.

(b) (7)(E)

6. **INVERSE CONDEMNATION SUIT – (b) (7)(E) LEVEE WALL:** Real estate was not acquired to construct PF225 segments (b) (7)(E), which is a flood control levee wall with steel bollards atop of it that was essentially cut into the existing levee in (b) (7)(E) County. There is now an ongoing lawsuit by a handful of owners who are suing the government claiming what is called “inverse condemnation” - insisting that the land should be acquired and property value damages be compensated.

**WEST OF RGV:**

1. **TOHONO O’ODHAM NATION (TON):** (b) (5), (b) (7)(E)

**BACKGROUND INFORMATION:**

**RGV:**

7. **TITLE ISSUES:** Any land acquired by the U.S. Government must meet the standards outlined Counties in the Uniform Appraisal Standards for Federal Land Acquisition, also known as the Yellow Book. These standards are promulgated and enforced by the Department of Justice (DOJ). With only a few exceptions, all properties that were required to support PF225 fence construction in RGV failed to meet those standards, and required condemnation litigation to resolve ownership. The primary cause of this issue is the substandard quality of the property records at the County level – RGV includes (b) (7)(E) County (segments (b) (7)(E) (b) (7)(E) County (b) (7)(E) ) and (b) (7)(E) County (b) (7)(E) We remain in litigation with over 90 owners from cases that were originally filed in 2008, primarily due to the complexities of resolving land ownership of the property the government condemned.
- a. **NOTE:** Beyond RGV, this title issue will arise in other Texas counties for any future fence constructed, particularly in the Del Rio and Laredo areas.
8. **TREATY WITH MEXICO:** The 1970 Boundary Treaty between the U.S. and Mexico governs that any new construction within the flood plain along the international border by either nation’s government must be approved by the other nation. The purpose for such an agreement to address the impact of the flooding of the river, a disproportionate amount of water could be diverted to the other side. In the case of planned segments (b) (7)(E), there is no flood control levee, therefore all of the original alignment was in the FEMA 100-year floodplain. U.S. International Boundary and Water Commission (IBWC) did not approve

construction until February 2012, when a redesign effort finally reached an alignment that sufficiently reached a near-zero flood diversion effect. Essentially, the alignment was shifted to the north, made more parallel to the river, and (b) (7)(E) were incorporated. Therefore, most of the land originally condemned for construction does not fall within the newly approved alignment. All of the original condemnation cases along (b) (7)(E) were placed on hold when this issue arose, and the cases were only recently revived and are being litigated to their conclusion. Condemnation of the property located along the new alignment will require new title research and new condemnation filings.

9. **RELOCATIONS:** For Segments (b) (7)(E) we currently estimate there will be approximately (b) (5) residential and commercial relocations; primarily to the northward shift of the IBWC-approved alignment instituted to avoid violation of the 1970 Boundary Treaty with Mexico.
10. **SEVERING PROPERTY:** Due to the fact that fence in RGV must be constructed north of floodplain, thousands of acres of privately owned land was left between the fence and river.

(b) (5)

11.

(b) (7)(E)

12. **INVERSE CONDEMNATION SUIT – (b) (7)(E) LEVEE WALL:** PF225 segments (b) (7)(E) were not a free-standing fence as in the rest of the border. They were built as a flood control levee wall that was essentially cut into the existing levee in (b) (7)(E) County. In order to have the barrier meet Border Patrol's (b) (5) requirement, the height was extended in most areas of the wall with steel bollards installed into the top of the wall. Because the primary purpose of the wall was flood protection, real estate was not acquired for construction – the IBWC's levee easement allowed for construction, maintenance and operation of flood control infrastructure. However, there is now an ongoing lawsuit by a handful of owners who are challenging that determination, insisting that the land should have been acquired outright, and that they are also entitled to compensation for depreciated value to their riverside remainder property.

**WEST OF RGV:** Beyond some challenging individual landowners, PF225 & VF300 did not encounter widespread real estate issues west of RGV. This is because the fence was generally constructed in the 60' Roosevelt Reservation, an area reserved by a 1907 Executive Order for the use of the federal government. This reservation of rights did not apply to Texas, because it is a river border, and because most of the property in Texas was already privately owned, versus in the western states where most of the land along the border still had not generally been patented for private use.

2. **TOHONO O'ODHAM NATION (TON):** (b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 03, 2017 7:53 AM

**To:** (b)(6);(b)(7)(C) >

**Subject:** FW: Legal Issues

(b)(6);(b)(7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, February 03, 2017 6:19 AM

**To:** (b)(6);(b)(7)(C) >

**Subject:** Legal Issues

(b)(6);(b)(7)(C)

For clarification, Deputy Provost is requesting the following for her S1 brief on Monday (due this morning):

Legal Issues

What are the pitfalls of the last fence installation (Secure Fence Act)?

She is requesting some high level bullets.

Thank you for your help,

(b) (6), (b) (7)(C)



**From:** (b)(6);(b)(7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** FW: Legal Issues  
**Date:** Friday, February 03, 2017 9:47:45 AM

---

Let me know if this work -

(b)(6);(b)(7)(C)  
[REDACTED]

#### **BULLETS:**

##### **RGV:**

1. **TITLE ISSUES:** Inadequately maintained public land records compelled condemnation actions for all acquisitions in order to clear title/ownership, with only a handful of exceptions. We remain in court with over 90 owners for cases filed in 2008, still working to resolve these complex title issues.
2. **TREATY WITH MEXICO:** The 1970 Boundary Treaty between the U.S. and Mexico governing construction in the floodplain caused unavoidable significant delays to determining an amenable alignment, and thus delays to completing required condemnation actions.
3. **RELOCATIONS:** For as-yet unconstructed Segments (b) (7)(E), we currently estimate there will be approximately (b) (5) residential and commercial relocations; primarily to the northward shift of the IBWC-approved alignment instituted to avoid violation of the 1970 Boundary Treaty with Mexico.
4. **SEVERING PROPERTY:** Due to the fact that fence in RGV must be constructed north of floodplain, thousands of acres of privately owned land was left between the fence and river.

(b) (5)  
[REDACTED]  
[REDACTED]

5.

(b) (7)(E)

6. **INVERSE CONDEMNATION SUIT – (b) (7)(E) LEVEE WALL:** Real estate was not acquired to construct PF225 segments (b) (7)(E), which is a flood control levee wall with steel bollards atop of it that was essentially cut into the existing levee in (b) (7)(E) County. There is now an ongoing lawsuit by a handful of owners who are suing the government claiming what is called “inverse condemnation” - insisting that the land should be acquired and property value damages be compensated.

##### **WEST OF RGV:**

1. **TOHONO O’ODHAM NATION (TON):** (b) (7)(E), (b) (5)

(b) (7)(E), (b) (5)

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##### RGV:

7. **TITLE ISSUES:** Any land acquired by the U.S. Government must meet the standards outlined Counties in the Uniform Appraisal Standards for Federal Land Acquisition, also known as the Yellow Book. These standards are promulgated and enforced by the Department of Justice (DOJ). With only a few exceptions, all properties that were required to support PF225 fence construction in RGV failed to meet those standards, and required condemnation litigation to resolve ownership. The primary cause of this issue is the substandard quality of the property records at the County level – RGV includes (b) (7)(E) County (segments (b) (7)(E) (b) (7)(E) County (b) (7)(E) and (b) (7)(E) County (b) (7)(E) We remain in litigation with over 90 owners from cases that were originally filed in 2008, primarily due to the complexities of resolving land ownership of the property the government condemned.
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(b) (5)

11.

(b) (7)(E)



(b) (7)(E)

12. **INVERSE CONDEMNATION SUIT – (b) (7)(E) LEVEE WALL:** PF225 segments (b) (7)(E) ) were not a free-standing fence as in the rest of the border. They were built as a flood control levee wall that was essentially cut into the existing levee in (b) (7)(E) County. In order to have the barrier meet Border Patrol's (b) (7)(E) requirement, the height was extended in most areas of the wall with steel bollards installed into the top of the wall. Because the primary purpose of the wall was flood protection, real estate was not acquired for construction – the IBWC's levee easement allowed for construction, maintenance and operation of flood control infrastructure. However, there is now an ongoing lawsuit by a handful of owners who are challenging that determination, insisting that the land should have been acquired outright, and that they are also entitled to compensation for depreciated value to their riverside remainder property.

**WEST OF RGV:** Beyond some challenging individual landowners, PF225 & VF300 did not encounter widespread real estate issues west of RGV. This is because the fence was generally constructed in the 60' Roosevelt Reservation, an area reserved by a 1907 Executive Order for the use of the federal government. This reservation of rights did not apply to Texas, because it is a river border, and because most of the property in Texas was already privately owned, versus in the western states where most of the land along the border still had not generally been patented for private use.

2. **TOHONO O'ODHAM NATION (TON):** (b) (7)(E), (b) (5)

[REDACTED]

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)  
**Sent:** Friday, February 03, 2017 7:53 AM  
**To:** (b)(6);(b)(7)(C)  
**Subject:** FW: Legal Issues

(b)(6);(b)(7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, February 03, 2017 6:19 AM  
**To:** (b)(6);(b)(7)(C) >  
**Subject:** Legal Issues

(b)(6);(b)(7)(C)

For clarification, Deputy Provost is requesting the following for her S1 brief on Monday (due this morning):

Legal Issues

What are the pitfalls of the last fence installation (Secure Fence Act)?

She is requesting some high level bullets.

Thank you for your help,

(b) (6), (b) (7)(C)





Can you confirm the below?

(b) (5), (b)(6);(b)(7)(C)



Thanks,

(b)(6);(b)(7)(C)



the GAO report. I did include the average CTIMR we've been providing.

I will be online this weekend to consolidate more input.

Thanks,

(b)(6);(b)(7)(C)

(b) (5)

<< File: SAC Homeland Security QFRs - DRAFT.DOCX >>

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 10, 2017 3:21 PM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >

**Subject:** RE: Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

My input below is in **BLUE** font for questions 2 and 11.

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

-----Original Appointment-----

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 10, 2017 11:41 AM

**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

**Subject:** Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

**When:** Friday, February 10, 2017 1:00 PM-1:30 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** (b) (7)(E) Participant Code: (b) (7)(E)

Hi everyone –

We received a very short turn around task from the Senate Homeland Security Committee. Below are the questions we're on the hook for answering. I included some notes on suggested responses for a few...

This is the only time on (b)(6);(b)(7)(C) calendar to talk this through. We will need to round answers together for (b) (6), (b) (7)(C) review today.

Sorry for the short notice....we're just the messengers!

Thanks,

(b)(6);(b)(7)(C)

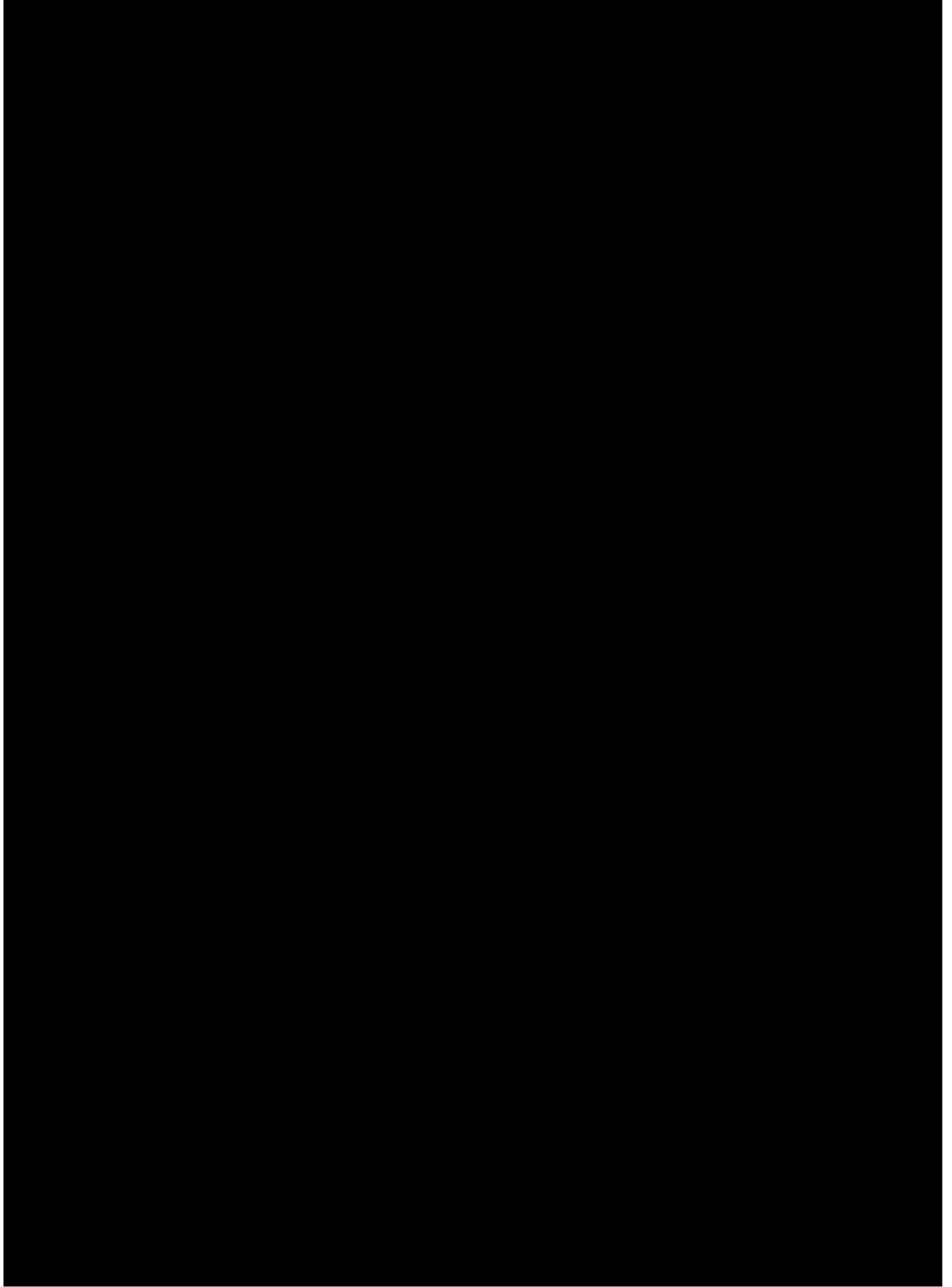
(b) (5), (b)(6);(b)(7)(C)

(b) (5), (b)(6);(b)(7)(C)

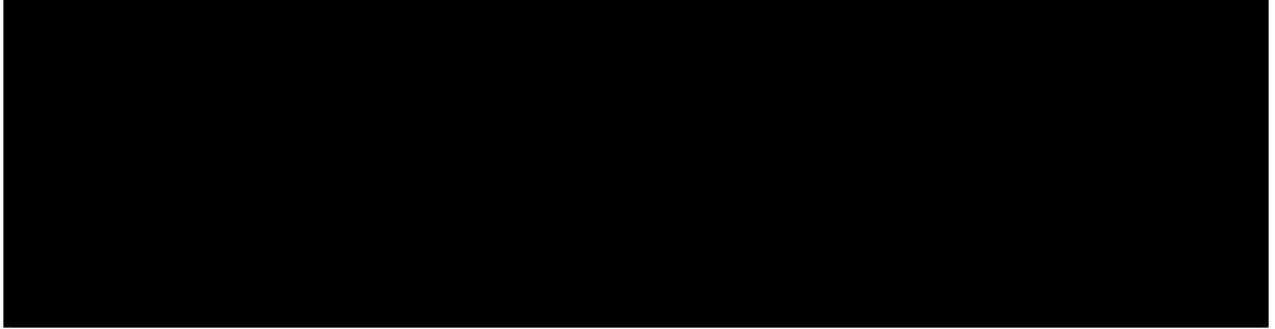




(b) (5), (b)(6);(b)(7)(C)



(b) (5), (b)(6);(b)(7)(C)



<< File: Senate Homeland Security Committee Wall Inquiries Feb 2 2017.docx >>





**Subject:** RE: Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

**Importance:** High

Hi [REDACTED] —

Can you confirm the below?

(b) (5), (b)(6);(b)(7)(C)



(b) (5)

Thanks,

(b)(6);(b)(7)(C)

<< Message: EOUSA IAA - SOW, RE: Border Fence - IAA HSBP1012X00044 >>

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 10, 2017 5:42 PM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >

**Subject:** RE: Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

Thanks (b)(6);(b)(7)(C)

I just re-englishified my response with respect to the number of owners. ☺

I think it reads more clearly now...please see attached.

Have a great weekend!

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

<< File: SAC Homeland Security QFRs - DRAFT\_rev1.docx >>

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 10, 2017 5:32 PM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

**Subject:** RE: Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

**Importance:** High

All –

Please draft responses attached. Below are the responses we still need, I don't have the most up to date numbers for the last two and didn't find the CTIMR totals for FY07/08 to FY15 in the GAO report. I did include the average CTIMR we've been providing.

I will be online this weekend to consolidate more input.

Thanks,

(b)(6);(b)(7)(C)

(b) (5)

<< File: SAC Homeland Security QFRs - DRAFT.DOCX >>

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 10, 2017 3:21 PM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >

**Subject:** RE: Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

My input below is in **BLUE** font for questions 2 and 11.

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

-----Original Appointment-----

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 10, 2017 11:41 AM

**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C));  
(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

**Subject:** Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

**When:** Friday, February 10, 2017 1:00 PM-1:30 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** (b) (7)(E) Participant Code: (b) (7)(E)

Hi everyone –

We received a very short turn around task from the Senate Homeland Security Committee. Below are the questions we're on the hook for answering. I included some notes on suggested responses for a few...

This is the only time on (b) (6), (b) (7)(C) calendar to talk this through. We will need to round answers together for (b)(6);(b)(7)(C) review today.

Sorry for the short notice....we're just the messengers!

Thanks,

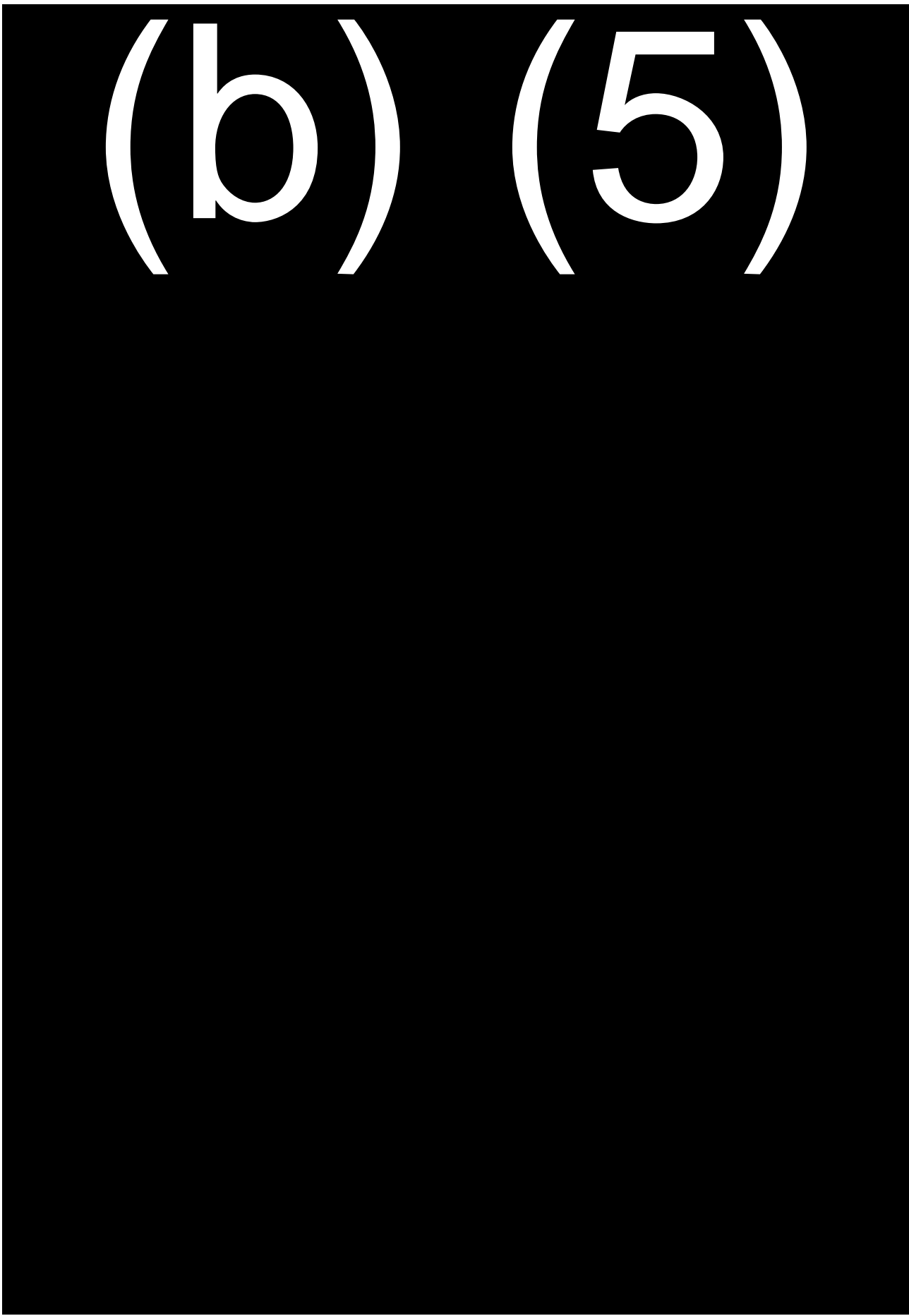
(b)(6);(b)(7)(C)

(b) (5), (b)(6);(b)(7)(C)

costs?

(b) (5)

(b) (5)





(b) (5), (b)(6);(b)(7)(C)



<< File: Senate Homeland Security Committee Wall Inquiries Feb 2 2017.docx >>



**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C)  
**Subject:** RE: Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY  
**Date:** Wednesday, March 15, 2017 8:35:21 PM

---

(b)(6);(b)(7)(C)

(b) (5)

(b)(6);(b)(7)(C)  
Senior Attorney (Trade & Finance)  
Office of Chief Counsel  
U.S. Customs and Border Protection  
1300 Pennsylvania Avenue, NW  
Room 4.4B  
Washington, DC 20229  
Tel: (b)(6);(b)(7)(C)  
Fax: (b)(6);(b)(7)(C)  
Email: (b)(6);(b)(7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY-WORK PRODUCT

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Wednesday, March 15, 2017 11:13:16 PM  
**To:** (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C); (b)(6);(b)(7)(C) (OCC)  
**Subject:** RE: Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

Thanks, (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) – Please see the final responses below for review. (b)(6);(b)(7)(C) – Copying you for input...this is a media inquire re: legal costs for real estate.

Thanks,

(b)(6);(b)(7)(C)

(b) (5)

(b) (5)

**To:** [REDACTED] > [REDACTED]; [REDACTED]  
[REDACTED] > [REDACTED]; [REDACTED]  
[REDACTED] > [REDACTED]  
**Cc:** [REDACTED]; [REDACTED] > [REDACTED]  
[REDACTED]

My answers are below in **red**.

(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

To: (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C)  
Cc: (b)(6);(b)(7)(C)

**Importance:** High

(b) (5), (b)(6);(b)(7)(C)

(b) (5)

Thanks,  
(b)(6);(b)(7)(C)

<< Message: EOUSA IAA - SOW, RE: Border Fence - IAA HSBP1012X00044 >>

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 10, 2017 5:42 PM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C)

**Subject:** RE: Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

Thanks (b)(6);(b)(7)(C)

I just re-englishified my response with respect to the number of owners. ☺  
I think it reads more clearly now...please see attached.

Have a great weekend!

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

<< File: SAC Homeland Security QFRs - DRAFT\_rev1.docx >>

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, February 10, 2017 5:32 PM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

**Subject:** RE: Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

**Importance:** High

All –

Please draft responses attached. Below are the responses we still need, I don't have the most up to date numbers for the last two and didn't find the CTIMR totals for FY07/08 to FY15 in the GAO report. I did include the average CTIMR we've been providing.

I will be online this weekend to consolidate more input.

Thanks,

(b)(6);(b)(7)(C)

(b) (5)

(b) (5)

<< File: SAC Homeland Security QFRs - DRAFT.DOCX >>

From: (b)(6);(b)(7)(C)

Sent: Friday, February 10, 2017 3:21 PM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>

Cc: (b)(6);(b)(7)(C) >

Subject: RE: Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

My input below is in **BLUE** font for questions 2 and 11.

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

-----Original Appointment-----

From: (b)(6);(b)(7)(C)

Sent: Friday, February 10, 2017 11:41 AM

To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C); (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Subject: Senate Homeland Security QFRs: RESPONSES DUE BY 4pm EST TODAY

When: Friday, February 10, 2017 1:00 PM-1:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where (b)(7)(C) Participant Code: (b)(7)(E)

Hi everyone –

We received a very short turn around task from the Senate Homeland Security Committee. Below are the questions we're on the hook for answering. I included some notes on suggested responses for a few...

This is the only time or (b)(6);(b)(7)(C) calendar to talk this through. We will need to round answers together for (b)(6);(b)(7)(C) review today.

Sorry for the short notice....we're just the messengers!

Thanks,

(b)(6);(b)(7)(C)

(b) (5)

(b) (5), (b)(6);(b)(7)(C)



(b) (5), (b)(6);(b)(7)(C)



<< File: Senate Homeland Security Committee Wall Inquiries Feb 2 2017.docx >>





Complex Problems. Practical Solutions.

[www.lmi.org](http://www.lmi.org)

-----Original Appointment-----

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, August 02, 2016 8:15 AM

**To:** (b)(6);(b)(7)(C); (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C) (b)(6) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
(b)(6)

**Subject:** CIR PMP Tag UP

**When:** Friday, August 19, 2016 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Skype Meeting

---

→ [Join Skype Meeting](#)

This is an online meeting for Skype for Business, the professional meetings and communications app formerly known as Lync.

Join by phone

(b)(7)(E) (National)	English (United States)
(b)(7)(E) (National)	English (United States)

[Find a local number](#)

Conference ID: (b)(7)(E)

[Forgot your dial-in PIN?](#) | [Help](#)

---





U.S. Customs and  
Border Protection

# **Comprehensive Immigration Reform New Border Fencing & Tactical Infrastructure Program Management Plan**

Version 1.3

I

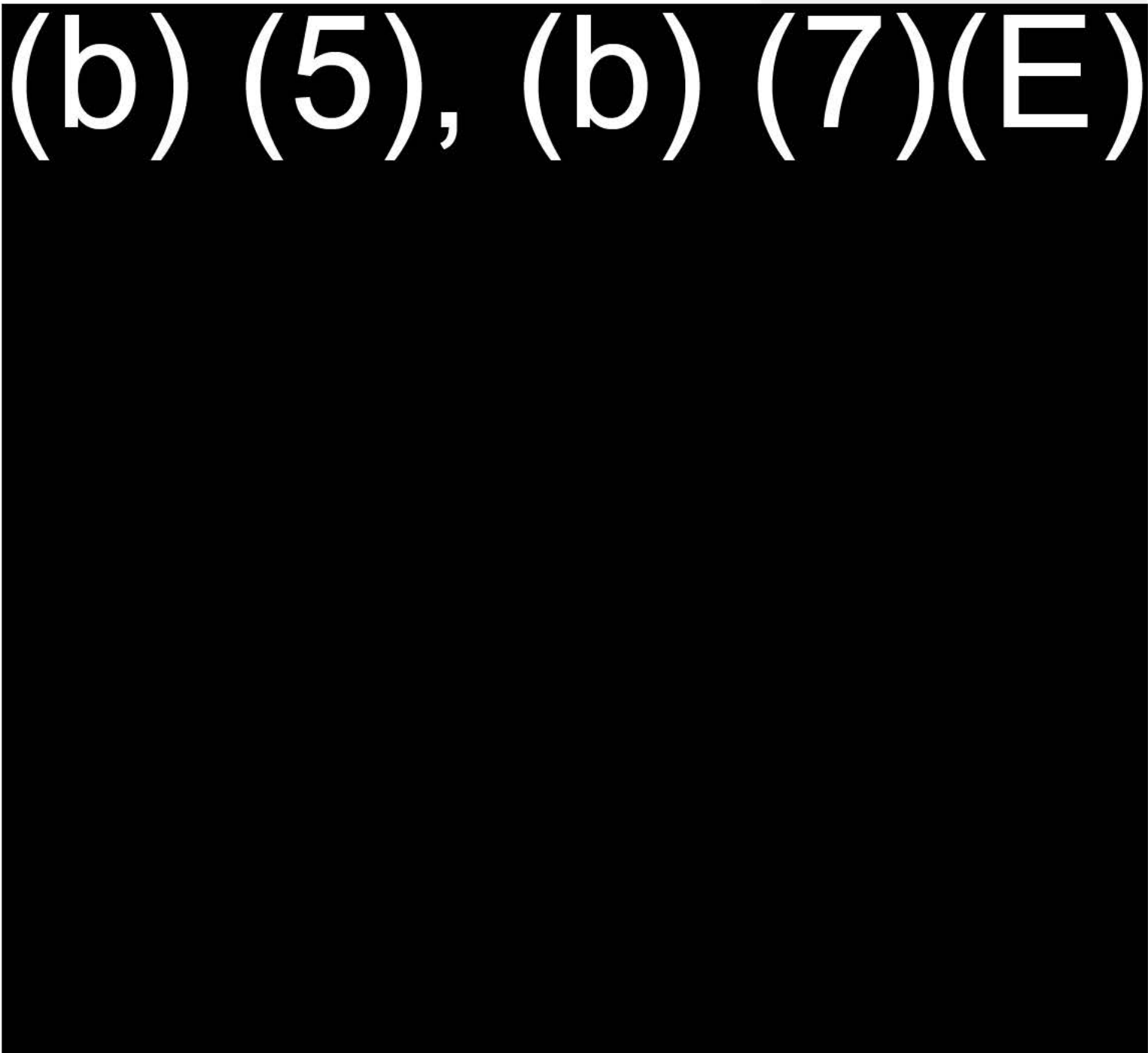
BPAM Program Office

~~For Official Use Only~~

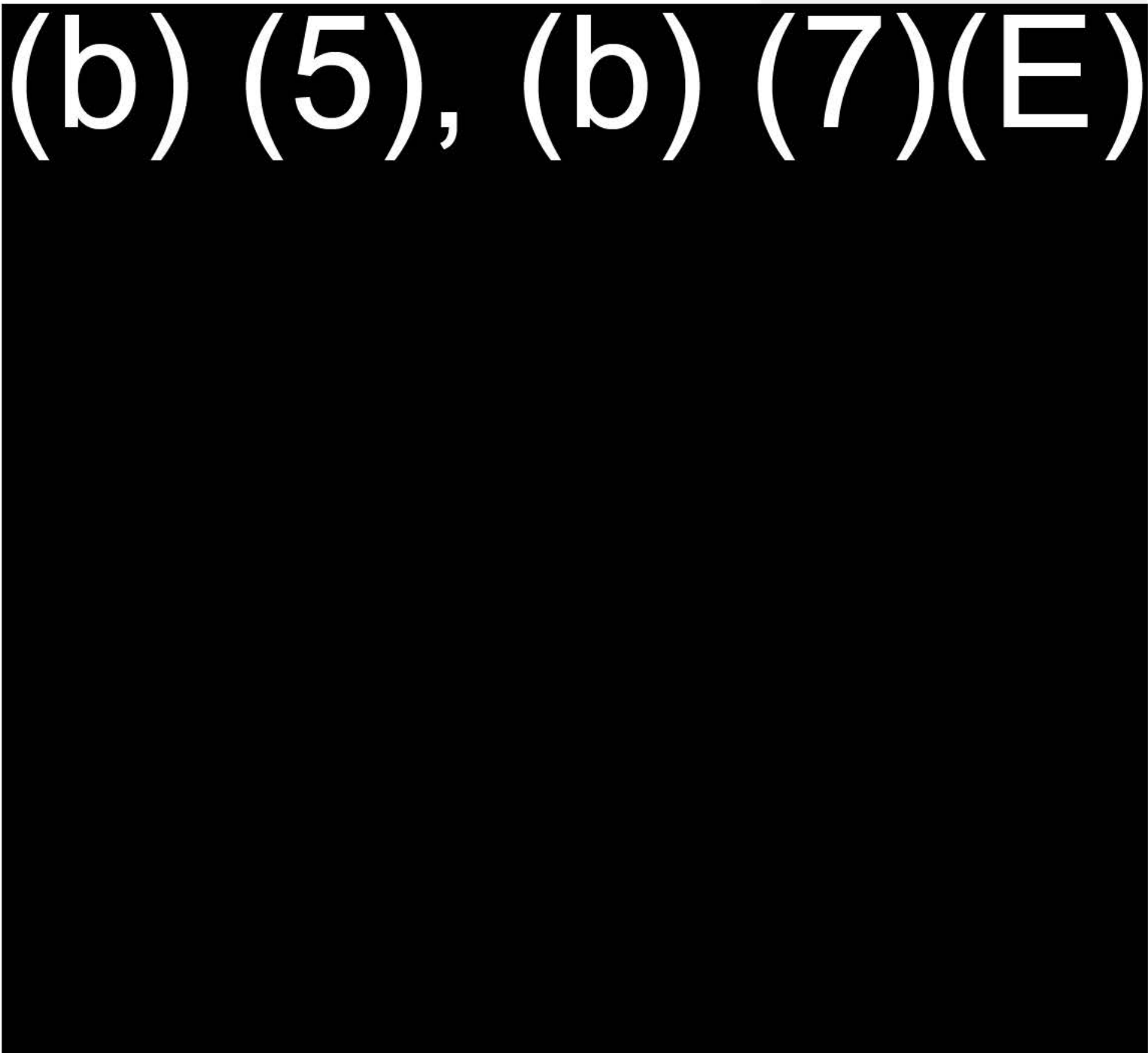
(b) (5)

(b) (5)

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5)

(b) (5)



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(b) (5)

(b) (5)

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(b) (5)

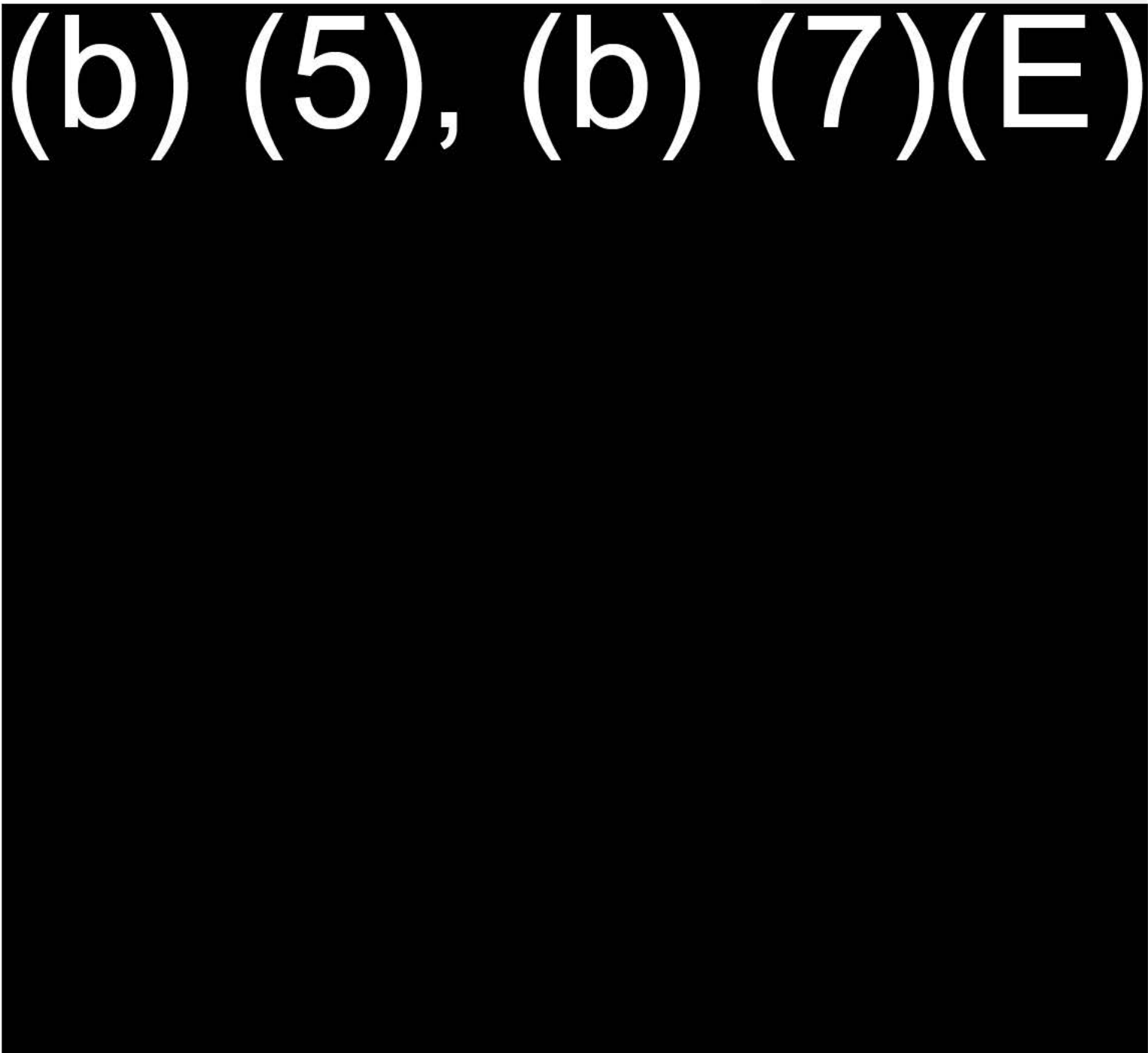


(b) (5)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)



(b) (5)

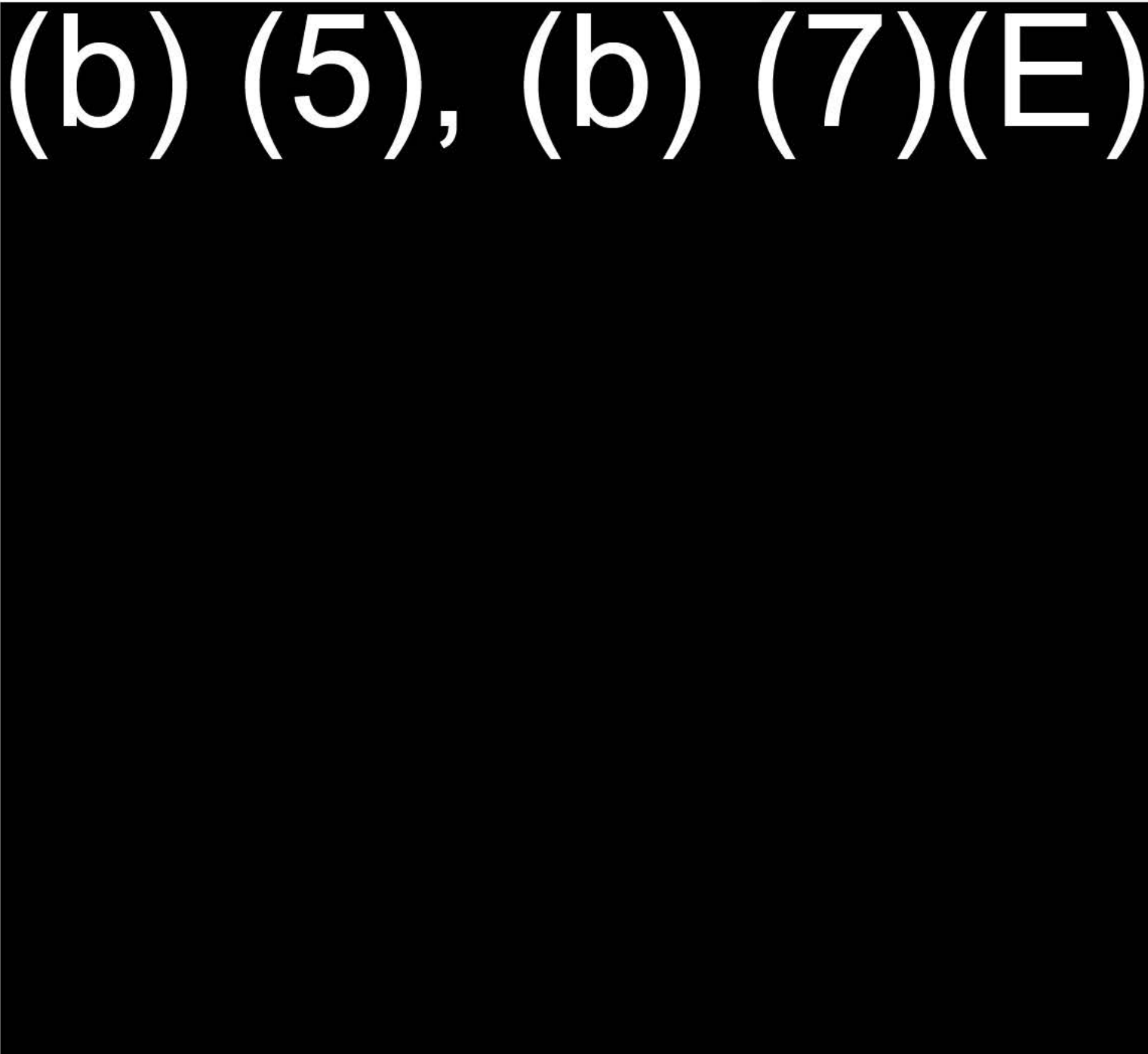
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(b) (5)

(b) (5)



(b) (5), (b) (7)(E)



(b) (5)

(b) (5)

(b) (5)

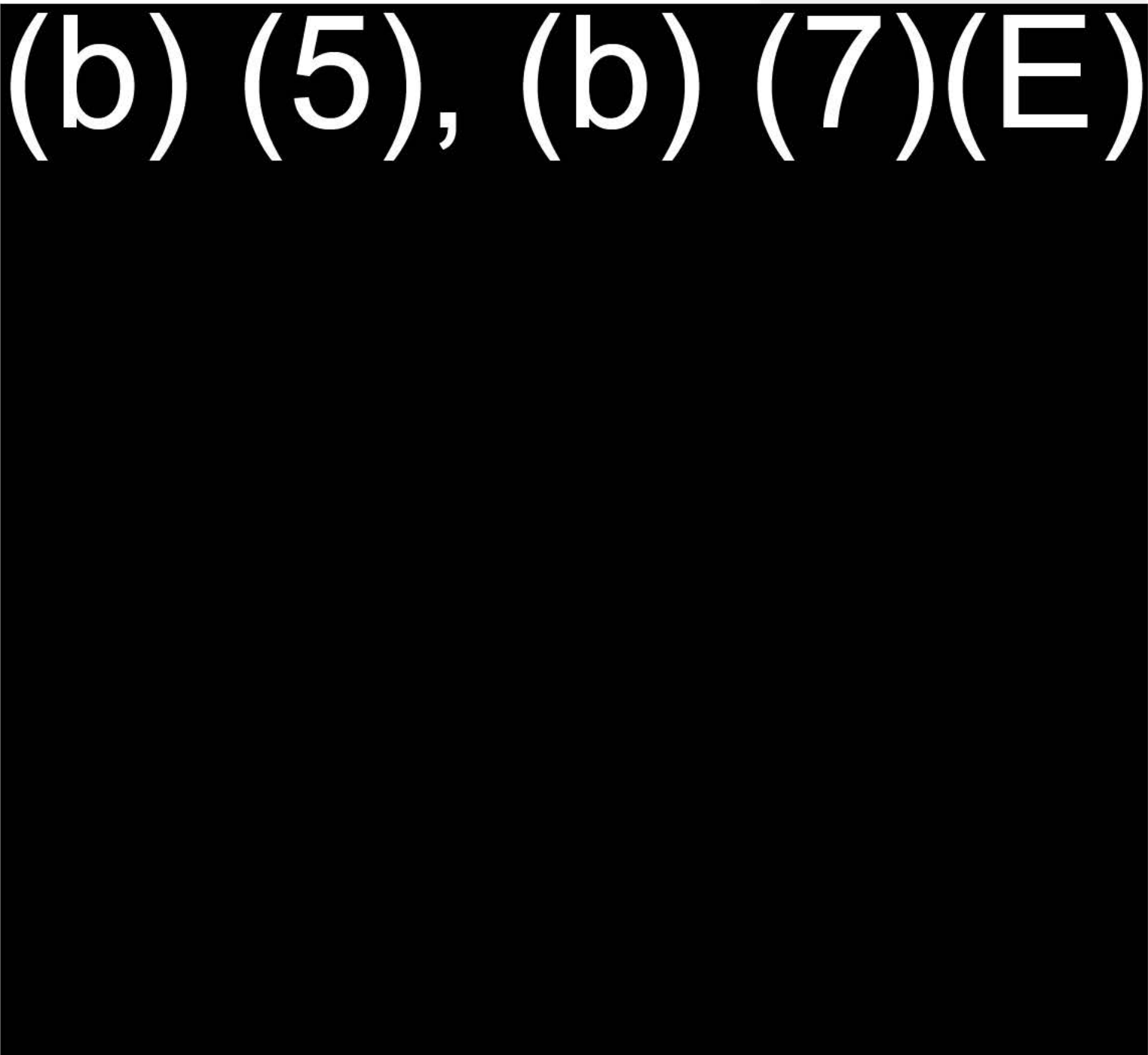
(b) (5)

(b) (5), (b)(6);(b)(7)(C)



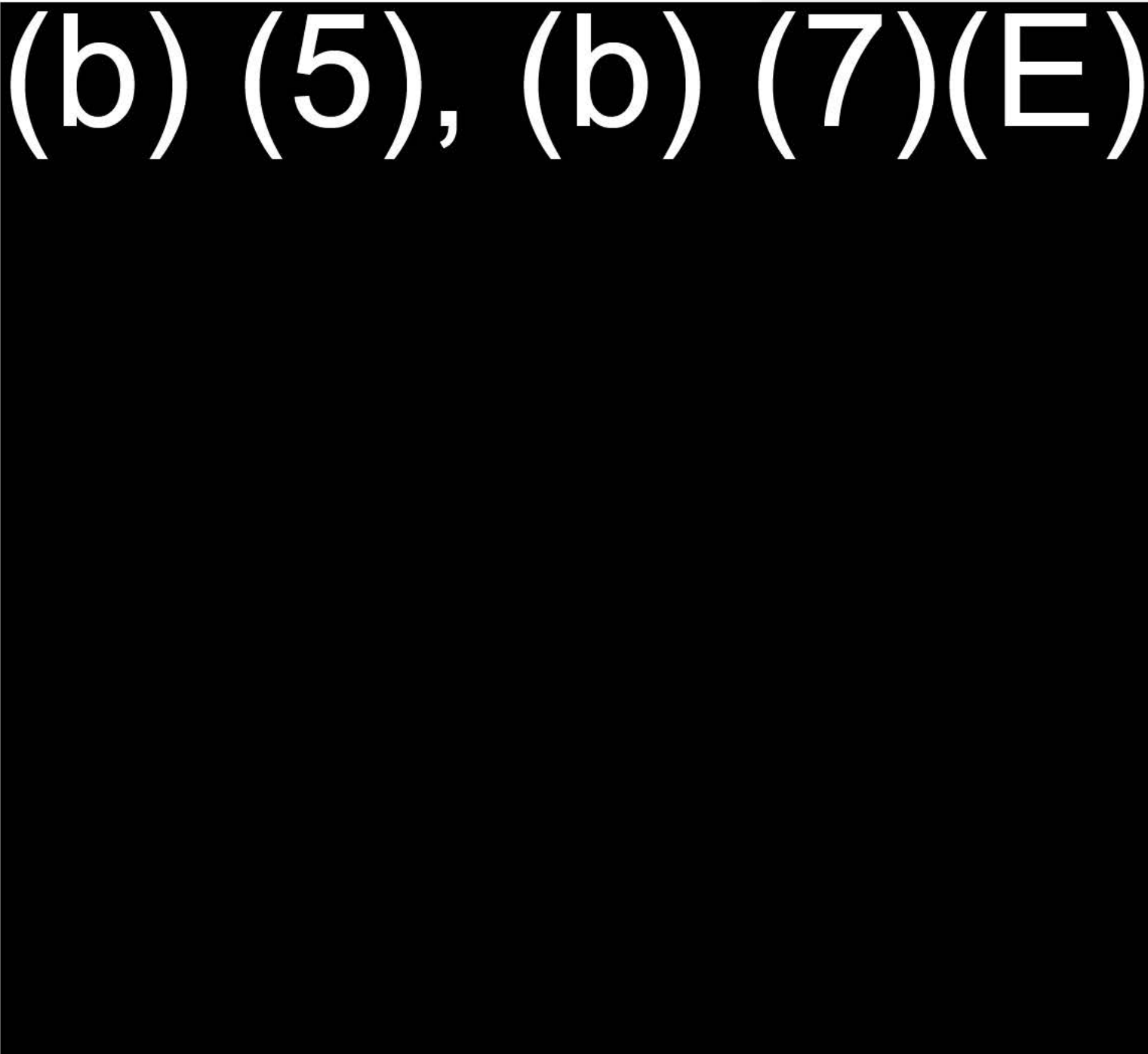
(b) (5)

(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E)



(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** RE: 2017 Waiver Memo (2).docx  
**Date:** Friday, January 20, 2017 2:19:24 PM  
**Attachments:** [2017 Waiver Memo \(b\)\(6\);\(b\)\(7\)\(C\) input \(b\)\(6\);\(b\)\(7\)\(C\) docx](#)  
**Importance:** High

---

I made a handful of suggested track change edits on top of (b)(6);(b)(7)(C)'s version.

(b) (5)

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, January 20, 2017 11:08 AM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

**Subject:** RE: 2017 Waiver Memo (2).docx

(b)(6);(b)(7)(C) – I reviewed the memo and it looks good. I found a couple of minor grammatical errors that I changed and suggested a change to the name of (b) (5)

(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

(b) (5), (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, January 20, 2017 6:26 AM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)



(b)(6);(b)(7)(C) >

**Subject:** FW: 2017 Waiver Memo (2).docx

Hi (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C) –

Attached please find the draft waiver language from OCC. **\*\*DO NOT SHARE THIS WITH ANYONE\*\***.

Can you please review and send me track changes, if any, as soon as you can?

Much appreciated,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Branch Chief, Communications and Workforce Strategy  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Thursday, January 19, 2017 3:52 PM

**To:** (b)(6);(b)(7)(C)

**Subject:** FW: 2017 Waiver Memo (2).docx

---

**From:** SMITH, FREDERICK B (OCC)

**Sent:** Thursday, January 19, 2017 2:16 PM

**To:** (b)(6);(b)(7)(C) >

**Subject:** 2017 Waiver Memo (2).docx

(b)(6);(b)(7)(C)

(b) (5)

Fred

U.S. Department of Homeland Security  
Washington, DC 20528



Homeland  
Security

January XX, 2017

## Interoffice Memorandum

To: Deputy Commissioner  
From: Chief Counsel  
Subject: Secretary Waiver Authority in Support of Border Infrastructure

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)



(b) (5)

(b) (5)

(b) (5)

(b) (5)

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, June 23, 2017 11:34 AM

**To:** (b)(6);(b)(7)(C) >; BPAM PMO TASKS

<(b) (7)(E) FOFPMOTASKS <(b) (7)(E) (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C) >; OFAM-TASKINGS

<(b) (7)(E) FMEEXECSUPPORT <(b) (7)(E) (b)(6);(b)(7)(C)

**Subject:** FW: 2017-QFR-00025

**Importance:** High

Good afternoon, BPAM and FOF. We have received an additional QFR set. Please review the proposed assignments, as copied below, and confirm that they are correct. Responses are due to ES by 9:00am on Wednesday, June 28.

Thanks,

(b)(6);(b)(7)(C)

(b) (5)

---

**From:** (b)(6);(b)(7)(C) **On Behalf Of** Enterprise Services Exec Sec

**Sent:** Friday, June 23, 2017 12:00 PM

**To:** ACQUISITIONEXECSEC <(b) (7)(E)> OF TASKINGS  
<(b) (7)(E)> OFAM Exec Support <(b) (7)(E)> HRM  
TASKINGS <(b) (7)(E)> OTDTASKING <(b) (7)(E)> (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C)  
**Cc:** Enterprise Services Exec Sec <(b) (7)(E)> (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >; OIT TASKINGS  
<(b) (7)(E)>

**Subject:** QFR: 2017-QFR-00025

**Importance:** High

OA, OF, OFAM, HRM, OIT, OTD –

Attached are a new set of QFRs from the USBP B2, OFO DEAC 13 JUN HAC Subcommittee on Homeland Security hearing on the CBP/ICE FY 2018 budget request. I anticipate there to be several reassignment needs, including adding ES offices as coordinators, on this set.

We'd respectfully request your reassignment requests by 3:00 PM today to allow ample help adjudicate any internal ES assignments. Once reassignments are made, we will be requesting completed responses by 9:00 AM on 28 JUN.

I have not submitted any reassignment requests to OES yet, but below is the a listing of the current assignments and my read own on what may need to be reassigned. Please review the entire set and advise of any reassignment requests.

(b) (5)

If you have any questions or would like additional information, please let us know.

Thank you,

(b)(6);(b)(7)(C)

CBP Enterprise Services Office  
Executive Secretariat

(b)(6);(b)(7)(C)



CBP Enterprise Services

**From:** (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]

**Sent:** Friday, June 23, 2017 11:11 AM

**Subject:** CBP Tracking 2.0 assignment - Folder 2017-QFR-00025

To: USBP, ES/OFAM, ES/HRM, OFO, ES/OF, OCA, PD, OPR

Re: QFRs - CBP and ICE Budget HAC QFRs, folder 2017-QFR-00025

Under attachment type CBP Draft Response - you have been assigned a QFR set from the testimony of Carla L. Provost, Acting Chief, USBP, John P. Wagner, Deputy Executive Assistant Commissioner, OFO, Thomas D. Homan, Acting Director, ICE, on June 13<sup>th</sup> before the Committee on Appropriations Subcommittee on Homeland Security titled: "CBP/ICE FY 18 Budget Request."

If you feel any QFR has been mis-assigned, please let us know **NLT 4pm today Friday, June 23<sup>rd</sup>** or you will be responsible for ensuring the response is completed. In your Journal Entry, note the specific QFR and to whom it should be reassigned.

Please provide your responses **NLT 2pm Wednesday, June 28<sup>th</sup>** to CBP Reports QFRs.

Folder **2017-QFR-00025** has been assigned to you for action by (b)(6);(b)(7)(C).

(b) (7)(E)

QUESTIONS FOR THE RECORD SUBMITTED BY

**THE HONORABLE John R. Carter**

**Carla L. Provost, Acting Chief  
United States Border Patrol**

**John P. Wagner, Deputy Executive Assistant Commissioner  
Customs and Border Protection**

**Thomas D. Homan, Acting Director  
Immigration and Customs Enforcement**

**Committee on Appropriations  
Subcommittee on Homeland Security**

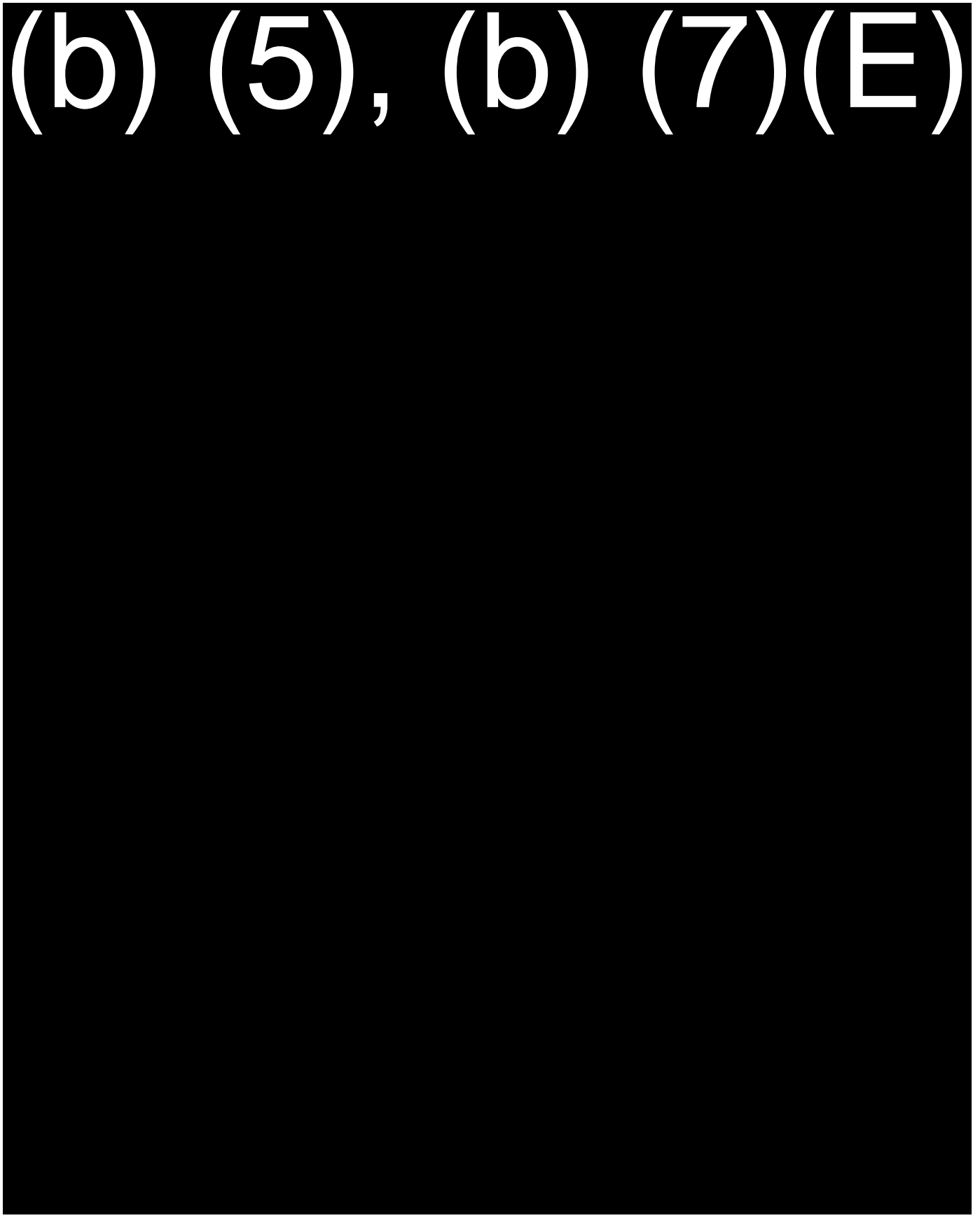
*CBP/ICE FY 18 Budget Request*

June 13, 2017

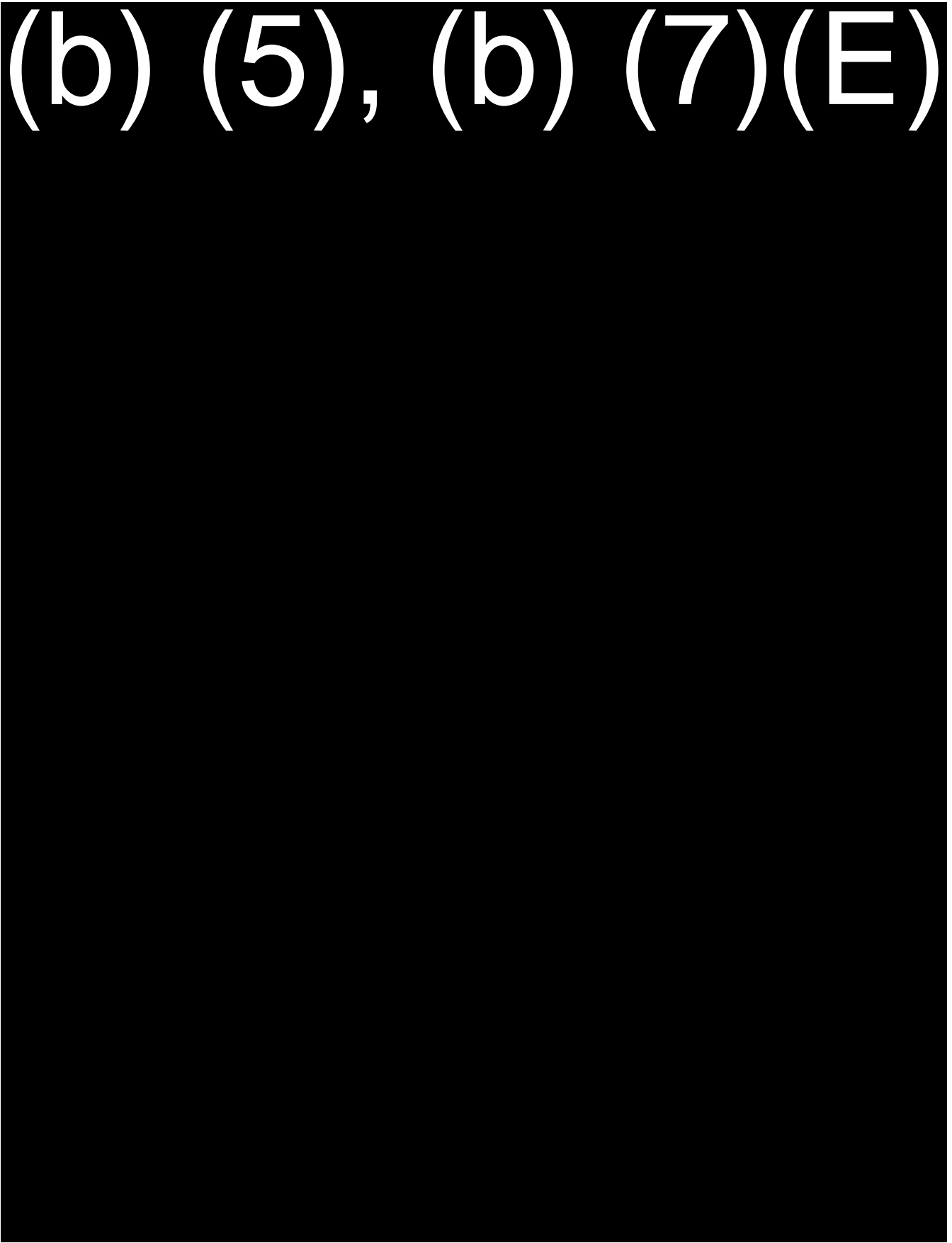
(b) (5)



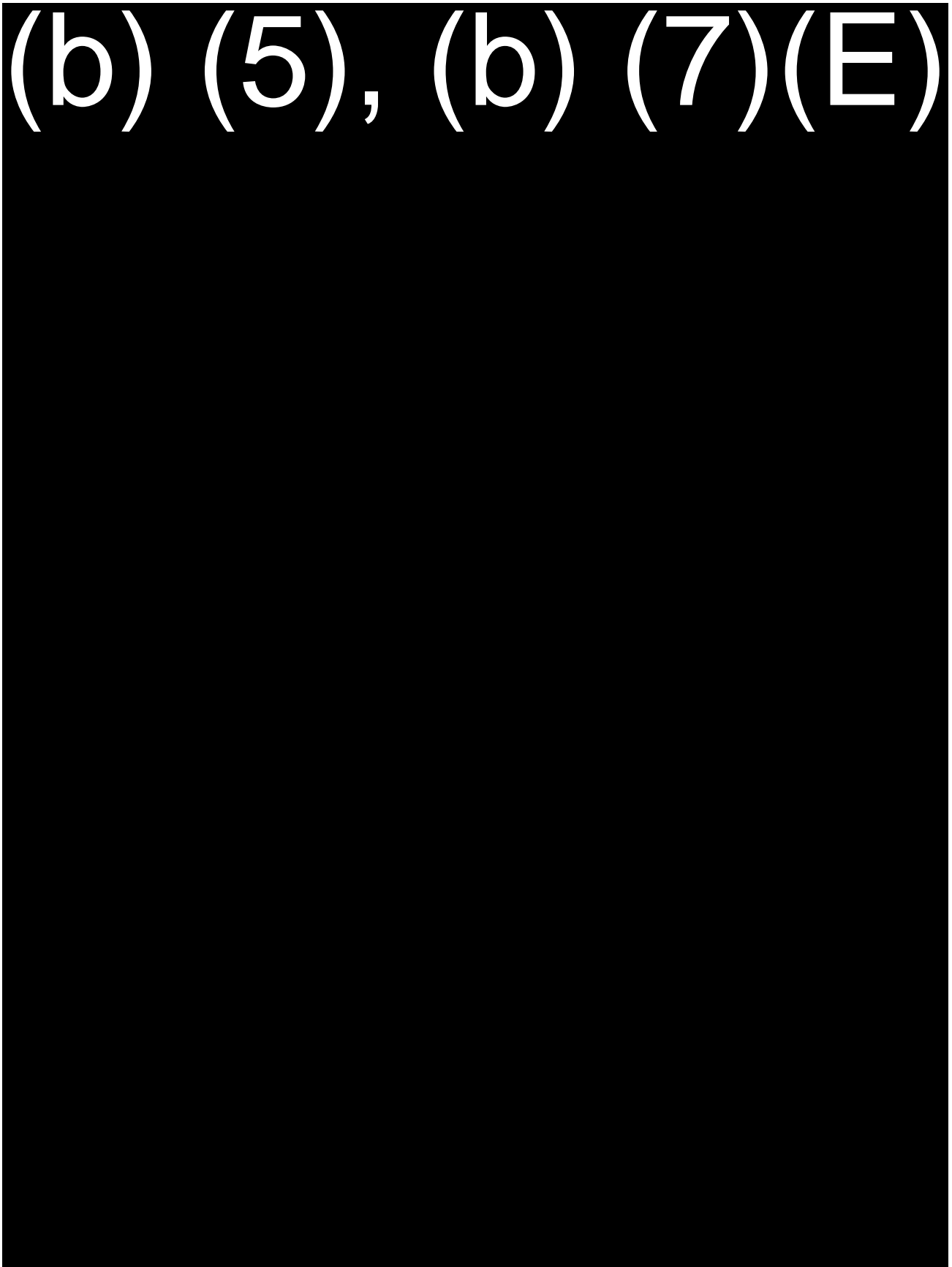
(b) (5), (b) (7)(E)



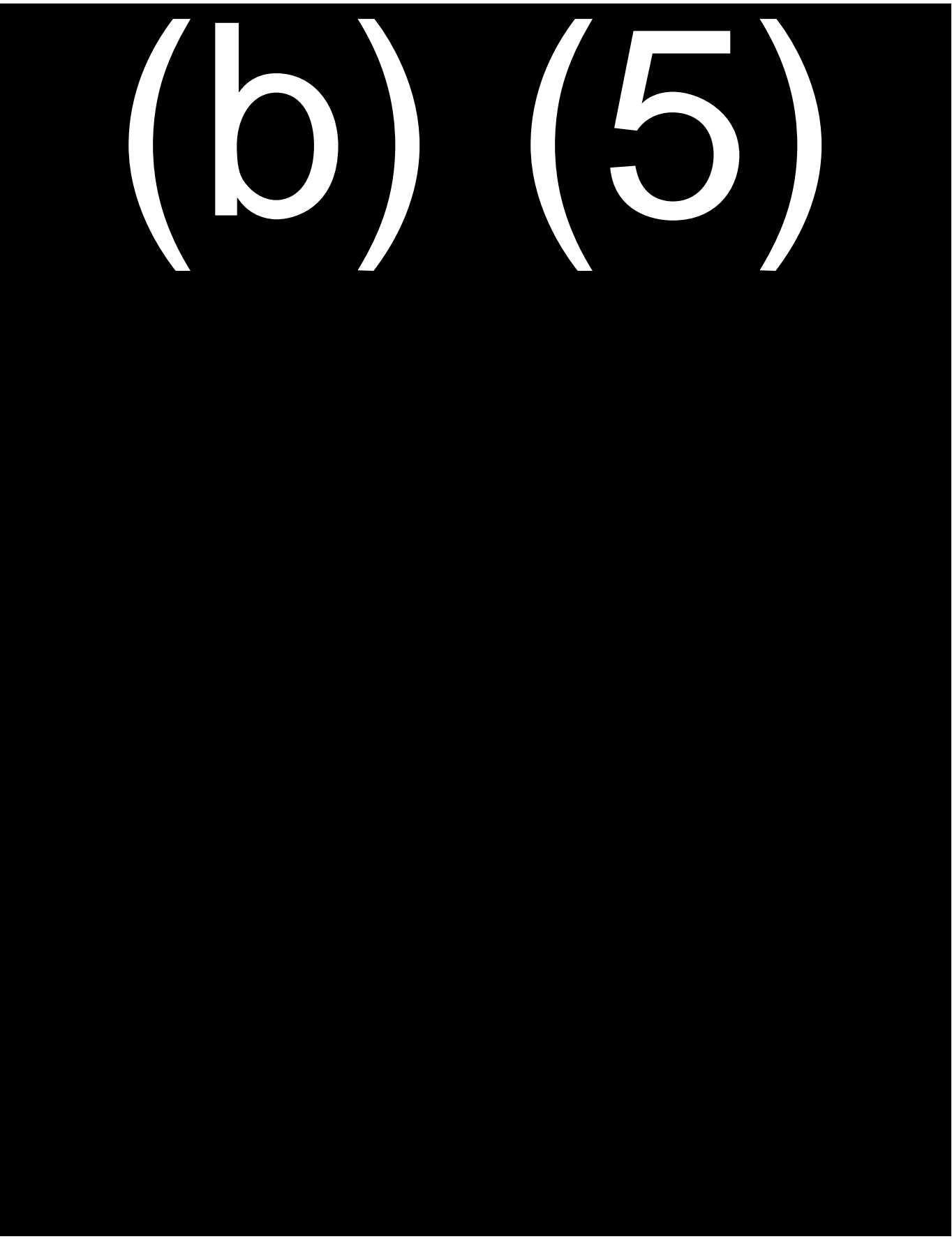
(b) (5), (b) (7)(E)



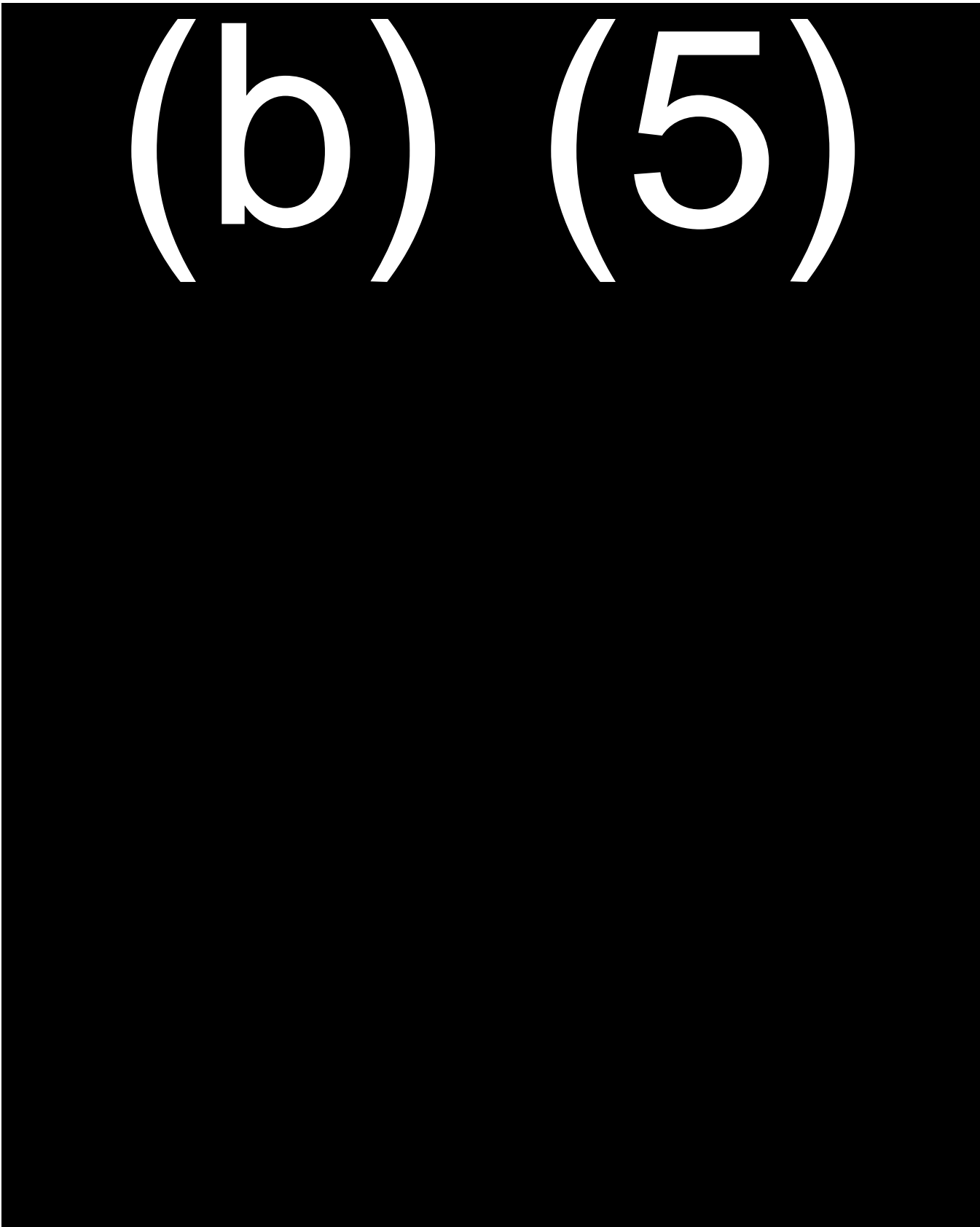
(b) (5), (b) (7)(E)



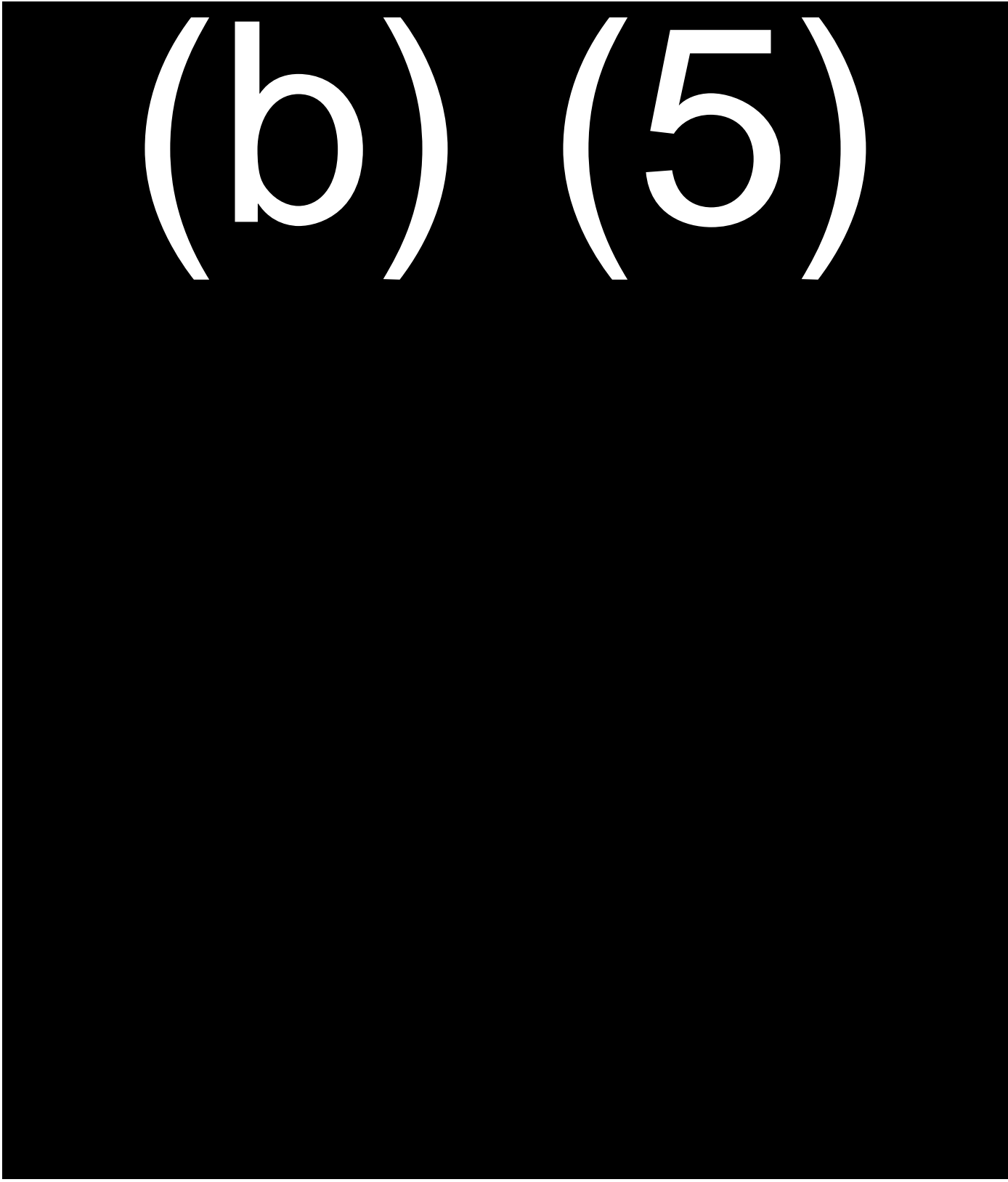
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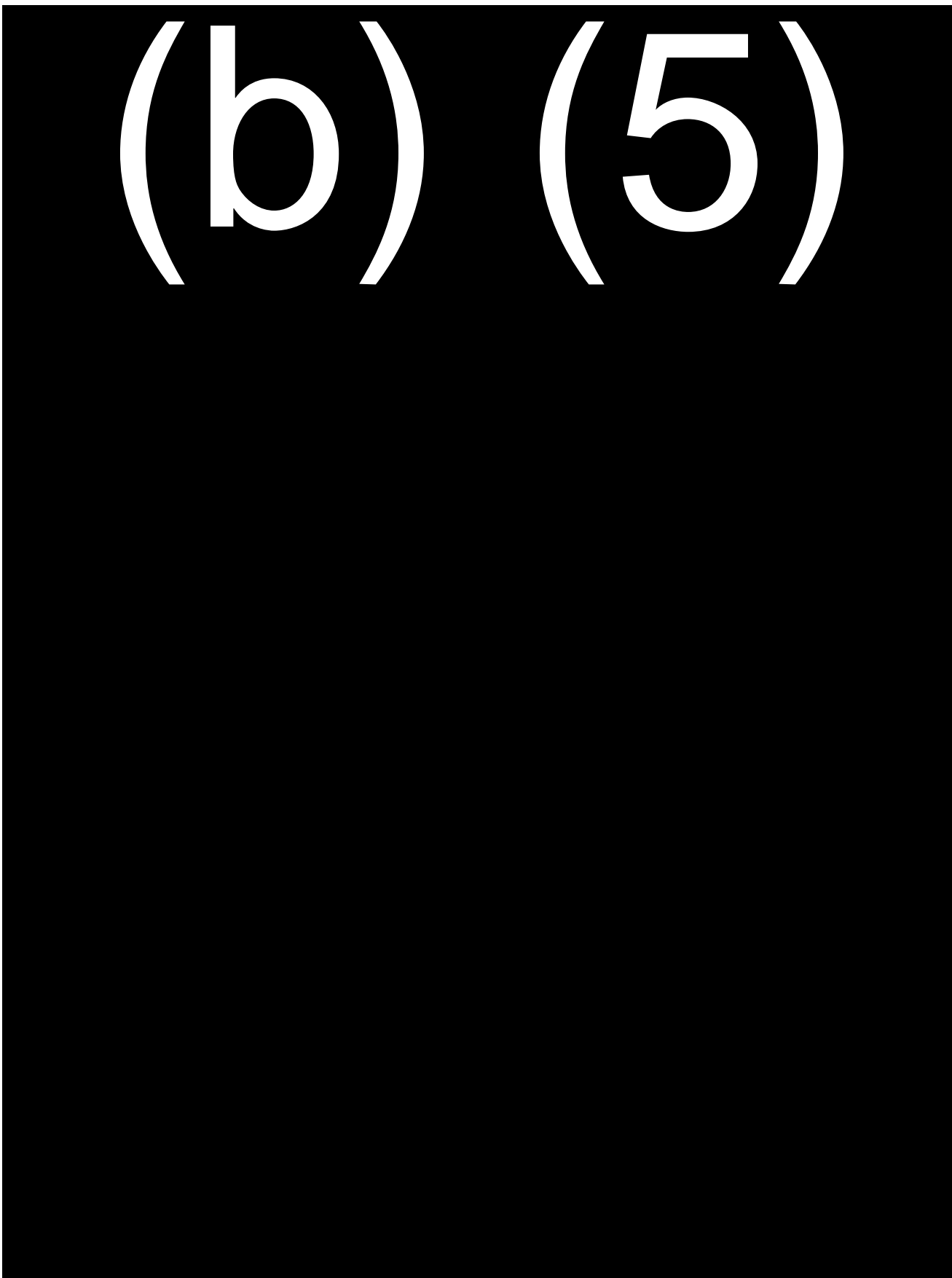
(b) (5)



(b) (5)



(b) (5)



(b) (5)

QUESTIONS FOR THE RECORD SUBMITTED BY

**THE HONORABLE Lucille Roybal-Allard**

**Carla L. Provost, Acting Chief**

**United States Border Patrol**

**John P. Wagner, Deputy Executive Assistant Commissioner**

**Customs and Border Protection**

**Thomas D. Homan, Acting Director**

**Immigration and Customs Enforcement**

**Committee on Appropriations**

**Subcommittee on Homeland Security**

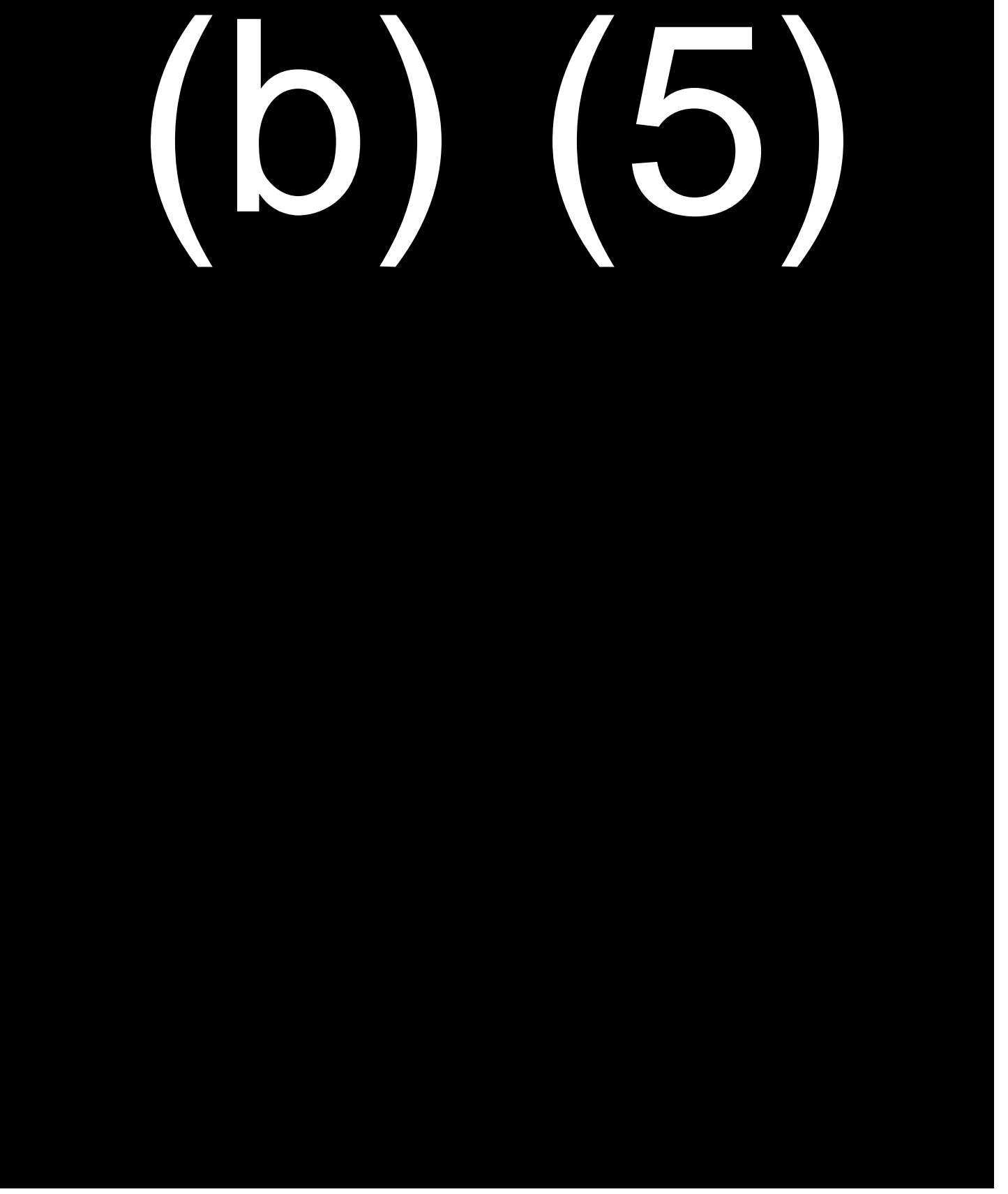
***CBP/ICE FY 18 Budget Request***

**June 13, 2017**

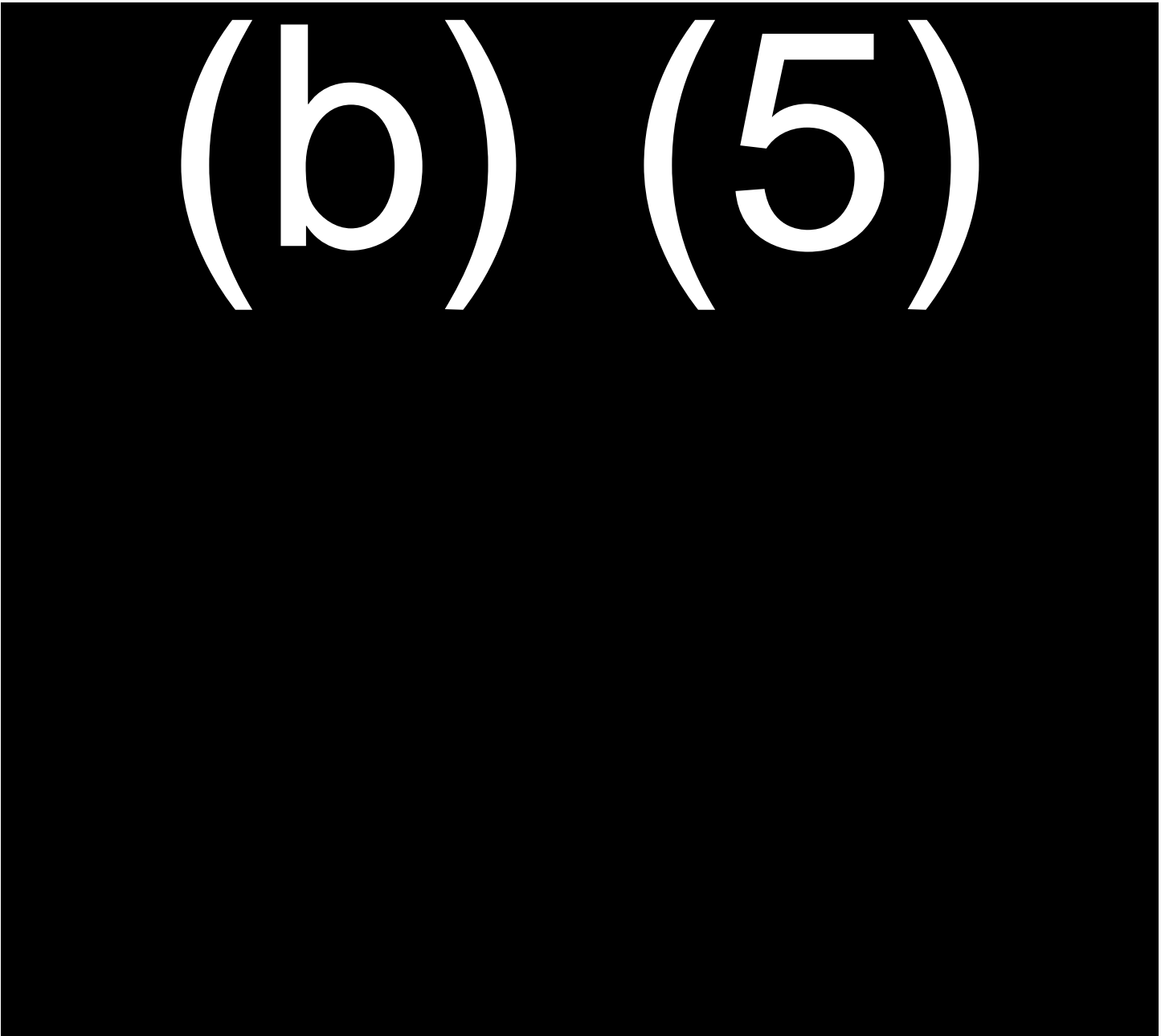
(b) (5)



(b) (5)



(b) (5)



QUESTIONS FOR THE RECORD SUBMITTED BY

**THE HONORABLE DAVID E. PRICE**

**Carla L. Provost, Acting Chief  
United States Border Patrol**

**John P. Wagner, Deputy Executive Assistant Commissioner  
Customs and Border Protection**

**Thomas D. Homan, Acting Director  
Immigration and Customs Enforcement**

**Committee on Appropriations  
Subcommittee on Homeland Security**

*CBP/ICE FY 18 Budget Request*

June 13, 2017

(b) (5)

(b) (5)

**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS  
**Date:** Tuesday, April 11, 2017 11:31:37 AM

---

(b) (5)

(b)(6);(b)(7)(C)

Business Operations

OFAM / BPAM PMO

(b) (6), (b) (7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 10:23 AM

**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

> (b)(6);(b)(7)(C) >

(b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Thanks, all.

(b) (5) We'll be sure to round to the nearest whole number if possible. (b) (5)

Thanks,

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 10:36 AM

**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

> (b)(6);(b)(7)(C) >

(b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

– when reporting out please don't go down to the hundredth. I'd actually prefer rounding up to whole numbers is possible as well.

(b)(6);(b)(7)(C)

Business Operations

OFAM / BPAM PMO

(b) (6), (b) (7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 8:25 AM

**To:** (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C) >;

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>

**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

**Importance:** High

Hi (b)(6);(b)(7)(C) -

Please see below. (b) (5), (b) (7)(E)

Please let us know your thoughts.

Thanks,

(b)(6);(b)(7)(C)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 7:24 AM

**To:** (b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >

**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) - As discussed, here are my initial edits. Can you please verify my comments and address what is in yellow.

(b)(6);(b)(7)(C)

Director, Business Operations Division (Acting)  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 7:00 AM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >; OFAM-TASKINGS

<(b) (7)(E) FMEEXECSUPPORT <(b) (7)(E) (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C)

Please see the attached with comments/questions for resolution. I've asked (b)(6);(b)(7)(C) for a deadline—will let you know as soon as she replies.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, April 10, 2017 5:23 PM

**To:** (b)(6);(b)(7)(C) >; OFAM-TASKINGS <(b) (7)(E)

(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Ms (b)(6);(b)(7) / OFAM,

We had a couple of questions come back on the get backs. I've marked them as comments for you to help us work through. I'm happy to discuss via phone tomorrow if that's easier. I'm around all day.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, April 3, 2017 1:19 PM

**To:** (b)(6);(b)(7)(C)

**Cc:** OCA TASKING <(b)(7)(E)> OFAM-TASKINGS <(b)(7)(E)>

(b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Good afternoon (b)(6);(b)(7). OFAM's updated response is attached. Please let us know if you have questions or need additional information.

Thank you,

(b)(6);(b)(7)(C)

Branch Chief, Strategic Communications  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection

(b)(6);(b)(7)(C) (mobile)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, April 3, 2017 11:49 AM

**To:** OFAM-TASKINGS <(b)(7)(E)>

**Cc:** OCA TASKING <(b)(7)(E)> (b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Understood, and thanks for the update. We are standing by.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) On Behalf Of OFAM-TASKINGS



**Sent:** Monday, April 3, 2017 11:46 AM

**To:** (b)(6);(b)(7)(C) >

**Cc:** OCA TASKING <(b)(7)(E)> (b)(6);(b)(7)(C) >;  
OFAM-TASKINGS <(b)(7)(E)>

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C)

My apologies, but I have just been informed that our internal office who supplied the response is adding further updates. We will send you the revised final response shortly.

Sincerely,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)  
Agile Group  
Business Operations Executive Support  
Office of Facilities and Asset Management (OFAM)  
DHS | CBP | Enterprise Services  
Cell: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) On Behalf Of OFAM-TASKINGS

**Sent:** Monday, April 3, 2017 11:43 AM

**To:** (b)(6);(b)(7)(C) >

**Cc:** OCA TASKING <(b)(7)(E)> OFAM-TASKINGS <(b)(7)(E)>  
(b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C)

Attached is OFAM's response to the Congressional Getbacks 27 Mar tasker. Please let us know if anything further is needed.

Sincerely,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)  
Agile Group  
Business Operations Executive Support  
Office of Facilities and Asset Management (OFAM)  
DHS | CBP | Enterprise Services  
Cell: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, March 28, 2017 6:11 PM

**To:** OFAM-TASKINGS <(b)(7)(E)> BPTasking <(b)(7)(E)>

ACQUISITIONEXECSEC <(b)(7)(E)>

**Cc:** (b)(6);(b)(7)(C) >; (b)(6), (b)(7)(C)

< (b) (6) OCA TASKING < (b) (7)(E) (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) Enterprise  
Services Exec Sec < (b) (7)(E) (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >

**Subject:** Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

OFAM and USBP (and OA included for situational awareness),

Below are the get backs from Monday's Wall briefing to the Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS). Please let me know if you have any questions or concerns.

(b) (5), (b) (7)(E)

Request responses by **noon Monday, 3 April**. If you need more time to gather information, please let me know.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

*Office of Congressional Affairs*

*U.S. Customs and Border Protection*

(b)(6);(b)(7)(C) / (b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6)  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS  
**Date:** Tuesday, April 11, 2017 10:38:13 AM

---

These numbers have been verified as accurate.

Also, please see (b)(6);(b)(7)(C)'s comment below.

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Tuesday, April 11, 2017 10:36 AM  
**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
>  
**Cc:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) – when reporting out please don't go down to the hundredth. I'd actually prefer rounding up to whole numbers is possible as well.

(b)(6);(b)(7)(C)  
Business Operations  
OFAM / BPAM PMO  
(b)(6);(b)(7)(C) (o)  
(b)(6);(b)(7)(C) (m)  
(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Tuesday, April 11, 2017 8:25 AM  
**To:** (b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
>  
**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS  
**Importance:** High

Hi (b)(6);(b)(7)(C) -

Please see below. (b)(5), (b)(7)(E)

[REDACTED]

Please let us know your thoughts.

Thanks,

(b)(6);(b)(7)(C)

(b) (5), (b) (7)(E)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 7:24 AM

**To:** (b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >

**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) - As discussed, here are my initial edits. Can you please verify my comments and address what is in yellow.

(b)(6);(b)(7)(C)

Director, Business Operations Division (Acting)  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 7:00 AM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>

**Cc:** (b)(6);(b)(7)(C) >; OFAM-TASKINGS

< (b) (7)(E) FMEEXECSUPPORT < (b) (7)(E) (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C)

>

**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C)

Please see the attached with comments/questions for resolution. I've asked (b)(6);(b)(7)(C) for a deadline—will let you know as soon as she replies.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, April 10, 2017 5:23 PM

**To:** (b)(6);(b)(7)(C) >; OFAM-TASKINGS <(b)(7)(E)>

(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Ms (b)(6);(b)(7)(C) / OFAM,

We had a couple of questions come back on the get backs. I've marked them as comments for you to help us work through. I'm happy to discuss via phone tomorrow if that's easier. I'm around all day.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, April 3, 2017 1:19 PM

**To:** (b)(6);(b)(7)(C)

**Cc:** OCA TASKING <(b)(7)(E)> OFAM-TASKINGS <(b)(7)(E)>

(b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Good afternoon, (b)(6);(b)(7)(C). OFAM's updated response is attached. Please let us know if you have questions or need additional information.

Thank you,

(b)(6);(b)(7)(C)

Branch Chief, Strategic Communications  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection

(b)(6);(b)(7)(C) (mobile)

(b)(6);(b)(7)(C)



---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Monday, April 3, 2017 11:49 AM  
**To:** OFAM-TASKINGS <(b) (7)(E)>  
**Cc:** OCA TASKING <(b) (7)(E)> (b)(6);(b)(7)(C)>  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Understood, and thanks for the update. We are standing by.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) On Behalf Of OFAM-TASKINGS  
**Sent:** Monday, April 3, 2017 11:46 AM  
**To:** (b)(6);(b)(7)(C)  
**Cc:** OCA TASKING <(b) (7)(E)> (b)(6);(b)(7)(C)>;  
OFAM-TASKINGS <(b) (7)(E)>  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C)

My apologies, but I have just been informed that our internal office who supplied the response is adding further updates. We will send you the revised final response shortly.

Sincerely,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Agile Group  
Business Operations Executive Support  
Office of Facilities and Asset Management (OFAM)  
DHS | CBP | Enterprise Services  
Cell: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) On Behalf Of OFAM-TASKINGS  
**Sent:** Monday, April 3, 2017 11:43 AM  
**To:** (b)(6);(b)(7)(C)  
**Cc:** OCA TASKING <(b) (7)(E)> OFAM-TASKINGS <(b) (7)(E)>  
(b)(6);(b)(7)(C)>  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C)

Attached is OFAM's response to the Congressional Getbacks 27 Mar tasker. Please let us know if anything further is needed.

Sincerely,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Agile Group

Business Operations Executive Support

Office of Facilities and Asset Management (OFAM)

DHS | CBP | Enterprise Services

Cell: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, March 28, 2017 6:11 PM

**To:** OFAM-TASKINGS <(b) (7)(E)> BPTasking <(b) (7)(E)>

ACQUISITIONEXECSEC <(b) (7)(E)>

**Cc:** (b)(6);(b)(7)(C) (b) (6), (b) (7)(C)

<(b) (6)> OCA TASKING <(b) (7)(E)> (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C) >; Enterprise

Services Exec Sec <(b) (7)(E)> (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C) >

**Subject:** Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

OFAM and USBP (and OA included for situational awareness),

Below are the get backs from Monday's Wall briefing to the Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS). Please let me know if you have any questions or concerns.

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Request responses by noon Monday, 3 April. If you need more time to gather information, please let me know.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

*Office of Congressional Affairs*

*U.S. Customs and Border Protection*

(b)(6);(b)(7)(C) | (b)(6);(b)(7)(C)



**From:** (b)(6);(b)(7)(C)  
**To:** (b) (6) (b)(6);(b)(7)(C)  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS  
**Date:** Tuesday, April 11, 2017 10:37:31 AM

---

Thank you (b)(6);(b)(7)(C)

---

**From:** (b) (6) [mailto:(b) (6)]  
**Sent:** Tuesday, April 11, 2017 10:26 AM  
**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

These numbers are correct

Thanks,

(b)(6);(b)(7)(C)

---

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]  
**Sent:** Tuesday, April 11, 2017 9:29 AM  
**To:** (b)(6);(b)(7)(C) >; (b) (6)  
<(b) (6)>  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C)

(b) (5)

Thanks,

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Tuesday, April 11, 2017 9:25 AM  
**To:** (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
> (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>  
**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS  
**Importance:** High

Hi (b)(6);(b)(7)(C) -

Please see below. (b) (5), (b) (7)(E)

Please let us know your thoughts.

Thanks,

(b)(6);(b)(7)(C)

(b) (5), (b) (7)(E)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 7:24 AM

**To:** (b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C)

**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) - As discussed, here are my initial edits. Can you please verify my comments and address what is in yellow.

(b)(6);(b)(7)(C)

Director, Business Operations Division (Acting)  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 7:00 AM

To: (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
>  
Cc: (b)(6);(b)(7)(C) > OFAM-TASKINGS  
< (b)(7)(E) FMEEXECSUPPORT < (b)(7)(E) (b)(6);(b)(7)(C)  
>  
>  
**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C)

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Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Monday, April 10, 2017 5:23 PM  
**To:** (b)(6);(b)(7)(C) OFAM-TASKINGS < (b)(7)(E) >  
(b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) >  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

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(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

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**From:** (b)(6);(b)(7)(C)  
**Sent:** Monday, April 3, 2017 1:19 PM  
**To:** (b)(6);(b)(7)(C)  
**Cc:** OCA TASKING < (b)(7)(E) > OFAM-TASKINGS < (b)(7)(E) >  
(b)(6);(b)(7)(C)  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Good afternoon, (b)(6);(b)(7)(C) OFAM's updated response is attached. Please let us know if you have questions or need additional information.

Thank you,

(b)(6);(b)(7)(C)

Branch Chief, Strategic Communications  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection

(b)(6);(b)(7)(C) (mobile)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, April 3, 2017 11:49 AM

**To:** OFAM-TASKINGS <(b) (7)(E)>

**Cc:** OCA TASKING <(b) (7)(E)> (b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Understood, and thanks for the update. We are standing by.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) On Behalf Of OFAM-TASKINGS

**Sent:** Monday, April 3, 2017 11:46 AM

**To:** (b)(6);(b)(7)(C)

**Cc:** OCA TASKING <(b) (7)(E)> (b)(6);(b)(7)(C) >;

OFAM-TASKINGS <(b) (7)(E)>

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

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(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Agile Group  
Business Operations Executive Support  
Office of Facilities and Asset Management (OFAM)  
DHS | CBP | Enterprise Services  
Cell: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)E. On Behalf Of OFAM-TASKINGS

**Sent:** Monday, April 3, 2017 11:43 AM

**To:** (b)(6);(b)(7)(C)

**Cc:** OCA TASKING <(b) (7)(E)> OFAM-TASKINGS <(b) (7)(E)>

(b)(6);(b)(7)(C)

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C)

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Sincerely,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)  
Agile Group  
Business Operations Executive Support  
Office of Facilities and Asset Management (OFAM)  
DHS | CBP | Enterprise Services  
Cell: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Tuesday, March 28, 2017 6:11 PM  
**To:** OFAM-TASKINGS <(b)(7)(E)> BPTasking <(b)(7)(E)>  
ACQUISITIONEXECSEC <(b)(7)(E)>  
**Cc:** (b)(6);(b)(7)(C) (b)(6), (b)(7)(C)  
<(b)(6)> OCA TASKING <(b)(7)(E)> (b)(6);(b)(7)(C)  
<(b)(6);(b)(7)(C)> Enterprise  
Services Exec Sec <(b)(7)(E)> (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C)  
**Subject:** Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

OFAM and USBP (and OA included for situational awareness),

Below are the get backs from Monday's Wall briefing to the Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS). Please let me know if you have any questions or concerns.

(b)(6);(b)(7)(C)



(b)(6);(b)(7)(C)

Request responses by **noon Monday, 3 April**. If you need more time to gather information, please let me know.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

*Office of Congressional Affairs  
U.S. Customs and Border Protection*

(b)(6);(b)(7)(C)(b)(6);(b)(7)(C)

**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)  
**Subject:** RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS  
**Date:** Friday, March 31, 2017 4:50:45 PM  
**Attachments:** [HSGAC and CHS-BMS- Congressional Get Backs 033117 v 4.docx](#)  
**Importance:** High

---

Good afternoon –

Attached is the version (b)(6);(b)(7)(C) approved for submission (edits to cost per mile question).

Thanks and Happy Friday!

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Friday, March 31, 2017 3:44 PM  
**To:** (b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C); (b)(6);(b)(7)(C)  
>  
**Subject:** FW: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) – Please clear this version.

Thanks,

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Friday, March 31, 2017 3:43 PM  
**To:** (b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>  
**Subject:** RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C)

(b) (5)

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, March 31, 2017 3:33 PM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >

Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Importance: High

(b)(6);(b)(7)(C) and (b)(6);(b)(7)(C) – Thank you for the input and comments.

(b)(6);(b)(7)(C) – Are you ok with the attached version?

Thanks,

(b)(6);(b)(7)(C)

---

From: (b)(6);(b)(7)(C) (OCC)

Sent: Friday, March 31, 2017 3:22 PM

To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) (b)(5)

(b)(6);(b)(7)(C)

Senior Attorney (Trade & Finance)

Office of Chief Counsel

U.S. Customs and Border Protection

1300 Pennsylvania Avenue, NW Room 4.4B

Washington, DC 20229

Tel: (b)(6);(b)(7)(C)

Fax: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

*This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.*

---

From: (b)(6);(b)(7)(C)

Sent: Friday, March 31, 2017 3:16 PM

To: (b)(6);(b)(7)(C) >; (b)(6)



< (b) (6) >; (b)(6);(b)(7)(C) >  
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b) (6) >

**Subject:** RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C) sorry I missed that one.

(b) (5)

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, March 31, 2017 3:03 PM

**To:** (b)(6);(b)(7)(C) >; (b) (6) >;  
(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b) (6) >

**Subject:** RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

**Importance:** High

Thanks (b)(6);(b)(7)(C) (b) (5), (b) (7)(E)

(b)(6);(b)(7)(C) (b) (5), (b)(6);(b)(7)(C)

Thanks,

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Friday, March 31, 2017 1:53 PM

**To:** (b) (6) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;  
(b)(6);(b)(7)(C) >;

(b) (6) >; (b)(6);(b)(7)(C)  
>

**Subject:** RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

**Importance:** High

My responses are in **PURPLE** below.

v/r

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b) (6) [mailto: (b) (6)]

**Sent:** Friday, March 31, 2017 10:57 AM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>;

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>;

(b)(6);(b)(7)(C) >

**Subject:** RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Thank you. I'm on and off line until 1:30/2. I will consolidate for submission this afternoon.

Thanks,

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) (OCC) [mailto: (b)(6);(b)(7)(C)]

**Sent:** Friday, March 31, 2017 10:53 AM

**To:** (b) (6) >; (b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>;

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>;

(b)(6);(b)(7)(C) >

**Subject:** RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) —

(b) (5)

(b) (5)

(b)(6);(b)(7)(C)

Senior Attorney (Trade & Finance)  
Office of Chief Counsel  
U.S. Customs and Border Protection  
1300 Pennsylvania Avenue, NW Room 4.4B  
Washington, DC 20229

Tel: (b)(6);(b)(7)(C)

Fax: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

*This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.*

From: (b) (6) [mailto:(b) (6)]

Sent: Friday, March 31, 2017 8:43 AM

To: (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

>

Cc: (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

> (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)

> (b)(6);(b)(7)(C) >

**Subject:** FW: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

**Importance:** High

(b)(6);(b)(7)(C)

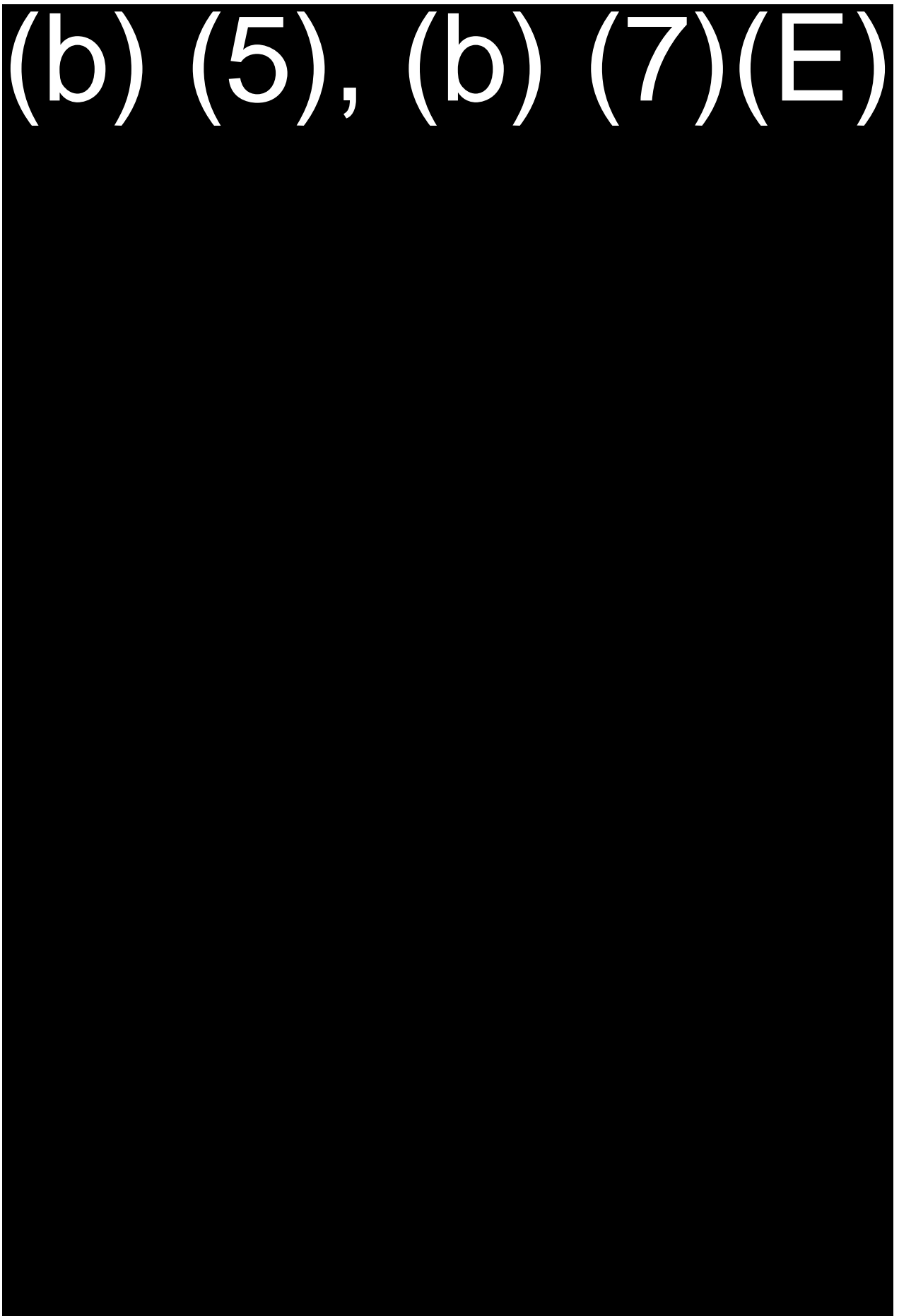
Another Congressional get-back due by COB today. I think we have everything, we do need to confirm #4 and #5. I think I have #4 from a previous response. I am on leave until 1:30/2pm and will be back online to consolidate for submission.

Thanks,

(b)(6);(b)(7)(C)

(b) (5)

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

(b) (6)

Senior Director, DHS/CBP

O: (b) (6)

M: (b) (6)

(b) (6)

---

**From:** (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]

**Sent:** Friday, March 31, 2017 7:21 AM

**To:** (b) (6) >

**Subject:** FW: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

**Importance:** High

(b)(6);(b)(7)(C)

Director, Business Operations Division (Acting)

Border Patrol & Air and Marine Program Management Office

Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Wednesday, March 29, 2017 4:53 PM

**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>

**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

>; (b)(6);(b)(7)(C)

**Subject:** NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

**Importance:** High

Good Afternoon,

OCA has asked that we please provide response to the following get backs from Monday's Wall briefing to Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS) NLT 5:00 PM 3/31/17.

Please work with leadership to draft and clear responses to the following, and please feel free to reach out with any questions!

Best,

(b)(6);(b)(7)(C)

**TASK GUIDANCE:**

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, March 28, 2017 6:11 PM

**To:** OFAM-TASKINGS <(b)(7)(E)> BPTasking <(b)(7)(E)>

ACQUISITIONEXECSEC <(b)(7)(E)>

**Cc:** (b)(6);(b)(7)(C) >(b)(6);(b)(7)(C)

<(b)(6);(b)(7)(C)> OCA TASKING <(b)(7)(E)> (b)(6);(b)(7)(C)

>(b)(6);(b)(7)(C) > Enterprise Services Exec

Sec <(b)(7)(E)> (b)(6);(b)(7)(C) >(b)(6);(b)(7)(C)

**Subject:** Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

OFAM and USBP (and OA included for situational awareness),

Below are the get backs from Monday's Wall briefing to the Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS). Please let me know if you have any questions or concerns.

(b) (5), (b) (7)(E)

Request responses by **noon Monday, 3 April**. If you need more time to gather information, please let me

know.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

*Office of Congressional Affairs*  
*U.S. Customs and Border Protection*

(b)(6);(b)(7)(C) | (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Tasking Coordinator, Business Operations Division

Border Patrol & Air and Marine (BPAM)

Program Management Office

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)



**From:** (b)(6);(b)(7)(C)  
**To:** (b) (6) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS  
**Date:** Tuesday, April 11, 2017 10:26:23 AM

---

I will need (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C) help her with translation.

---

**From:** (b) (6) [mailto:(b) (6)]  
**Sent:** Tuesday, April 11, 2017 10:10 AM  
**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C)

(b) (5), (b) (7)(E)

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) [mailto:(b)(6);(b)(7)(C)]  
**Sent:** Tuesday, April 11, 2017 9:29 AM  
**To:** (b)(6);(b)(7)(C) >; (b) (6) <(b) (6)>  
**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C)

(b) (5)

Thanks,

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Tuesday, April 11, 2017 9:25 AM  
**To:** (b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >  
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >  
>



**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

**Importance:** High

Hi [REDACTED] -

Please see below. [REDACTED] (b) (5)

Please let us know your thoughts.

Thanks,

[REDACTED]

(b) (5), (b) (7)(E)

---

**From:** [REDACTED] (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 7:24 AM

**To:** [REDACTED] (b)(6);(b)(7)(C) >

**Cc:** [REDACTED] (b)(6);(b)(7)(C) >

**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

[REDACTED] - As discussed, here are my initial edits. Can you please verify my comments and address what is in yellow.

[REDACTED] (b)(6);(b)(7)(C)

Director, Business Operations Division (Acting)  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management

Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, April 11, 2017 7:00 AM

**To:** (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C) >

**Cc:** (b)(6);(b)(7)(C) > OFAM-TASKINGS  
<(b)(7)(E) FMEEXECSUPPORT <(b)(7)(E) (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C) > (b)(6);(b)(7)(C)  
(b)(6);(b)(7)(C)

**Subject:** FW: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C) and (b)(6);(b)(7)(C)

Please see the attached with comments/questions for resolution. I've asked (b)(6);(b)(7)(C) a deadline—will let you know as soon as she replies.

Thanks,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C).

**Sent:** Monday, April 10, 2017 5:23 PM

**To:** (b)(6);(b)(7)(C) > OFAM-TASKINGS <(b)(7)(E)  
(b)(6);(b)(7)(C)

**Cc:** (b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Ms (b)(6);(b)(7)(C) / OFAM,

We had a couple of questions come back on the get backs. I've marked them as comments for you to help us work through. I'm happy to discuss via phone tomorrow if that's easier. I'm around all day.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, April 3, 2017 1:19 PM

**To:** (b)(6);(b)(7)(C)

**Cc:** OCA TASKING <(b)(7)(E) OFAM-TASKINGS <(b)(7)(E)  
(b)(6);(b)(7)(C)

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Good afternoon, (b)(6);(b)(7)(C) OFAM's updated response is attached. Please let us know if you have questions or need additional information.

Thank you,

(b)(6);(b)(7)(C)

Branch Chief, Strategic Communications  
Office of Facilities and Asset Management  
U.S. Customs and Border Protection

(b)(6);(b)(7)(C) (mobile)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, April 3, 2017 11:49 AM

**To:** OFAM-TASKINGS <(b)(7)(E)>

**Cc:** OCA TASKING <(b)(7)(E)> (b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Understood, and thanks for the update. We are standing by.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C). On Behalf Of OFAM-TASKINGS

**Sent:** Monday, April 3, 2017 11:46 AM

**To:** (b)(6);(b)(7)(C)

**Cc:** OCA TASKING <(b)(7)(E)> (b)(6);(b)(7)(C) >;

OFAM-TASKINGS <(b)(7)(E)>

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C)

My apologies, but I have just been informed that our internal office who supplied the response is adding further updates. We will send you the revised final response shortly.

Sincerely,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Agile Group  
Business Operations Executive Support  
Office of Facilities and Asset Management (OFAM)  
DHS | CBP | Enterprise Services  
Cell: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C). On Behalf Of OFAM-TASKINGS

**Sent:** Monday, April 3, 2017 11:43 AM

**To:** (b)(6);(b)(7)(C)

**Cc:** OCA TASKING <(b)(7)(E)> OFAM-TASKINGS <(b)(7)(E)>  
(b)(6);(b)(7)(C) >

**Subject:** RE: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C)

Attached is OFAM's response to the Congressional Getbacks 27 Mar tasker. Please let us know if anything further is needed.

Sincerely,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

Agile Group

Business Operations Executive Support

Office of Facilities and Asset Management (OFAM)

DHS | CBP | Enterprise Services

Cell: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Tuesday, March 28, 2017 6:11 PM

**To:** OFAM-TASKINGS <(b)(7)(E)> BPTasking <(b)(7)(E)>

ACQUISITIONEXECSEC <(b)(7)(E)>

**Cc:** (b)(6);(b)(7)(C) >; (b)(6), (b)(7)(C)

<(b)(6), (b)(7)(C)> OCA TASKING <(b)(7)(E)> (b)(6);(b)(7)(C)

; (b)(6);(b)(7)(C) Enterprise

Services Exec Sec <(b)(7)(E)> (b)(6);(b)(7)(C)

; (b)(6);(b)(7)(C) >

**Subject:** Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

OFAM and USBP (and OA included for situational awareness),

Below are the get backs from Monday's Wall briefing to the Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS). Please let me know if you have any questions or concerns.

(b) (5)

(b) (5), (b) (7)(E)

Request responses by **noon Monday, 3 April**. If you need more time to gather information, please let me know.

V/r,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

*Office of Congressional Affairs  
U.S. Customs and Border Protection*

(b)(6);(b)(7)(C)(b)(6);(b)(7)(C)



**From:** (b)(6);(b)(7)(C)  
**To:** (b)(6);(b)(7)(C); (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)  
**Cc:** (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)  
**Subject:** RE: NEW TASK: Border Security Improvement (Response Needed) Due: COB Tuesday\_\_Lead: (b)(6);(b)(7)(C)  
**Date:** Monday, June 19, 2017 2:59:17 PM  
**Attachments:** [CBP- Procurement, Construction, and Improvements 2018 CJ.pdf](#)  
[DHS FY 2017 Budget Amendment Justification \(002\).pdf](#)

---

(b)(6);(b)(7)(C)

Per our call, attached are the FY17 and FY18 CJs.

FY18 CJ (pg 48) is still valid (i.e. it reflects our current requirements Wall, Levee Wall, SDC Replacement).

The FY17 amendment justification is invalid. The requirements we submitted in FY17 were wall related and stripped out. They were replaced by the current FY17 budget (Fence Replacement, Roads, and Gates). We didn't submit milestones related to the actual FY17 budget.

Please let me know if you have any questions or comments.

Best Regards,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C), PMP  
Special Projects Analyst  
Agile Group  
Border Patrol & Air and Marine Program Management Office (BPAM PMO)  
Office: (b)(6);(b)(7)(C)  
Mobile: (b)(6);(b)(7)(C)  
*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*

---

**From:** (b)(6);(b)(7)(C)  
**Sent:** Monday, June 19, 2017 2:34 PM  
**To:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>; (b)(6);(b)(7)(C) >  
**Cc:** (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)  
>; BPAM PMO TASKS <(b)(7)(E)>  
**Subject:** FW: NEW TASK: Border Security Improvement (Response Needed) Due: COB Tuesday\_\_Lead: (b)(6);(b)(7)(C)

All –

Per the below tasking and based on additional conversations with OFAM, (b) (5)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

(b) (5)

(b) (5), (b)(6);(b)(7)(C)



(b) (5)

(b)(6);(b)(7)(C)

Director, Business Operations Division  
Border Patrol & Air and Marine Program Management Office  
Facilities Management and Engineering  
Office of Facilities and Asset Management  
Mobile: (b)(6);(b)(7)(C)

---

**From:** (b)(6);(b)(7)(C) On Behalf Of BPAM PMO TASKS

**Sent:** Monday, June 19, 2017 1:49 PM

**To:** (b)(6);(b)(7)(C) <>; (b)(6);(b)(7)(C)

>

**Subject:** NEW TASK: Border Security Improvement (Response Needed) Due: 6/22 @ 5PM (Thursday)

**Lead:** (b)(6);(b)(7)(C)

Hi (b)(6);(b)(7)(C) & (b)(6);(b)(7)(C)

(b) (5)

This task is **due NLT 5:00 PM on 6/22/17 (Thursday)**.

Tasker Title: Border Security Improvement Plan (BSIP) Report

Please let me know if you have any questions!

**TASK GUIDANCE:**

(b) (5)

---

**From:** (b)(6);(b)(7)(C)

**Sent:** Monday, June 19, 2017 10:38 AM

**To:** BPAM PMO TASKS <(b) (7)(E)>

**Cc:** (b)(6);(b)(7)(C) <>; OFAM-TASKINGS

<(b) (7)(E)> FMEEEXCSUPPORT <(b) (7)(E)>

**Subject:** FW: Border Security Improvement Plan (BSIP) Report



BPAM,

We received the following Congressional reporting task on Friday afternoon; individual responses are due to Ops Support on June 23. (b) (5)

[REDACTED]

[REDACTED]

Thanks,

(b)(6);(b)(7)

(b)(6);(b)(7)(C)

(b) (5)

(b) (5), (b)(6);(b)(7)(C)

Thank you,

(b)(6);(b)(7)(C)

Enterprise Services ExecSec

Senior Management Council ExecSec

U.S. Customs and Border Protection

-----  
Thanks!

(b)(6);(b)(7)(C)

Communications Specialist, Business Operations Division

Strategic Analysis, Inc.

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*

# Department of Homeland Security

*U.S. Customs and Border Protection*

*Procurement, Construction, and Improvements*



**Fiscal Year 2018**  
**Congressional Justification**

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**Procurement, Construction, and Improvements**  
**Budget Comparison and Adjustments**  
**Comparison of Budget Authority and Request**  
*Dollars in Thousands*

Organization	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
Mission Support Assets and Infrastructure	\$30,000	\$29,947	\$26,433	(\$3,514)
Border Security Assets and Infrastructure	\$76,421	\$61,857	\$1,715,163	\$1,653,306
Trade and Travel Assets and Infrastructure	\$116,553	\$116,345	\$109,240	(\$7,105)
Integrated Operations Assets and Infrastructure	\$69,900	\$80,300	\$153,108	\$72,808
Operational Communications/Information Technology	\$7,000	\$6,733	-	(\$6,733)
Construction and Facility Improvements	\$62,870	\$59,754	\$59,775	\$21
<b>Total</b>	<b>\$362,744</b>	<b>\$354,936</b>	<b>\$2,063,719</b>	<b>\$1,708,783</b>
Discretionary - Appropriation	\$362,744	\$354,936	\$2,063,719	\$1,708,783

### **Overview**

As the frontline border agency in the U.S. Department of Homeland Security (DHS), U.S. Customs and Border Protection (CBP) has the dual mission of preventing suspected terrorists, terrorist weapons, and other contraband from entering the United States, while also facilitating the flow of legitimate trade and travel into and out of the United States. CBP ensures that all persons and cargo enter the United States legally and safely through official checkpoints and ports of entry. CBP achieves its mission using a combination of advanced information, risk assessment, appropriate scanning and other technologies, and by partnering with Federal, state, local, tribal, and foreign law enforcement agencies as well as private industry and international partners. CBP has more than 60,000 highly-trained employees ensure that the agency performs its mission with vigilance, integrity, and professionalism.

The Procurement, Construction, and Improvements (PC&I) appropriation provides funds necessary for the planning, operational development, engineering, and purchase of one or more assets (which hereinafter also refers to end items) prior to sustainment. The Program, Project, and Activity (PPA) details listed below in the Budget Activities section provide a programmatic breakout of how these costs are aligned across the agency.

PC&I is typically categorized in one of the following:

- Procurement – the obtaining of one or more end items through purchase, transfer, exchange, or other means. The configuration of an end item required to meet the asset's intended use is part of procurement.
- Construction – the creation of one or more end items through building, manufacturing, or the assembling of other end items.

- Improvement – a project that extends the capability and/or increases the capacity of one or more end items.

Procurement, Construction, and Improvements (PC&I) funds necessary operations, mission support, and associated management and administration (M&A) costs in support of the following mission programs:

- **Mission Support Assets & Infrastructure:** This PPA captures activities that provide enterprise leadership, management and/or business administration services and describes the capabilities and activities that support the day-to-day management and back office functions enabling the Department to operate efficiently and effectively. Key capabilities include conducting agency planning and performance management, managing finances, managing agency workforce, providing physical and personnel security, acquiring goods and services, managing information technology, managing agency property and assets, managing agency communications, managing legal affairs, and providing general management and administration.
- The Revenue Modernization program is funded within this PPA. The Revenue Modernization Program is critical contributions to the facilitation of international trade.
- **Border Security Assets & Infrastructure:** CBP protects the Nation through the coordinated use of integrated air and marine forces to detect, interdict, and prevent acts of terrorism and the unlawful movement of people, illegal drugs, and other contraband toward or across the borders of the United States. The activities funded in this PPA contribute to securing America's Southwest, Northern, and certain Coastal borders. Through the coordinated procurement of operational assets of the U.S. Border Patrol and Air and Marine Operations, CBP prevents terrorists and terrorist weapons, illegal aliens, smugglers, narcotics, and other contraband from moving across the borders of the United States.
- The funds requested in this PPA support the development, procurement, and deployment of the capital projects at the core of CBP border operations. The creation of this standardized procurement PPA reflects CBPs growing maturation as a consolidated mission-driven agency. By combining border security development and deployment activities with air and marine procurement, CBP will reinforce its commitment to integrated planning along our nation's borders. According to CBP's *Vision and Strategy 2020: U.S. CBP Strategic Plan*, "situational awareness is derived from CBP's comprehensive understanding of the threat environment and provides an in-depth picture of the current operating conditions within a specific region of the border environment and the near term projections for those conditions in that region. It forms the cornerstone for safeguarding the Nation's air, land and maritime borders because it ensures that CBP operational elements and their leadership are keenly aware of the threats, challenges, opportunities, and capabilities within a given border region." Through enhanced situational awareness and intelligence (information); coordinated operations with Federal, state, local and international partners (integration); and the ability to respond quickly to changing threats (rapid response), CBP will be able

to put the greatest capabilities in place to combat the greatest threats.

- **Trade and Travel Assets & Infrastructure:** CBP uses the resources of this PPA to procure tools and technology critical to the mitigation of threats from terrorists and to prevent contraband from entering the U.S. while facilitating the legal flow of people and trade. CBP achieves this mission by deploying CBP officers (CBPO) to the Ports of Entry (POEs) and by using a combination of technology, intelligence, risk information, targeting, and international cooperation to screen inbound international cargo and travelers and, in targeted border areas, to screen departing export cargo. Additional attention to outbound travel along areas of the southwest border also helps prevent the exit of money and weapons for illegal purposes.
- CBP has extended a zone of security beyond U.S. physical borders through the use of bilateral and private-sector partnerships, targeting, and by scrutinizing advance information on people and products coming into this country. CBP is cultivating “smart borders” through the use of technology, has established a layered defense strategy, and created a unified, recognizable presence at the border to combine and capitalize on the authorities and skills of our diverse workforce.
- The acquisition programs funded in this PPA are critical to the success of CBP efforts across the aforementioned mission areas, specifically the Non-Intrusive Inspections (NII) program’s integral role in the screening of international cargo.
- **Integrated Operations Assets & Infrastructure:** Integrated Operations has established the foundation for an integrated, all-hazards planning framework that considers routine emergencies or interruptions of border security operations including trade and travel and catastrophic events. Activities funded in this PPA operate at the national level and are not limited to a specific geographical area. Integrated Operations include funding for command and control, coordination, information and situational awareness, or occupational health and safety to multiple CBP mission programs.
- **Operational Communications/Information Technology:** This PPA funds PC&I investments in communications infrastructure and IT systems and equipment that (1) are directly used by field offices and personnel and (2) have multi-mission frontline applications. These investments are not solely dedicated to a specific mission program. Projects and assets that are funded through this PPA have individual end item costs that exceed the PC&I Thresholds and have mission applications that distinguish them from headquarters-level communications and/or IT systems.
- No resources are requested within this PPA for PC&I in FY 2018.
- **Construction and Facility Improvements:** The Construction and Facilities Improvement (C&FI) PPA provides the resources for critical facilities and associated infrastructure that enable CBP’s mission of securing America’s borders, while facilitating



legitimate trade, travel, and immigration. Constructing and improving CBP's physical infrastructure is essential to keeping facilities operationally viable for frontline and mission support functions. The account supports a vast and diverse real property portfolio, consisting of more than 4,300 owned and leased buildings, over 27 million square feet of facility space and approximately 4,600 acres of land throughout the United States. Specifically, funding from the C&FI account supports construction and improvement of owned facilities and actions, such as tenant improvements and installation or upgrades of security and IT systems, at various types of leased facilities.

## Procurement, Construction, and Improvements Budget Authority and Obligations

*Dollars in Thousands*

Budget Authority	FY 2016	FY 2017	FY 2018
Enacted	\$373,744		
Transfers & Reprogrammings	(\$11,000)		
Delta in Enacted Fee Estimate to Fee Actuals	-		
Enacted Rescissions to Prior Year	-		
<b>Revised Enacted/Request</b>	<b>\$362,744</b>	<b>\$354,936</b>	<b>\$2,063,719</b>
Carryover and/or Recoveries (Actual/Estimates/Projections)	-	\$141,948	\$102,658
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
<b>Total Budget Authority</b>	<b>\$362,744</b>	<b>\$496,884</b>	<b>\$2,166,377</b>
Collections – Reimbursable Resources	-	-	-
<b>Total Budget Resources</b>	<b>\$362,744</b>	<b>\$496,884</b>	<b>\$2,166,377</b>
Obligations (Actual/Projections/Estimates)	\$219,196	\$368,522	\$519,000
<b>Personnel: Positions and FTE</b>			
Enacted/Request Positions	-	-	-
Enacted/Request FTE	-	-	-
<b>Onboard and Actual FTE; Includes Collections - Reimbursable Resources</b>			
Onboard (Actual/Estimates/Projections)	-	-	-
FTE (Actual/Estimates/Projections)	-	-	-

## Procurement, Construction, and Improvements Summary of Budget Changes

*Dollars in Thousands*

Budget Formulation Activity	Positions	FTE	Amount
<b>FY 2016 Enacted</b>	-	-	\$373,744
UAS Upgrade	-	-	(\$11,000)
<b>Total Above Threshold Reprogrammings/Transfers</b>	-	-	(\$11,000)
<b>FY 2016 Revised Enacted</b>	-	-	\$362,744
<b>FY 2017 Annualized CR</b>	-	-	\$354,936
<b>FY 2018 Base Budget</b>	-	-	-
Aircraft Sensor Upgrades	-	-	\$7,800
Border Patrol Facilities	-	-	\$45,000
Border Wall Construction	-	-	\$1,571,239
Border Wall Road Construction	-	-	\$49,738
Coastal Interceptor Vessels	-	-	\$3,573
Cross Border Tunnel Threat	-	-	\$8,955
DOD Technology Re-Use	-	-	\$1,200
FAA Next Generation	-	-	\$3,300
Integrated Fixed Towers	-	-	\$17,438
KA-350CER Multi Enforcement Aircraft (MEA)	-	-	\$55,530
Light Enforcement Helicopters	-	-	\$43,421
MEA Land Based VADER	-	-	\$11,000
Mobile Video Surveillance Systems (MVSS)	-	-	\$1,600
Non-Intrusive Inspection (NII) System Program	-	-	\$109,240
OFO Facilities	-	-	\$14,775
Remote Video Surveillance Systems (RVSS)	-	-	\$46,193
Revenue Modernization	-	-	\$26,433
UH-60 Medium Lift Helicopter	-	-	\$14,034
Unattended Ground Sensors	-	-	\$20,000
Wulfsburg Tactical Communications	-	-	\$13,250
<b>Total Investment Elements</b>	-	-	\$2,063,719
<b>FY 2018 Request</b>	-	-	\$2,063,719
<b>FY 2017 TO FY 2018 Change</b>	-	-	\$1,708,783

**Procurement, Construction, and Improvements**  
**Non Pay Budget Exhibits**

**Non Pay by Object Class**

*Dollars in Thousands*

<b>Non-Pay Object Classes</b>	<b>FY 2016 Revised Enacted</b>	<b>FY 2017 Annualized CR</b>	<b>FY 2018 President's Budget</b>	<b>FY 2017 to FY 2018 Change</b>
25.2 Other Services from Non-Federal Sources	\$25,491	\$25,191	\$28,091	\$2,900
25.3 Other Goods and Services from Federal Sources	-	-	\$1,000	\$1,000
25.7 Operation and Maintenance of Equipment	\$20,000	\$16,189	\$24,183	\$7,994
26.0 Supplies and Materials	\$444	\$443	\$458	\$15
31.0 Equipment	\$274,809	\$258,419	\$329,235	\$70,816
32.0 Land and Structures	\$42,000	\$54,694	\$1,680,752	\$1,626,058
<b>Total - Non Pay Object Classes</b>	<b>\$362,744</b>	<b>\$354,936</b>	<b>\$2,063,719</b>	<b>\$1,708,783</b>

## Procurement, Construction, and Improvements Capital Investments Exhibits

### Capital Investments *Dollars in Thousands*

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non-IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Non-Intrusive Inspection (NII) Systems Program	024-000005119	1	Procurement	IT	Yes	\$90,263	\$90,102	\$109,240
KA350-CER Multi Enforcement Aircraft (MEA)	N024-000005258	1	Procurement	Non-IT	Yes	\$44,400	\$44,317	\$55,530
Remote Video Surveillance Systems (RVSS)	024-000005220	1	Procurement	IT	Yes	\$36,421	\$29,481	\$46,193
Light Enforcement Helicopters	-	-	Procurement	Non-IT	No	-	-	\$43,421
UH-60 Medium Lift Helicopter	N024-000005259	1	Procurement	Non-IT	Yes	-	-	\$14,034
Cross Border Tunnel Threat	024-000005236	1	Procurement	IT	Yes	-	-	\$8,955
Integrated Fixed Towers (IFTs)	024-000005217	2	Procurement	IT	Yes	\$19,000	\$15,378	\$17,438
Mobile Video Surveillance System (MVSS)	N024-000005254	2	Procurement	Non-IT	Yes	-	-	\$1,600
Revenue Modernization	024-000005257	3	Procurement	IT	Yes	\$30,000	\$29,947	\$26,433
Unattended Ground Sensors	N024-000005215	3	Procurement	Non-IT	No	-	-	\$20,000
Wulfsburg Tactical Communications	024-000005255	3	Procurement	Non-IT	No	-	-	\$13,250
MEA Land Based VADER	-	-	Procurement	Non-IT	No	-	-	\$11,000
Aircraft Sensor Upgrades	-	-	Procurement	Non-IT	No	-	\$10,281	\$7,800
Coastal Interceptor Vessels	N024-000005260	3	Procurement	Non-IT	No	-	-	\$3,573
Mobile Surveillance Capabilities (MSC)	024-000005218	3	Procurement	IT	Yes	\$16,000	\$12,951	-
FAA Next Generation	N024-000005247	Non-Major	Procurement	Non-IT	No	\$1,600	\$1,597	\$3,300
DoD Technology Re-Use	-	-	Procurement	Non-IT	No	-	-	\$1,200
Border Security Assets and Infrastructure End Items	-	-	Procurement	Non-IT	No	\$1,200	\$971	-
Automated Commercial Environment (ACE)	024-000005053	1	Procurement	IT	Yes	\$26,290	\$26,243	-
Airframes and Sensors End Items	-	-	Procurement	Non-IT	-	\$23,900	\$24,105	-
Watercraft End Items	-	-	Procurement	Non-IT	-	-	-	-
Other Systems and Assets End Items	-	-	Procurement	Non-IT	-	-	-	-
TECS Modernization	024-000005072	2	Procurement	IT	Yes	\$7,000	\$6,733	-
Border Wall Construction	024-000005266	1	Construction	Non-IT	Yes	-	-	\$1,571,239
Tactical Infrastructure	N024-000005109	1	Construction	Non-IT	Yes	\$3,800	\$3,076	\$49,738
Border Patrol Facilities	N024-000005113	1	Construction	Non-IT	No	\$36,000	\$34,216	\$45,000
OFO Facilities	N024-000005173	2	Construction	Non-IT	No	\$20,870	\$19,835	\$14,775
Air & Marine Facilities Portfolio	N024-000005172	3	Construction	Non-IT	No	\$6,000	\$5,703	-

*Mission Support Assets and Infrastructure – PPA***Budget Comparison and Adjustments****Comparison of Budget Authority and Request***Dollars in Thousands*

Organization	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
Revenue Modernization	\$30,000	\$29,947	\$26,433	(\$3,514)
<b>Total</b>	<b>\$30,000</b>	<b>\$29,947</b>	<b>\$26,433</b>	<b>(\$3,514)</b>
Discretionary - Appropriation	\$30,000	\$29,947	\$26,433	(\$3,514)



**Mission Support Assets and Infrastructure – PPA**  
**Budget Authority and Obligations**

*Dollars in Thousands*

<b>Budget Authority</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>
Enacted	\$30,000		
Transfers & Reprogrammings	-		
Delta in Enacted Fee Estimate to Fee Actuals	-		
Enacted Rescissions to Prior Year	-		
<b>Revised Enacted/Request</b>	<b>\$30,000</b>	<b>\$29,947</b>	<b>\$26,433</b>
Carryover and/or Recoveries (Actual/Estimates/Projections)	-	\$24,726	\$12,393
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
<b>Total Budget Authority</b>	<b>\$30,000</b>	<b>\$54,673</b>	<b>\$38,826</b>
Collections – Reimbursable Resources	-	-	-
<b>Total Budget Resources</b>	<b>\$30,000</b>	<b>\$54,673</b>	<b>\$38,826</b>
Obligations (Actual/Projections/Estimates)	\$5,274	\$42,279	\$7,000
<b>Personnel: Positions and FTE</b>			
Enacted/Request Positions	-	-	-
Enacted/Request FTE	-	-	-
<b>Onboard and Actual FTE; Includes Collections - Reimbursable Resources</b>			
Onboard (Actual/Estimates/Projections)	-	-	-
FTE (Actual/Estimates/Projections)	-	-	-

**Mission Support Assets and Infrastructure – PPA**  
**Summary of Budget Changes**

*Dollars in Thousands*

Budget Formulation Activity	Positions	FTE	Amount
<b>FY 2016 Enacted</b>	-	-	\$30,000
<b>FY 2016 Revised Enacted</b>	-	-	\$30,000
<b>FY 2017 Annualized CR</b>	-	-	\$29,947
<b>FY 2018 Base Budget</b>	-	-	-
Revenue Modernization	-	-	\$26,433
<b>Total Investment Elements</b>	-	-	\$26,433
<b>FY 2018 Request</b>	-	-	\$26,433
<b>FY 2017 TO FY 2018 Change</b>	-	-	(\$3,514)



**Mission Support Assets and Infrastructure – PPA****Non Pay Budget Exhibits****Non Pay by Object Class***Dollars in Thousands*

<b>Non-Pay Object Classes</b>	<b>FY 2016 Revised Enacted</b>	<b>FY 2017 Annualized CR</b>	<b>FY 2018 President's Budget</b>	<b>FY 2017 to FY 2018 Change</b>
25.2 Other Services from Non-Federal Sources	\$18,047	\$18,015	\$26,433	\$8,418
31.0 Equipment	\$11,953	\$11,932	-	(\$11,932)
<b>Total - Non Pay Object Classes</b>	<b>\$30,000</b>	<b>\$29,947</b>	<b>\$26,433</b>	<b>(\$3,514)</b>

**Non Pay Cost Drivers***Dollars in Thousands*

<b>Leading Non Pay Cost-Drivers</b>	<b>FY 2016 Revised Enacted</b>	<b>FY 2017 Annualized CR</b>	<b>FY 2018 President's Budget</b>	<b>FY 2017 to FY 2018 Total Changes</b>
Service Contract	26,404	27,602	21,731	(\$5,871)
Hardware/Software	3,596	2,345	250	(\$2,095)
Operations and Maintenance	0	0	4,452	4,452
<b>Total – Non Pay Cost Drivers</b>	<b>\$30,000</b>	<b>\$29,947</b>	<b>\$26,433</b>	<b>(\$3,514)</b>

**NARRATIVE EXPLANATION OF CHANGES**

- \$21.731 million associated with the services contract for the Revenue Modernization program;
- \$250,000 associated with hardware and software costs for the Revenue Modernization program; and
- \$4.452 million associated with operations and maintenance services for the Revenue Modernization program.

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**Mission Support Assets and Infrastructure – PPA**  
**Capital Investments Exhibits**

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**Capital Investments**  
*Dollars in Thousands*

<b>Investment</b>	<b>Unique Item Identifier</b>	<b>Acquisition Level</b>	<b>Procurement / Construction</b>	<b>IT/Non-IT</b>	<b>MAOL</b>	<b>FY 2016 Revised Enacted</b>	<b>FY 2017 Annualized CR</b>	<b>FY 2018 President's Budget</b>
Revenue Modernization	024-000005257	3	Procurement	IT	Yes	\$30,000	\$29,947	\$26,433

***Revenue Modernization – Investment*****Capital Investments Exhibits****Procurement/Acquisition Programs****(Revenue Modernization)****Procurement, Construction, and Investments Funding**

<b>Investment</b>	<b>Unique Item Identifier</b>	<b>Acquisition Level</b>	<b>Procurement / Construction</b>	<b>IT/Non-IT</b>	<b>MAOL</b>	<b>FY 2016 Revised Enacted</b>	<b>FY 2017 Annualized CR</b>	<b>FY 2018 President's Budget</b>
Revenue Modernization	024-000005257	3	Procurement	IT	Yes	\$30,000	\$29,947	\$26,433

**Investment Description**

CBP requests \$26.4 million to continue its Revenue Modernization Initiative. Revenue Modernization is a multi-year acquisition program creating a long-term solution to better manage approximately \$50 billion in revenue collected by CBP. The Revenue Modernization program is currently transitioning field collections out of the Ports of Entry (POEs), increasing electronic financial transaction capabilities, developing flexible electronic billing and payment options, and enabling access to real-time, reliable financial and operational data. The planned Revenue Modernization solution includes a combination of business process reengineering, user-facing solutions, and systems automation and implementation to address needed improvements. Existing CBP systems, such as SAP and ACE, are being leveraged with technology interfaces such as online payment options, mobile applications, and mobile tablets creating a modernized revenue collection framework.

**Justification**

CBP's legacy collection processes have led to fragmented databases, manual spreadsheets, and labor intensive processes to sustain CBP's core operations, resulting in revenue collection inefficiencies, diminishing returns on financial investments, and manual processes that take frontline CBP Officers (CBPOs) away from their mission critical law enforcement and trade facilitation duties. These inefficient manual processes yield substantial operational risks and cost implications for CBP. Revenue Modernization will eliminate these inefficiencies, including providing:

- Online payment capability for trade and travel industry partners to pay fees online; enter fee and duty related information online and query fees due online;
- Mobile applications at POEs that will enable the automation of receipts for fees currently collected manually;
- Networked smart safes that count cash and scan for counterfeits, eliminating multiple reconciliations;

- Automated Agricultural Reimbursable Overtime Inspection bills, with additional bill details provided to the Trade; and
- System integration, streamlining, and validations that reduce errors and provide the data that supports CBPOs' security-related decision-making.

When Revenue Modernization is fully implemented, CBP will be able to redirect 650,000 hours of CBPOs time currently spent on collections and shift them toward mission critical duties of border security and trade facilitation, generating \$11.4 million cost avoidance annually.

**FY 2016 Key Milestone Events (Prior Year)**

- Complete Capability Development Plan
- Achieve Acquisition Decision Event 1

**FY 2017 Planned Key Milestone Events (Year of Execution)**

- Initiate Mobile Collections & Receipt (MCR) pilot
- Achieve Acquisition Decision Event 2
- Transition of Global Entry Online Enrollment System (GOES) and Decal/Transponder Online Payment System (DTOPS) collections to SAP

**FY 2018 Planned Key Milestone Events (Budget year)**

- Achieve Acquisition Decision Event 1
- Develop Integrated Solution Roadmap
- Complete MCR pilot

**Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				\$1,940
Procurement, Construction, and Investments		\$30,000	\$29,947	\$26,433
Research and Development				
Project Funding		\$30,000	\$29,946	\$28,373
Obligations		\$5,262	\$5,512	
Expenditures		\$1,959		

**Contract Information (Current/Execution Year, Budget Year)**

Contract Number	Contractor	Type	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
HSBP1014J00280	Grant Thornton	Time and Materials	07/14	07/14	12/18	n/a	\$7,000
BPA1014A00003	CSRA – SAP Financial Systems	Time and Materials	02/16	02/16	02/19	n/a	\$10,000
HSBP1013D00021	UNISYS	Cost Plus Fixed Fee	09/16	09/16	09/21	n/a	\$15,000

**Significant Changes to Investment since Prior Year Enacted**

Investment is currently on schedule and within budget.

**Investment Schedule**

Description	Design Work		Project Work	
	Initiated	Completed	Initiated	Completed
<b>FY 2016</b>				
Mission Needs Statement	5/1/2015	1/31/2016		
Capability Development Plan (CDP)	1/2/2016	9/30/2016		
Business Process Re-engineering (BPR) As-Is Framework	5/1/2015	9/30/2016		
Initial Pilot Project candidate determined	3/31/2016	9/30/2016		
PMO Resource plan initiated	1/2/2016	8/1/2016		
ADE-1 Approval	5/1/2015	9/8/2016		
<b>FY 2017</b>				
Preliminary Conceptual To-Be/Future State Design completed	10/1/2016	12/31/2016		
Business Framework Architecture Integrated Solution Board Initiated	1/2/2017	2/28/2017		
Mitigation of GOES & DTOPS collections to SAP Phase 1			10/1/2016	3/31/2017
Migration of Indy LAN collections to SAP initiated	9/1/2016	9/30/2017		
ADE-2A	1/2/2017	2/28/2017		
Deploy Mobile Collections & Receipt (MCR) pilot phase 1			12/1/2016	4/30/2017
<b>FY 2018</b>				
ADE-2C completion and approval	5/1/2017	2/28/2018		
Develop Integrated Solution Roadmap	2/28/2017	4/30/2018		
MCR Pilot Rollout to all Ports of Entry			7/31/2017	9/30/2018
Migration of Indy LAN collections to SAP completed for Bankruptcy, Promissory Notes, and User Fees			1/31/2017	2/28/2017
Smart Safe Pilot completion			9/6/2017	5/23/2018
Implement new Point of Sale software			0/1/2017	8/31/2018

*Border Security Assets and Infrastructure PPA***Budget Comparison and Adjustments****Comparison of Budget Authority and Request***Dollars in Thousands*

Organization	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget	FY 2017 to FY 2018 Total Changes
Cross Border Tunnel Threat	-	-	\$8,955	\$8,955
Integrated Fixed Towers (IFTs)	\$19,000	\$15,378	\$17,438	\$2,060
Mobile Surveillance Capabilities (MSC)	\$16,000	\$12,951	-	(\$12,951)
Remote Video Surveillance Systems (RVSS)	\$36,421	\$29,481	\$46,193	\$16,712
Unattended Ground Sensors	-	-	\$20,000	\$20,000
Mobile Video Surveillance System (MVSS)	-	-	\$1,600	\$1,600
Border Security Assets and Infrastructure End Items	\$1,200	\$971	-	(\$971)
Tactical Infrastructure	\$3,800	\$3,076	\$49,738	\$46,662
Border Wall Construction	-	-	\$1,571,239	\$1,571,239
<b>Total</b>	<b>\$76,421</b>	<b>\$61,857</b>	<b>\$1,715,163</b>	<b>\$1,653,306</b>
Discretionary - Appropriation	\$76,421	\$61,857	\$1,715,163	\$1,653,306



## Border Security Assets and Infrastructure – PPA Budget Authority and Obligations

*Dollars in Thousands*

<b>Budget Authority</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>
Enacted	\$76,421		
Transfers & Reprogrammings	-		
Delta in Enacted Fee Estimate to Fee Actuals	-		
Enacted Rescissions to Prior Year	-		
<b>Revised Enacted/Request</b>	<b>\$76,421</b>	<b>\$61,857</b>	<b>\$1,715,163</b>
Carryover and/or Recoveries (Actual/Estimates/Projections)	-	\$25,503	\$17,258
Rescissions to Current Year/Budget Year	-	-	-
Net Sequestered Resources	-	-	-
Supplementals	-	-	-
<b>Total Budget Authority</b>	<b>\$76,421</b>	<b>\$87,360</b>	<b>\$1,732,421</b>
Collections – Reimbursable Resources	-	-	-
<b>Total Budget Resources</b>	<b>\$76,421</b>	<b>\$87,360</b>	<b>\$1,732,421</b>
Obligations (Actual/Projections/Estimates)	\$50,918	\$70,102	\$429,000
<b>Personnel: Positions and FTE</b>			
Enacted/Request Positions	-	-	-
Enacted/Request FTE	-	-	-
<b>Onboard and Actual FTE; Includes Collections - Reimbursable Resources</b>			
Onboard (Actual/Estimates/Projections)	-	-	-
FTE (Actual/Estimates/Projections)	-	-	-



## Border Security Assets and Infrastructure – PPA Summary of Budget Changes

*Dollars in Thousands*

Budget Formulation Activity	Positions	FTE	Amount
<b>FY 2016 Enacted</b>	-	-	<b>\$76,421</b>
<b>FY 2016 Revised Enacted</b>	-	-	<b>\$76,421</b>
<b>FY 2017 Annualized CR</b>	-	-	<b>\$61,857</b>
<b>FY 2018 Base Budget</b>	-	-	-
Border Wall Construction	-	-	\$1,571,239
Tactical Infrastructure	-	-	\$49,738
Cross Border Tunnel Threat	-	-	\$8,955
Integrated Fixed Towers	-	-	\$17,438
Mobile Video Surveillance Systems (MVSS)	-	-	\$1,600
Remote Video Surveillance Systems (RVSS)	-	-	\$46,193
Unattended Ground Sensors	-	-	\$20,000
<b>Total Investment Elements</b>	-	-	<b>\$1,715,163</b>
<b>FY 2018 Request</b>	-	-	<b>\$1,715,163</b>
<b>FY 2017 TO FY 2018 Change</b>	-	-	<b>\$1,653,306</b>

**Border Security Assets and Infrastructure – PPA****Non Pay Budget Exhibits****Non Pay by Object Class***Dollars in Thousands*

<b>Non-Pay Object Classes</b>	<b>FY 2016 Revised Enacted</b>	<b>FY 2017 Annualized CR</b>	<b>FY 2018 President's Budget</b>	<b>FY 2017 to FY 2018 Change</b>
25.7 Operation and Maintenance of Equipment	\$20,000	\$16,189	-	(\$16,189)
31.0 Equipment	\$56,421	\$45,668	\$94,186	\$48,518
32.0 Land and Structures	-	-	\$1,620,977	\$1,620,977
<b>Total - Non Pay Object Classes</b>	<b>\$76,421</b>	<b>\$61,857</b>	<b>\$1,715,163</b>	<b>\$1,653,306</b>

**Non Pay Cost Drivers***Dollars in Thousands*

<b>Leading Non Pay Cost-Drivers</b>	<b>FY 2016 Revised Enacted</b>	<b>FY 2017 Annualized CR</b>	<b>FY 2018 President's Budget</b>	<b>FY 2017 to FY 2018 Total Changes</b>
Acquisition and Source Selection Documentation	0	0	2,600	\$2,600
Procurement of Technology	0	0	\$7,955	\$7,955
Technology Deployment	\$55,421	\$44,859	\$78,631	\$33,772
Deployment Support & Communications	0	0	\$5,000	\$5,000
Construction	0	0	\$1,273,557	\$1,273,557
Design	\$3,800	\$3,076	\$119,276	\$116,200
Real Estate	0	0	\$228,144	\$228,144
<b>Total – Non Pay Cost Drivers</b>	<b>\$59,221</b>	<b>\$47,935</b>	<b>\$1,715,163</b>	<b>\$1,667,228</b>

**NARRATIVE EXPLANATION OF CHANGES**

- \$2.6 million associated with acquisition and source selection documentation for the Cross Border Tunnel Threat and MVSS programs;
- \$7.955 million associated with technology acquisition for the Cross Border Tunnel Threat program;
- \$5 million associated with deployment support and communications for the UGS program;
- \$78.6 million associated with technology deployment for the IFT, RVSS, and UGS programs;
- \$119.3 million for design work associated with border barrier construction and replacement, and road construction;
- \$228.1 million for real estate associated with border barrier construction and replacement, and road construction; and
- \$1,273.6 million for construction activities associated with border barrier construction and replacement, and road construction.

## Border Security Assets and Infrastructure – PPA Capital Investments Exhibits

### Capital Investments *Dollars in Thousands*

Investment	Unique Item Identifier	Acquisition Level	Procurement / Construction	IT/Non-IT	MAOL	FY 2016 Revised Enacted	FY 2017 Annualized CR	FY 2018 President's Budget
Remote Video Surveillance Systems (RVSS)	024-000005220	1	Procurement	IT	Yes	\$36,421	\$29,481	\$46,193
Cross Border Tunnel Threat	024-000005236	1	Procurement	IT	Yes	-	-	\$8,955
Integrated Fixed Towers (IFTs)	024-000005217	2	Procurement	IT	Yes	\$19,000	\$15,378	\$17,438
Mobile Video Surveillance System (MVSS)	N024-000005254	2	Procurement	Non-IT	Yes	-	-	\$1,600
Unattended Ground Sensors	N024-000005215	3	Procurement	Non-IT	No	-	-	\$20,000
Mobile Surveillance Capabilities (MSC)	024-000005218	3	Procurement	IT	Yes	\$16,000	\$12,951	-
Border Security Assets and Infrastructure End Items	-	-	Procurement	Non-IT	No	\$1,200	\$971	-
Border Wall Construction	024-000005266	1	Construction	Non-IT	Yes	-	-	\$1,571,239
Tactical Infrastructure	N024-000005109	1	Construction	Non-IT	Yes	\$3,800	\$3,076	\$49,738

*Cross Border Tunnel Threat – Investment***Capital Investments Exhibits****Procurement/Acquisition Programs****(Cross Border Tunnel Threat)****Procurement, Construction, and Investments Funding**

<b>Investment</b>	<b>Unique Item Identifier</b>	<b>Acquisition Level</b>	<b>Procurement / Construction</b>	<b>IT/Non-IT</b>	<b>MAOL</b>	<b>FY 2016 Revised Enacted</b>	<b>FY 2017 Annualized CR</b>	<b>FY 2018 President's Budget</b>
Cross Border Tunnel Threat	024-000005236	1	Procurement	IT	Yes	-	-	\$8,955

**Investment Description**

CBP requests \$8.9 million in FY 2018 for the Cross Border Tunnel Threat (CBTT) program. The CBTT program will strengthen border security effectiveness between ports of entry by diminishing the ability of Transnational Organized Crime Networks (TOC Networks) to gain unobtrusive access into the United States through cross-border tunnels and the illicit use of Underground Municipal Infrastructure (UMI). The CBTT program will acquire technologies and services that will close these capability gaps, reducing the ability to TOC Networks to smuggle drugs, money, and people across the border surreptitiously. The CBTT program will fill the following gaps: 1) Predicting potential tunnel locations; 2) Detecting the presence of suspected tunnels and tunneling activities as well as project the trajectory of a discovered tunnel; 3) Confirming a tunnel's existence and location through mapping and measurements; and 4) Coordination that facilitate secure information sharing across all stakeholders.

**Justification**

Investment in this area will support the implementation of Executive Orders on border security and immigration enforcement and enhance the physical security of the southern border of the United States by preventing, detecting, and mitigating cross-border tunnels.. Funding will support CBTT system procurement, including test and evaluation, IT security, and engineering change proposals.

The chart below lists future deployment locations:

<b>Location</b>	<b>Logistic, Planning &amp; Deployment</b>	<b>O&amp;S</b>	<b>Miles of border</b>
Nogales	FY 2019	FY 2020	2.8 linear miles
Otay Mesa	FY 2019	FY 2020	6.1 linear miles
Calexico	FY 2020	FY 2021	12.9 linear miles
San Luis	FY 2020	FY 2021	5.9 linear miles
Imperial Beach	FY 2021	FY 2022	4.4 linear miles
Douglas	FY 2021	FY 2022	6.2 linear miles
Naco	FY 2022	FY 2023	0.9 linear miles
Tecate	FY 2022	FY 2023	1.5 linear miles

The deployment locations were identified by USBP and are described as the highest threat areas in the 2010 Tunnel Threat Study. Historically, tunnels have been found predominately in urban areas with close proximity to buildings and infrastructure. They are also found on the outskirts of urban areas and in less populated semi-rural areas.

#### **FY 2016 Key Milestone Events (Prior Year)**

- Analysis of Alternatives (AoA) Development

#### **FY 2017 Planned Key Milestone Events (Year of Execution)**

- AoA Development

#### **FY 2018 Planned Key Milestone Events (Budget year)**

- Completion of AoA
- Development of Acquisition Documentation for ADE-2A Decision
- Development of Procurement Documentation

**Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support				
Procurement, Construction, and Investments				\$8,955
Research and Development				
Project Funding	\$10,508			\$8,955
Obligations	\$8,440	(\$1)	\$570	
Expenditures	\$3,073	\$593		

**Contract Information (Current/Execution Year, Budget Year)**

Contract Number	Contractor	Type	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
HSBP1014J00125	DHS S&T	Interagency	08-17	08-17	09-17	No	\$3,600

**Significant Changes to Investment since Prior Year Enacted**

FY 2018 funding increase will support CBTT system procurement, including test and evaluation, IT security, and engineering change proposals. The CBTT program will acquire technologies and services to improve CBP's capabilities to prevent TOC Networks from using cross-border tunnels smuggle drugs, money, and people.

*Integrated Fixed Towers (ITFs) – Investment***Capital Investments Exhibits****Procurement/Acquisition Programs****(Integrated Fixed Towers)****Procurement, Construction, and Investments Funding**

<b>Investment</b>	<b>Unique Item Identifier</b>	<b>Acquisition Level</b>	<b>Procurement / Construction</b>	<b>IT/Non-IT</b>	<b>MAOL</b>	<b>FY 2016 Revised Enacted</b>	<b>FY 2017 Annualized CR</b>	<b>FY 2018 President's Budget</b>
Integrated Fixed Towers (ITFs)	024-000005217	2	Procurement	IT	Yes	\$19,000	\$15,378	\$17,438

**Investment Description**

CBP requests \$17.4 million in FY 2018 for Integrated Fixed Towers (IFT). IFT technology provides automated, persistent wide area surveillance for the detection, tracking, identification, and classification of illegal entries. In threat areas where mobile surveillance systems cannot be a viable and/or long term solution, IFTs equipped with sensor suites and communication equipment can be deployed to provide automated, persistent wide area surveillance for the detection, tracking, identification, and classification of illegal entries. When multiple IFT units are integrated into a system with a common operating picture (COP), Border Patrol will be able to increase situational awareness and be able to monitor a larger area of interest. With an IFT system, a single COP operator can maintain persistent surveillance over a large area whereas previously, multiple agents exposed to threats were required to provide coverage in the same amount of area.

**Justification**

Investment in this area will support the implementation of Executive Orders on border security and enhance the physical security of the southern border by improving situational awareness in remote areas of the border. The funding requested will be used to set up a Modular Command and Control (C2) Center for the IFT/Block 1 replacement at the TUS-1 Area of Responsibility (AoR). Funding provides ancillary engineering and program efforts for completion of Ajo-1 and TUS-1 (Block 1 Replacement) AoR. Also provided are the IFT prime contractor Program Planning and Control (PP&C) for project management, subcontractor management, quality control, program control, configuration management, engineering change proposals (ECP), and operator training support for the deployment activities. Finally, the funding provides road construction and site preparation for Ajo-1 and TUS-1. IFT deployments have been completed in the order of USBP operational priority.



**FY 2016 Key Milestone Events (Prior Year)**

- Completed Nogales Deployment
- Achieved Initial Operation Capability (IOC)
- Awarded contract to deploy IFT in the Sonoita AoR
- Completed Casa Grande AoR C2 design and construction

**FY 2017 Planned Key Milestone Events (Year of Execution)**

- Complete Douglas AoR Deployment
- Complete TON Environmental Assessment/Right of Way
- Complete Block 1/IFT Replacement Demonstration
- Initiate Ajo-1 AoR Deployment
- Initiate Ajo-2 AoR Deployment
- Initiate TUS-1 AoR Deployment
- Initiate TON - Ajo-2/Casa Grande Site Road Construction

**FY 2018 Planned Key Milestone Events (Budget year)**

- Initiate Casa Grande AoR Deployment
- Complete Ajo-1 AoR Deployment
- Complete Sonoita AoR Deployment
- Complete TON - Ajo-2/Casa Grande Site Road Construction

**Overall Investment Funding**

	Prior Years	FY 2016	FY 2017	FY 2018
Operations and Support		\$11,108	\$7,022	\$22,395
Procurement, Construction, and Investments		\$19,000	\$15,379	\$17,438
Research and Development				
Project Funding	\$181,553	\$30,108	\$50,481	\$39,833
Obligations	\$150,308	\$51,387	\$15,378	
Expenditures	\$52,667	\$23,141	\$13,179	

**Contract Information (Current/Execution Year, Budget Year)**

Contract Number	Contractor	Type	Award Date (mo/yr)	Start Date (mo/yr)	End Date (mo/yr)	EVM in Contract	Total Value
HSBP1013X00038	NAVAIR	Cost Reimbursable	01/2013	01/2013	02/2018	NO	\$678
HSBP1015X00075	NAVAIR	Cost Reimbursable	02/2015	02/2015	01/2018	NO	\$171
HSBP1012X00125	FAA LOGISTICS CENTER	Cost Reimbursable	09/2012	11/2012	09/2017	NO	\$49,900
HSBP1014X00121	ARMY CORPS OF ENGINEERS	Cost Reimbursable	08/2014	08/2014	09/2017	NO	\$7,741
HSBP1014C00004	EFW, Inc.	Firm Fixed Price	02/2014	02/2014	02/2022	NO	\$183,496
HSBP9840005480	FM&E (USACE)	Cost Reimbursable		09/2011	09/2017	NO	\$17,744
HSBP1014X00018	COMOPTEVFOR	Cost Reimbursable		05/2014	01/2017	NO	

**Significant Changes to Investment since Prior Year Enacted**

No significant changes to the investment since prior year enacted.